San Marcos Community Foundation
1 Civic Center Drive
San Marcos, CA 92069

SAN MARCOS COMMUNITY FOUNDATION
GRANT FUNDING SUBCOMMITTEE MEETING AGENDA

Wednesday, February 11, 2026 – 6:00 PM
San Marcos Room – 2nd Floor

Cell Phones: As a courtesy to others, please silence your cell phone or pager during the meeting and engage in conversations outside the meeting room.

Americans with Disabilities Act: If you need special assistance to participate in this meeting, please contact the Board Secretary at (760) 744-1050, ext. 3137. Notification 48 hours in advance will enable the City to make reasonable arrangements to ensure accessibility to this meeting. Assisted listening devices are available for the hearing impaired. Please see the Board Secretary if you wish to use this device.

Public Comment: If you wish to address the Board on any agenda item, please complete a "Request to Speak" form. Be sure to indicate which item number you wish to address. Comments are limited to FIVE minutes.

The Oral Communication segment of the agenda is for the purpose of allowing the public to address the Board on any matter NOT listed on the agenda. The Board is prohibited by state law from taking action on items NOT listed on the Agenda. However, they may refer the matter to staff for a future report and recommendation. If you wish to speak under "Oral Communications," please complete a "Request to Speak" form as noted above.

Meeting Schedule: Regular San Marcos Community Foundation Board meetings are generally held on the third Tuesday in the month of February, May, August and November. The Agenda's are posted on the City website at: www.san-marcos.net.

Agendas: Agenda packets are available for public inspection 72 hours prior to scheduled meetings at the Administration Department located on the second floor of City Hall, 1 Civic Center Drive, San Marcos, during normal business hours. Any agenda-related writings or documents provided to a majority of the San Marcos Community Foundation after distribution of the agenda packet are available for public inspection at the same time at the Administration Department.

CALL TO ORDER

ROLL CALL

NEW BUSINESS

1. **MINI GRANT APPLICATION PROPOSALS**

2. **REGULAR GRANT APPLICATION PROPOSALS**

ORAL COMMUNICATIONS

Speakers are limited to five minutes.

ITEMS FOR THE GOOD OF THE ORDER

NEXT MEETING DATE –The next meeting of the SMCF Board is scheduled for Tuesday, February 17, 2026.

San Marcos Community Foundation
1 Civic Center Drive
San Marcos, CA 92069

MISCELLANEOUS

ADJOURNMENT

AFFIDAVIT OF POSTING

STATE OF CALIFORNIA)
COUNTY OF SAN DIEGO) ss.
CITY OF SAN MARCOS)

I, Phil Scollick, hereby certify that I caused the posting of this Agenda in the glass display case at the north entrance of City Hall and on the City website on Friday, February 6, 2026, prior to 5:30 pm.

Phil Scollick, Recording Secretary

FALL Quarter Grant Requests 2025-26

Asset Balance on 7/1/2025:	**$ 1,383,702**	
Total Available for Distribution for FY 2025-26:	**$55,348 -**	**$ 69,185**
Total FY 2025-26 Distributions Year to Date:	$ 34,419	
Total Funds Available for Quarter if Awarding Grants at 4% of Assets:	**$ 13,837**	
Total Funds Available for Quarter if Awarding Grants at 5% of Assets:	**$ 17,296**	

Nonprofit	Program	# San Marcos Residents Served	Summary	Lead	Request	Recommend	Approved
Birthline of San Diego, Inc.	Step Forward	0	Birthline of San Diego County is requesting funding to expand our essential early-childhood and family-stability services into San Marcos, a community we have not yet been able to serve due to limited resources. While Birthline supported 691 unique clients countywide last year, none were from San Marcos.	Carol	$ 15,000		
Classics For Kids, Inc.	Equitable Access to Music Education for Underserved Students in San Marcos	700	Funding will support three school buses and ticket subsidies, enabling approximately 210 students to attend one of our 2026 concert programs. Performances are offered in March, May, and November, giving schools scheduling flexibility.		$ 5,000		
Dogs on Deployment	Veterinary Assistance Program (VAP) and Operation Pet Wellness Program (OPW)	10	These programs provide financial assistance vouchers for urgent veterinary care and spay/neuter/vaccination to military and veteran pet owners in San Marcos, ensuring pets receive the medical attention they need without unduefinancial strain on their families.		$ 2,000		
Escondido Creek Conservancy	Interpretive Center Exhibits and Conservation Conversation Lecture Series	30,000	We are requesting funds to support two exhibits at the Elfin Forest Recreational Reserve's Interpretive Center and three Conservation Conversations events. One exhibit is the 19th Annual Interpretive Center Photo Contest, which last year drew over 200 submissions. The second exhibit is an educational display highlighting the importance of local habitats and ways to preserve these natural spaces, offering visitors a deeper understanding of their role in conservation.	Mike	$ 5,100		
High Tech High Foundation	STEM support for High Tech High North County school Robotics Program	52	FRC 4419 Team Rewind is High Tech High North County's robotic team, started in 2019 as an inclusive diverse team we have grown and maintained not only our participation but have thrived in the era of Covid. We recently won the San Diego Regional Competition and have now been invited to partake in the National competition in Houston in April.	Mike	$ 1,500		
Knob Hill PTO	Knob Hill Steam Lab Technology Improvement	800	Ten new iPads would be used not only by the current students, but would be used each year over the next five years (estimated life span of current technology).	Mike	$ 1,500		
Operation HOPE North County	Steps to Independence	645	The program combines safe, temporary housing with intensive, trauma informed case management for parents and educational support and enrichment for children. Parents participate in skill-building classes focused on parenting, financial literacy, job readiness, and trauma recovery, while children benefit from tutoring, enrichment, and restorative programs that support social-emotional development.		$ 5,000		
San Elijo Middle School PTO	Improving Educational Environments for Community Youth	355	We are requesting support to transform our classrooms into innovative future ready learning environments where all students feel safe to take academic risks to challenge themselves. Research has shown that flexible seating and non-traditional desk set-ups set the tone as welcoming, warm and inclusive.	Stephanie	$ 10,000		
San Marcos Lutheran Church	Outdoor Learning & Exploration	100	We have a beautiful nature-themed outdoor play area that needs some love and attention. We need a good replenishment of wood chips so that the children can continue to play in the mud kitchen, making make-believe "pies" and "cake". We need to add more sand to our sandbox area to boost fine and gross motor skills. problem-solving skills and promote creativity.	Stephanie	$ 1,500		
Sierra Madre Academy dba St. Joseph Academy	Entrepreneurship Unleashed, an Entrepreneurship Elective for High School Students	25	Grant will support the creation of Entrepreneurship Unleashed, a new Entrepreneurship elective for high school students at St. Joseph Academy. We have a parent and entrepreneur who is interested in teaching high school students how to turn an idea into a business through the use of technology and strategy.	Stephanie	$ 5,450		
StandUp for Kids	Road Map to Success Mentoring Program	10	The RMTS program provides comprehensive wrap-around services through a five-step pathway: 1) basic needs and stable housing, 2) education stabilization, 3) employment preparation and job retention, 4) personal management and life skills, and 5) post-graduation preparation	Mike	$ 10,000		
The Farmlink Project	Food Movement Program	1,000	The Farmlink Project's Food Movement Program in San Marcos, enabling the transportation and distribution of fresh, nutritious food to families facing food insecurity. Funds will be used to cover freight and logistics costs that connect surplus produce from regional farms to local food banks and community partners, ensuring reliable access to fresh food where it is most needed.	Carol	$ 10,000		
				Winter 2026	**$ 72,050**	**$ -**	**$ -**

Joseph & Lenka Finci
Jewish Community Building
4950 Murphy Canyon Road
San Diego, CA 92123

(858) 279-2740 tel
(858) 279-6105 fax

www.jcfsandiego.org

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January 6, 2026

San Marcos Community Foundation
City of San Marcos
1 Civic Center Drive
San Marcos, CA 92069

Dear Phil:

Enclosed please find the Winter 2026 grants package, containing 12 full applications for the San Marcos Community Foundation grant opportunity. The applicants include:

Birthline of San Diego, Inc.
Classics For Kids, Inc.
Dogs on Deployment
Escondido Creek Conservancy –additional document attached
High Tech High Foundation
Knob Hill PTO
Operation HOPE North County
San Elijo Middle School PTO
San Marcos Lutheran Church
Sierra Madre Academy dba St. Joseph Academy
StandUp for Kids
The Farmlink Project – two additional documents attached

Sincerely,

Jessica Ludwig
Grants Officer

Enclosure

Birthline of San Diego County, Inc.

Everything Life Affirming

To Whom It May Concern,

On behalf of Birthline of San Diego County, Inc., I am pleased to affirm our full support for the submission of this grant application. As the organization's Executive Director, I confirm that Birthline is committed to expanding our impact for pregnant women, parents, and young children throughout San Diego County—particularly in underserved regions such as San Marcos, where families currently lack access to consistent, no-cost early childhood and family-stability services.

This funding request aligns directly with our mission to provide life-affirming support, reduce financial hardship for families, and promote healthy development for children ages 0–6. The resources sought through this grant will enable Birthline to increase access, improve service equity, and strengthen collaborative partnerships within the North County region.

I certify that all information included in this application is accurate to the best of our knowledge, and that Birthline is in good standing as a 501(c)(3) nonprofit organization. We welcome the opportunity to partner in serving more children and families in San Marcos and are grateful for your consideration.

Please feel free to contact me with any questions.

Sincerely,



Andrea Yumol
Executive Director
Birthline of San Diego County, Inc.
Andrea.Yumol@BirthlineofSD.org
(760) 532-3660

Title

Birthline of San Diego County Inc

12/06/2025

id. 52522127

by **Andrea Yumol** in **San Marcos Community Foundation**
on behalf of **Birthline of San Diego County Inc**
andrea.yumol@birthlineofsd.org

Original Submission

12/06/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	Birthline of San Diego County Inc
Are you applying for the Mini Grant or the Regular Grant?	Regular Grant ($1,500 - $10,000)
Project Name	Step Forward
Project Start Date	1/1/2026
Project End Date	12/31/2026
Date by Which Funds Will Be Expended:	12/31/2026
Total Number of People Served by this Project	2391
Total Number of People Served by this Project in San Marcos Only	0
Grant Amount Requested	15000
	Organization Details
Organization Name	Birthline of San Diego County Inc

Organization Street Address	9915 Businesspark Ave, Suite C
Organization City	San Diego
Organization State	CA
Organization Zip Code	92131
Organization Website	www.birthlineofsd.org
Organization's EIN	33-0014261 200 BIRTHLINE OF SAN DIEGO COUNTY INC 988be2b5-7230-4010-ac62-8f5c0f8e8787 3660 Clairemont Dr Ste 4 San Diego CA 92117-5913 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-07-15T00:00:00 2025-08-11T00:00:00 501(c)(3) Public Charity A public charity (50% deductibility limitation). Section 509(a)(1) organization as referred to in Section 170(b)(1)(A)(vi) 2025-07-15T00:00:00 1984 03
	Contact Information
Contact First Name	Andrea
Contact Last Name	Yumol
Contact Title	Executive Director
Contact Phone	+17605323660
Contact Email	andrea.yumol@birthlineofsd.org
	Project Details

Briefly describe your request for funds.	Birthline of San Diego County is requesting funding to expand our essential early-childhood and family-stability services into **San Marcos**, a community we have not yet been able to serve due to limited resources. While Birthline supported **691 unique clients countywide** last year, none were from San Marcos, highlighting a clear geographic service gap for low-income families with infants and young children. We aim to change that. This project will bring Birthline's proven support model—which includes diapers, formula, clothing, baby essentials, case management, early childhood development guidance, and referrals to community programs—to San Marcos families who are facing financial strain, housing insecurity, or barriers to accessing care. Funding will allow us to launch a dedicated service presence in the area, expand outreach, and provide direct material assistance to families with children ages 0–6. By establishing regular service days and strengthening partnerships with local agencies, we will ensure that parents in San Marcos receive timely support that reduces stress, improves child well-being, and prevents crises. This grant will directly help us meet unmet need, remove barriers for parents, and build a healthier, more stable foundation for young children in North County.
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	Birthline's request is significant to the San Marcos community because it addresses a clear gap in essential family support services for households with infants and young children. Although Birthline served **691 unique clients countywide** last year, none were from San Marcos, underscoring the absence of accessible, no-cost assistance for families in this growing region. Many San Marcos parents face rising housing costs, food insecurity, and limited access to early-childhood resources—conditions that place young children at risk of poor developmental and health outcomes. This project will establish Birthline's first consistent service presence in San Marcos, ensuring families can receive diapers, formula, clothing, baby essentials, case management, and referrals without traveling long distances. Based on usage patterns at our central site and population density in San Marcos, we anticipate serving **75–100 families in the first year**, with growth expected as awareness increases. Each family typically includes one to two young children, meaning **150–200 children** will benefit from improved stability, reduced stress at home, and access to resources that support healthy development. By expanding into San Marcos, Birthline will fill a critical gap, reduce hardship for low-income parents, and strengthen the well-being of the community's youngest residents.

Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	**Yes. We partner with First 5 HDS, C3, San Diego Food Bank, Jewish Family Services, and local health agencies. These partners also serve North County families, including San Marcos.**
Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	

Please provide a detailed narrative of your organization's mission and impact to the community. Include details such as strategic objectives, milestone achievements, and testimonials.	Birthline of San Diego County exists to provide life-affirming, practical support to pregnant women and families with children ages 0–6, ensuring every child has a safe, stable start. Our work centers on reducing the financial and emotional stress that threatens early childhood well-being. We address immediate needs with diapers, formula, clothing, and baby essentials, while offering case management, early childhood development guidance, and referrals to community partners. Last year, Birthline supported **691 unique clients** and directly assisted **1,700 young children**, with **80% of basic needs met at the first appointment**. Strategically, Birthline is focused on expanding access in underserved regions, strengthening partnerships with agencies such as WIC/CalFresh, the San Diego Food Bank, Jewish Family Services, and La Maestra, and improving long-term stability for families through consistent touchpoints and development-focused resources. Milestones include transitioning from a volunteer-only model to a professionally staffed program, increasing annual diaper distribution to more than 10,000 per month, and achieving 175 successful referrals to community partners within a year. Parents routinely describe Birthline as “a lifeline” and “the place that gave me hope when I had nowhere else to turn.” Our client-centered approach ensures families feel seen, supported, and empowered to build a healthier future for their children.
Please upload any community letters or media in support of this project.	

Please upload the annual operating budget for your organization.

2025_Birthline_Budget_KimB_Reformatted_Revised.pdf

Please upload your most recent year-end audited financial statements, including any management letters associated with the audit.

Birthline_of_San_Diego._Audit._2023.pdf

Please attach the first two pages of your Federal 990.

2024_990.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

donor_letterhead_2020-final.docx_1.pdf

	Funding
Budget Worksheet	**San Marcos Community Foundation - Budget Worksheet.xlsx**
Project Budget Total	55950

Is this a Challenge or Matching Grant?	No
Could this be a Challenge or Matching Grant?	No

Additional Funding

SMCF Budget Worksheet 2.xlsx

Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	Project cost is $55,950. Birthline will use grant funds plus $10,000 in committed support. We can launch with partial funding, but services and frequency would be scaled back.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.		
Item	**Cost**	**Notes (optional)**
1. Part-Time Client Manager (15 hrs/week @ $22/hr, incl. taxes)	$ 21,450.00	Essential staffing to operate monthly service days, manage intakes, and provide case management.
2. Diapers & Pull-Ups (for 100 families/year)	$ 12,000.00	Average $10 per family per month for disposable diapers (Birthline supplements via Food Bank but must purchase gaps).
3. Formula Assistance	$ 6,000.00	Emergency formula support for infants; approx. $50 per family for 10–12 families/month.
4. Baby Essentials (clothing, wipes, hygiene, blankets)	$ 5,000.00	Supplementing donations; includes culturally appropriate items and newborn gift bags.
5. Case Management Materials & Outreach	$ 3,000.00	Printing, educational materials, early childhood development resources, outreach in San Marcos.
6. Transportation & Mileage for Staff	$ 2,000.00	Travel from central site to San Marcos and partner locations.
7. Administrative Support & Technology	$ 2,500.00	Scheduling, database entry, reporting, client communication.
8. Facility/Space Rental for Monthly Service Days	$ 4,000.00	Partnership-based rental or room-use fees for consistent San Marcos service hours.
Total budget for this PROJECT:	$ 55,950.00	

	Source Name	Amount	C / CD / P
Additional Funding Source 1	Birthline General Operating Funds	$ 10,000.00	C (Committed)
Additional Funding Source 2			
Additional Funding Source 3			
Additional Funding Source 4			
Additional Funding Source 5			
Additional Funding Source 6			
Additional Funding Source 7			
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

Birthline of San Diego
January - December 2025

% of Costs for Admin & Fundraising:	20%												
							3 paychecks					3 paychecks	Bod Final
Item	**Jan**	**Feb**	**Mar**	**Apr**	**May**	**Jun**	**Jul**	**Aug**	**Sep**	**Oct**	**Nov**	**Dec**	**Total**
Income - In Kind Donations	10,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	10,000	250,000
Income - Unrestricted	15,000	7,000	12,000	30,000	19,000	18,000	19,000	16,000	5,000	15,000	35,000	60,000	251,000
Grants			18,000			20,000			20,000			20,000	78,000
Events (Lenten Blankets, LAM, Gala)			10,000		13,000				12,000	57,000			92,000
less Event Expenses									(2,000)	(15,000)			(17,000)
Total Income	**25,000**	**30,000**	**63,000**	**53,000**	**55,000**	**61,000**	**42,000**	**39,000**	**58,000**	**80,000**	**58,000**	**90,000**	**654,000**
Program Costs:													
Payroll incl med ins stipend (20% of Yumol Sal is here)	12,800	12,800	12,800	14,160	14,160	14,520	20,840	14,560	14,560	14,560	14,560	23,920	184,240
Payroll taxes	1,200	1,200	1,200	1,200	1,200	1,200	1,800	1,200	1,200	1,200	1,200	1,800	15,600
Workers' comp, incl Director	250	250	250	250	250	250	250	250	250	250	250	250	3,000
Total Direct Payroll Costs	14,250	14,250	14,250	15,610	15,610	15,970	22,890	16,010	16,010	16,010	16,010	25,970	202,840
Facilities & Equipment													
Rent	4,500	4,500	5,000	4,635	4,635	-	4,635	4,635	4,635	4,635	4,635	4,635	51,080
Property Insurance						1,100	1,100	1,500	1,000				4,700
Security & Facilities Maint			300								300		600
Gas & Electric	600	600	600	600	600	600	600	600	600	600	600	600	7,200
Telephone	200	200	200	200	200	200	200	200	200	200	200	200	2,400
Total Facilities & Equipment	5,300	5,300	6,100	5,435	5,435	1,900	6,535	6,935	6,435	5,435	5,735	5,435	65,980
Client Costs:													
In-kind donations expense	10,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	10,000	250,000
Website & Client Software	950	300	300	300	300	300	300	300	300	300	300	300	4,250
Diapers, clothing, formula, misc	400	400	400	400	400	400	400	400	400	400	400	400	4,800
Other Prog Costs-Special Events	200	200	200	200	1,400	200	200	200	200	200	200	1,000	4,400
Total Client Costs	11,550	23,900	23,900	23,900	25,100	23,900	23,900	23,900	23,900	23,900	23,900	11,700	263,450
TOTAL PROGRAM COSTS	**31,100**	**43,450**	**44,250**	**44,945**	**46,145**	**41,770**	**53,325**	**46,845**	**46,345**	**45,345**	**45,645**	**43,105**	**532,270**
													532,270
Admin/Operating Costs:													
Exec Director-@80% of total Salary				5,440	5,440	5,440	8,320	5,600	5,600	5,600	5,600	6,240	53,280
Payroll taxes				600	600	600	900	600	600	600	600	900	6,000
Payroll processing	650	850	650	650	650	650	1,225	650	650	650	650	825	8,750
Acctg/Bank/Postage			100			100			2,600	2,500		100	5,400
Office supplies	200	200	200	200	200	200	300	300	300	300	300	300	3,000
Software CRM & QB			400									4,500	4,900
Training/Staff Development	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Marketing-Nadi Marketing	1,666	1,666	1,668										5,000
Board of Directors Insurance					1,800								1,800
Travel/Conferences	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Directors' discretionery fund	200	200	200	200	200	200	200	200	200	200	200	200	2,400
TOTAL ADMIN COSTS	**2,916**	**3,116**	**3,418**	**7,290**	**9,090**	**7,390**	**11,145**	**7,550**	**10,150**	**10,050**	**7,550**	**13,265**	**92,930**
													92,930
Fundraising Costs:													
Development director (PT)	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	14,400
Development Team (PT) Kendra	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
Printing & Mailing	200	200	2,000	200	200	2,000	200	200	2,000	200	200	2,500	10,100
Miscellaneous	200	200	200	200	200	200	200	200	200	200	200	200	2,400
TOTAL FUNDRAISING COSTS	**2,600**	**2,600**	**4,400**	**2,600**	**2,600**	**4,400**	**2,600**	**2,600**	**4,400**	**2,600**	**2,600**	**4,900**	**38,900**
GRAND TOTAL COSTS	**36,616**	**49,166**	**52,068**	**54,835**	**57,835**	**53,560**	**67,070**	**56,995**	**60,895**	**57,995**	**55,795**	**61,270**	**664,100**
													664,100
Other Income:													
Interest Income-MM & T-bills	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
TOTAL OTHER INCOME	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**12,000**
NET PROFIT/(DEFICIT)	**(10,616)**	**(18,166)**	**11,932**	**(835)**	**(1,835)**	**8,440**	**(24,070)**	**(16,995)**	**(1,895)**	**23,005**	**3,205**	**29,730**	**1,900**
		(28,782)	**(16,850)**	**(17,685)**	**(19,520)**	**(11,080)**	**(35,150)**	**(52,145)**	**(54,040)**	**(31,035)**	**(27,830)**	**1,900**	
Volunteer Prof Svcs	1,000	1,000	1,000	3,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	14,000

Form **8453-TE** | **Tax Exempt Entity Declaration and Signature for E-file** | OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

For calendar year 2024, or tax year beginning _____, 2024, and ending _____, 20 ____
For use with Forms 990, 990-EZ, 990-PF, 990-T, 1120-POL, 4720, 8868, 5227, 5330, and 8038-CP
Go to *www.irs.gov/Form8453TE* for the latest information.

2024

Name of filer: Birthline of San Diego County, Inc.

EIN or SSN: 33-0014261

Part I Type of Return and Return Information

Check the box for the type of return being filed with Form 8453-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line **1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a,** or **10a** below, and the amount on that line of the return being filed with this form was blank, then leave line **1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b,** or **10b,** whichever is applicable, blank (do not enter -0-). If you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I.

1a **Form 990** check here . . . . [X]	b **Total revenue,** if any (Form 990, Part VIII, column (A), line 12)	1b	587,114.
2a **Form 990-EZ** check here . . . [ ]	b **Total revenue,** if any (Form 990-EZ, line 9)	2b	
3a **Form 1120-POL** check here . [ ]	b **Total tax** (Form 1120-POL, line 22)	3b	
4a **Form 990-PF** check here . . . [ ]	b **Tax based on investment income** (Form 990-PF, Part V, line 5)	4b	
5a **Form 8868** check here . . . . [ ]	b **Balance due** (Form 8868, line 3c)	5b	
6a **Form 990-T** check here . . . . [ ]	b **Total tax** (Form 990-T, Part III, line 4)	6b	
7a **Form 4720** check here . . . . [ ]	b **Total tax** (Form 4720, Part III, line 1)	7b	
8a **Form 5227** check here . . . . [ ]	b **FMV of assets at end of tax year** (Form 5227, Item D)	8b	
9a **Form 5330** check here . . . . [ ]	b **Tax due** (Form 5330, Part II, line 19)	9b	
10a **Form 8038-CP** check here . . [ ]	b **Amount of credit payment requested** (Form 8038-CP, Part III, line 22)	10b	

Part II Declaration of Officer or Person Subject to Tax

11a [ ] I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment.

b [ ] If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies).

Under penalties of perjury, I declare that [X] I am an officer of the above named entity or [ ] I am the person subject to tax with respect to (name of entity) _____, (EIN) _____, and that I have examined a copy of the 2024 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS **(a)** an acknowledgement of receipt or reason for rejection of the transmission, **(b)** the reason for any delay in processing the return or refund, and **(c)** the date of any refund.

Sign Here ▶ Andrea Yund _____ ▶ _____
Signature of officer or person subject to tax | Date | Title, if applicable

Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions)

I declare that I have reviewed the above return and that the entries on Form 8453-TE are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The entity officer or person subject to tax will have signed this form before I submit the return. I will give a copy of all forms and information to be filed with the IRS to the officer or person subject to tax, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS *e-file* Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge.

ERO's Use Only					
ERO's signature ▶		Date	Check if also paid preparer [ ]	Check if self-employed [ ]	ERO's SSN or PTIN
Firm's name (or yours if self-employed), address, and ZIP code ▶					EIN
					Phone no.

Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge.

Paid Preparer Use Only					
Print/Type preparer's name	Preparer's signature	Date	Check if self-employed [ ]	PTIN	
Firm's name ▶			Firm's EIN ▶		
Firm's address ▶			Phone no.		

For Privacy Act and Paperwork Reduction Act Notice, see back of form. Form **8453-TE** (2024)

UYA

031

Date Accepted _____ **DO NOT MAIL THIS FORM TO THE FTB**

TAXABLE YEAR **2024**

California e-file Return Authorization for Exempt Organizations

FORM **8453-EO**

Exempt Organization name: **BIRTHLINE OF SAN DIEGO COUNTY, INC.**

Identifying number: **33-0014261**

Part I Electronic Return Information (whole dollars only)

1 Total gross receipts or unrelated business taxable income (Form 199, line 4 or Form 109, line 5)	1	587,114
2 Total gross income or total tax (Form 199, line 8 or Form 109, line 14)	2	587,114
3 Refund (Form 109, line 26)	3	
4 Balance due or Total amount due (Form 199, line 16 or Form 109, line 29)	4	

Part II Settle Your Account Electronically for Taxable Year 2024

5 ☐ Direct deposit of refund (Form 109 only.)

6 ☐ Electronic funds withdrawal **6a** Amount _____ **6b** Withdrawal date (mm/dd/yyyy) _____

Part III Schedule of Estimated Tax Payments for Taxable Year 2025 (These are not installment payments for the current amount the exempt organization owes.)

	First Payment	Second Payment	Third Payment	Fourth Payment
7 Amount				
8 Withdrawal Date				

Part IV Banking Information (Have you verified the exempt organization's banking information?)

9 Routing number _____

10 Account number _____ **11** Type of account: ☐ Checking ☐ Savings

Part V Declaration of Officer

I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, box 5, I declare that the bank account specified in Part IV for the direct deposit refund agrees with the authorization stated on my return. If I check Part II, box 6, I authorize an electronic funds withdrawal for the amount listed on line 6a and any estimated payment amounts listed on Part III, line 7 from the bank account specified in Part IV.

Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electronic return originator (ERO), transmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the exempt organization's 2024 California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If the exempt organization is filing a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization's tax liability, the exempt organization will remain liable for the tax liability and all applicable interest and penalties. I authorize the exempt organization return and accompanying schedules and statements be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. If the **processing of the exempt organization's return or refund is delayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay or the date when the refund was sent.**

Sign Here ▶ Andrea Yund (Signature of officer) _____ (Date) ▶ **EXECUTIVE DIRECTOR** (Title)

Part VI Declaration of Electronic Return Originator (ERO) and Paid Preparer. See instructions.

I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB. I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2024 Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for **four** years from the due date of the return or **four** years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

ERO Must Sign

ERO's signature ▶ _____ Date _____ Check if also paid preparer ☒ Check if self-employed ☐ ERO's PTIN **P01227434**

Firm's name (or yours if self-employed) and address ▶ **ROBERT GREENWELL** Firm's FEIN _____

479 TYRONE ST EL CAJON , CA ZIP code **92020**

Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

Paid Preparer Must Sign

Paid preparer's signature ▶ _____ Date _____ Check if self-employed ☐ Paid preparer's PTIN _____

Firm's name (or yours if self-employed) and address ▶ _____ Firm's FEIN _____

ZIP code _____

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

A For the 2024 calendar year, or tax year beginning , 2024, and ending , 20

B Check if applicable:
- [X] Address change
- [ ] Name change
- [ ] Initial return
- [ ] Final return/terminated
- [ ] Amended return
- [ ] Application pending

C Name of organization: Birthline of San Diego County, Inc.
Doing business as: Birthline
Number and street (or P.O. box if mail is not delivered to street address): 9915 Business Park Avenue
Room/suite: C
City or town, state or province, country, and ZIP or foreign postal code: San Diego, CA 92131

D Employer identification number: 33-0014261
E Telephone number: (858)270-2491
G Gross receipts: $ 602,362.

F Name and address of principal officer: Andrea Yumol 9915 Business Park Avenue Ste. C San Diego,

H(a) Is this a group return for subordinates? [ ] Yes [X] No
H(b) Are all subordinates included? [ ] Yes [ ] No
If "No," attach a list. See instructions
H(c) Group exemption number

I Tax-exempt status: [X] 501(c)(3) [ ] 501(c) ( ) (insert no.) [ ] 4947(a)(1) or [ ] 527

J Website: birthlineofsd.org

K Form of organization: [X] Corporation [ ] Trust [ ] Association [ ] Other

L Year of formation: 1979

M State of legal domicile: CA

Part I Summary

1 Briefly describe the organization's mission or most significant activities: We offer confidential and compassionate case management, as well as material assistance, to pregnant women and low-income families.

2 Check this box [ ] if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	7
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	6
5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5	7
6	Total number of volunteers (estimate if necessary)	6	40
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	11,380.
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	585,831.	530,688.
9	Program service revenue (Part VIII, line 2g)		
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	3,676.	11,380.
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		45,046.
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	589,507.	587,114.
13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		274,527.
14	Benefits paid to or for members (Part IX, column (A), line 4)		
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	173,241.	241,287.
16a	Professional fundraising fees (Part IX, column (A), line 11e)		
b	Total fundraising expenses (Part IX, column (D), line 25)		
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	385,197.	118,743.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	558,438.	634,557.
19	Revenue less expenses. Subtract line 18 from line 12	31,069.	-47,443.

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	419,006.	366,175.
21	Total liabilities (Part X, line 26)	9,765.	4,377.
22	Net assets or fund balances. Subtract line 21 from line 20	409,241.	361,798.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer — Date

Andrea E Yumol, Executive Director
Type or print name and title

Paid Preparer Use Only

Preparer's name	Preparer's signature	Date	Check [ ] if self-employed	PTIN

Firm's name | Firm's EIN
Firm's address | Phone no.

May the IRS discuss this return with the preparer shown above? See instructions [ ] Yes [ ] No

For Paperwork Reduction Act Notice, see the separate instructions.

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☐

1 Briefly describe the organization's mission:

We served about 1100 unduplicated low-income pregnant women and fam- ilies with young children; providing free materials assistance and referrals for the most basic needs such as housing and medical care.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: _____) (Expenses $ 274,527. including grants of $ _____) (Revenue $ _____)

Birthline's San Diego location served over 1,100 low income pregnant women and families with young children. We impacted over 3,400 minor dependents for a total of over 4,500 unduplicated individuals. We provided diapers, formula, newborn essentials and other baby items as well as referrals for safe housing, food, medical and pre-natal care, county services, education, and employment. Birthline walks with families from conception to kindergarten. Clients are seen bi-monthly or as needed, creating oportunities to achieve milestones, receiving encouragement and accountability. Birthline offers clients solutions to immediate and emergency needs, the opportunity for stabilization and a chance to thrive as a family. Birthline's impact is unique.

4b (Code: _____) (Expenses $ _____ including grants of $ _____) (Revenue $ _____)

4c (Code: _____) (Expenses $ _____ including grants of $ _____) (Revenue $ _____)

4d Other program services (Describe on Schedule O.)
(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses 274,527.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? *If "Yes," complete Schedule D, Part V*	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a		X
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I*. See instructions	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	X	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		X

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Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in noncash contributions? *If "Yes," complete Schedule M*	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O	38	X	

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Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	0		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c			

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	7		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b	X	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?		3a		X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		X
b	If "Yes," enter the name of the foreign country _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a	X	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b		X
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?		7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	0		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		8		
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? **Note:** See the instructions for additional information the organization must report on Schedule O.		13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.		15		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		16		X
17	**Section 501(c)(21) organizations.** Did the trust, or any disqualified or other person, engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.		17		

Part VI **Governance, Management, and Disclosure.** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI . . . . . [X]

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	7		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	6		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b		X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

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Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . .	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? .	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done.*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **CA**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

[X] Own website [ ] Another's website [X] Upon request [ ] Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records.

Kimberly Ballard, CFO (858)270-2491, 9915 Business Park Avenue Ste. C,

Part VII **Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

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(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Andrea Yumol Executive Director	40.00			X				76,246.	0.	0.
(2) Maureen Sterk Treasurer	08.00	X		X				0.	0.	0.
(3) Mary G Bones Board chairperson	15.00	X						0.	0.	0.
(4) Dominic Guzzardo Director	04.00	X						0.	0.	0.
(5) Rachel Freeman Director	06.00	X						0.	0.	0.
(6) Gregory Evans Director	06.00	X						0.	0.	0.
(7) Elizabeth Furnari Director	04.00	X						0.	0.	0.
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15)										
(16)										
(17)										
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
1b Subtotal								76,246.		
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								76,246.		

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2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization

		Yes	No
3	Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*		X
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . . ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a				
	b Membership dues	1b				
	c Fundraising events	1c				
	d Related organizations	1d				
	e Government grants (contributions)	1e				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	530,688.			
	g Noncash contributions included in lines 1a-1f	1g	$ 247,100.			
	h **Total.** Add lines 1a-1f		530,688.			
Program Service Revenue		Business Code				
	2a					
	b					
	c					
	d					
	e					
	f All other program service revenue					
	g **Total.** Add lines 2a-2f					
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		11,380.		11,380.	
	4 Income from investment of tax-exempt bond proceeds					
	5 Royalties					
		(i) Real	(ii) Personal			
	6a Gross rents 6a					
	b Less: rental expenses 6b					
	c Rental income or (loss) 6c					
	d Net rental income or (loss)					
		(i) Securities	(ii) Other			
	7a Gross amount from sales of assets other than inventory 7a					
	b Less: cost or other basis and sales expenses 7b					
	c Gain or (loss) 7c					
	d Net gain or (loss)					
	8a Gross income from fundraising events (not including $ _____ of contributions reported on line 1c). See Part IV, line 18	8a	60,294.			
	b Less: direct expenses	8b	15,248.			
	c Net income or (loss) from fundraising events		45,046.			
	9a Gross income from gaming activities. See Part IV, line 19	9a				
	b Less: direct expenses	9b				
	c Net income or (loss) from gaming activities					
	10a Gross sales of inventory, less returns and allowances	10a				
	b Less: cost of goods sold	10b				
	c Net income or (loss) from sales of inventory					
Miscellaneous Revenue		Business Code				
	11a					
	b					
	c					
	d All other revenue					
	e **Total.** Add lines 11a-11d					
	12 **Total revenue.** See instructions		587,114.		11,380.	

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22	274,527.	274,527.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	76,246.	30,498.	45,748.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	142,275.	142,275.		
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	3,766.	3,766.		
10 Payroll taxes	19,000.	15,500.	3,500.	
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting	5,031.		5,031.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17.				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)				
12 Advertising and promotion	36,470.		36,470.	
13 Office expenses	5,621.		5,621.	
14 Information technology	4,962.		4,962.	
15 Royalties				
16 Occupancy	52,598.	47,338.	5,260.	
17 Travel	1,221.		1,221.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance	1,774.		1,774.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)				
a Payroll processing	9,807.		9,807.	
b credit card fees	1,259.		1,259.	
c				
d				
e All other expenses				
25 **Total functional expenses.** Add lines 1 through 24e	634,557.	513,904.	120,653.	
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X . . . . . ☐

			(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing	305,646.	1	86,672.
	2	Savings and temporary cash investments	113,360.	2	275,372.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net		4	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges		9	4,131.
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D — 10a			
	b	Less: accumulated depreciation — 10b		10c	
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)	419,006.	16	366,175.
Liabilities	17	Accounts payable and accrued expenses	9,765.	17	4,377.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26	**Total liabilities.** Add lines 17 through 25	9,765.	26	4,377.
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.**			
	27	Net assets without donor restrictions	409,241.	27	361,798.
	28	Net assets with donor restrictions		28	
		Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.			
	29	Capital stock or trust principal, or current funds	409,241.	29	409,241.
	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
	31	Retained earnings, endowment, accumulated income, or other funds		31	-47,443.
	32	Total net assets or fund balances	409,241.	32	361,798.
	33	Total liabilities and net assets/fund balances	419,006.	33	366,175.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . . ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	587,114.
2	Total expenses (must equal Part IX, column (A), line 25)	2	634,557.
3	Revenue less expenses. Subtract line 2 from line 1	3	-47,443.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	409,241.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	361,798.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both. ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both. ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		

SCHEDULE A (Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

Name of the organization

Birthline of San Diego County, Inc.

Employer identification number

33-0014261

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____

10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations . . . . . ☐

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

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Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)** (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	532,903.	639,719.	595,039.	585,831.	575,734.	2,929,226.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	532,903.	639,719.	595,039.	585,831.	575,734.	2,929,226.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4	532,903.	639,719.	595,039.	585,831.	575,734.	2,929,226.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	871.	9.	43.	3,676.	11,380.	15,979.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 **Total support.** Add lines 7 through 10						2,945,205.

12 Gross receipts from related activities, etc. (see instructions) 12

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ☐

Section C. Computation of Public Support Percentage

14	Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f))	14	99.46%
15	Public support percentage from 2023 Schedule A, Part II, line 14	15	99.80%

16a **33 1/3 % support test–2024.** If the organization did not check the box on line 13, and line 14 is 33 1/3 % or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ☒

b **33 1/3 % support test–2023.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3 % or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ☐

17a **10%-facts-and-circumstances test–2024.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization. . . . . ☐

b **10%-facts-and-circumstances test–2023.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization. . . . . ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ☐

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6.)						

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Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 **Total support.** (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f))	15	00.00%
16	Public support percentage from 2023 Schedule A, Part III, line 15	16	00.00%

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2024** (line 10c, column (f), divided by line 13, column (f))	17	00.00%
18	Investment income percentage from **2023** Schedule A, Part III, line 17	18	00.00%

19a **33 1/3 % support tests–2024.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3 %, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

b **33 1/3 % support tests–2023.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3 %, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* ***Part VI*** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* ***Part VI*** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* ***Part VI*** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* ***Part VI*** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in* ***Part VI****, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* ***Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* ***Part VI.***	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* ***Part VI.***	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* ***Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

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Part IV Supporting Organizations *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in* **Part VI.**	11c		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or memberships of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organizations's officers, directors, or trustees at all times during the tax year? *If "No," describe in* **Part VI** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* **Part VI** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* **Part VI** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	1		

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Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* **Part VI** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* **Part VI** *the role the organization's supported organizations played in this regard.*	3		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the year* ***(see instructions).***

a ☐ The organization satisfied the Activities Test. *Complete* ***line 2*** *below.*

b ☐ The organization is the parent of each of its supported organizations. *Complete* ***line 3*** *below.*

c ☐ The organization supported a governmental supported organization. *Describe in* ***Part VI*** *how you supported a governmental supported organization (see instructions).*

2 Activities Test. ***Answer lines 2a and 2b below.***

			Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of its supported organization(s)? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to each of its supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	2b		

3 Parent of Supported Organizations. ***Answer lines 3a, 3b, and 3c below.***

			Yes	No
a	Are the organization and its supported organization(s) part of an integrated system (for example, a hospital system)? *If "Yes," provide details in* ***Part VI.***	3a		
b	Did the organization direct the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* ***Part VI*** *the role played by the organization in this regard.*	3b		
c	Did the organization have the power to regularly appoint or elect (and remove) a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No", provide details in* **Part VI.**	3c		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 *(explain in* ***Part VI****)*. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 **Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	8		

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d **Total** (add lines 1a, 1b, and 1c)	1d		
e **Discount** claimed for blockage or other factors *(explain in detail in* ***Part VI****)*:			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 **Minimum Asset Amount** (add line 7 to line 6)	8		

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Section C - Distributable Amount		Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1	
2 Enter 0.85 of line 1.	2	
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4 Enter greater of line 2 or line 3.	4	
5 Income tax imposed in prior year	5	
6 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations *(continued)*

Section D - Distributions			**Current Year**
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required - *provide details in* ***Part VI***)	5	
6	**Total annual distributions.** Add lines 1 through 6.	6	
7	Distributions to attentive supported organizations to which the organization is responsive *(provide details in* ***Part VI****)*. See instructions.	7	
8	Distributable amount for 2024 from Section C, line 6	8	
9	Line 7 amount divided by line 8 amount	9	

Section E - Distribution Allocations (see instructions)		**(i) Excess Distributions**	**(ii) Underdistributions Pre-2024**	**(iii) Distributable Amount for 2024**
1	Distributable amount for 2024 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2024 (reasonable cause required- *explain in* ***Part VI***). See instr.			
3	Excess distributions carryover, if any, to 2024			
a	From 2019			
b	From 2020			
c	From 2021			
d	From 2022			
e	From 2023			
f	**Total** of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2024 distributable amount			
i	Carryover from 2019 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2024 from Section D, line 7: $			
a	Applied to underdistributions of prior years			
b	Applied to 2024 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in* ***Part VI.*** See instructions.			
6	Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in* ***Part VI.*** See instructions.			
7	**Excess distributions carryover to 2025.** Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2020			
b	Excess from 2021			
c	Excess from 2022			
d	Excess from 2023			
e	Excess from 2024			

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Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, 3b and 3c; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 7; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

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Schedule B (Form 990)
(Rev. January 2025)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ or 990-PF.
Go to *www.irs.gov/Form990* for the latest information.

OMB No. 1545-0047

Name of the organization

Birthline of San Diego County, Inc.

Employer identification number

33-0014261

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	☒ 501(c)(3) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☐ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

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Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (**1**) $5,000; or (**2**) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year . . . . . $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization: Birthline of San Diego County, Inc.

Employer identification number: 33-0014261

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Menard Family Foundation 4467 Santa Cruz Avenue San Diego, CA 92107	$ 16,500.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
2	Jan Twardowski PMB 272, 5500 Olympic Dr, Ste 110 Mineral, WA 98355	$ 15,200.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
3	Michelle Twardowski 2224 El Camino del Norte Encinitas, CA 92024	$ 5,250.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
4	Joan M Perazzo 3177 Bernie Drive Oceanside, CA 92056	$ 10,200.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
5	In-N-Out Burgers Foundation 4199 Campus Drive Irvine, CA 92612	$ 5,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
6	David Hoskins 3011 Chicago Street San Diego, CA 92117	$ 6,220.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

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Name of organization: Birthline of San Diego County, Inc.

Employer identification number: 33-0014261

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

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Name of organization
Birthline of San Diego County, Inc.

Employer identification number
33-0014261

Part III ***Exclusively*** **religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor.** Complete columns **(a)** through **(e) and** the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **$1,000 or less** for the year. (Enter this information once. See instructions.) $ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

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(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

Name of organization: Birthline of San Diego County, Inc.

Employer identification number: 33-0014261

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	Boys & Girls Aid Society 2730 Historic Decatur Rd. San Diego, CA 92106	$ 5,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
8	Sarah Phillips 897 Granada Drive Oceanside, CA 92056	$ 5,550.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
9	Moronis Angels Foundation PO Box 1532 Pennington, NJ 08534	$ 5,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

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SCHEDULE D (Form 990) (Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Birthline of San Diego County, Inc.

Employer identification number

33-0014261

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (for example, recreation or education) ☐ Preservation of historically important land area

☐ Protection of natural habitat ☐ Preservation of a certified historic structure

☐ Preservation of open space

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2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

		Held at the End of the Tax Year
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included on line 2a	2c
d	Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year

4 Number of states where property subject to conservation easement is located

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year easements during the year $

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenue included on Form 990, Part VIII, line 1 $

(ii) Assets included in Form 990, Part X $

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items.

a Revenue included on Form 990, Part VIII, line 1 $

b Assets included in Form 990, Part X $

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange program
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

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Part V Endowment Funds

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment _____ %
b Permanent endowment _____ %
c Term endowment _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations?	3a(i)		
(ii) Related organizations?	3a(ii)		
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organizaton's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment				
e Other				
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, line 10c, column (B))*				

Part VII Investments — Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, line 12, col. (B))*		

Part VIII Investments — Program Related

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, line 13, col. (B))*		

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Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, line 15, col. (B))*	

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, line 25, col. (B))*	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12.)*			5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18.)*			5	

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Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part XIII Supplemental Information *(continued)*

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SCHEDULE G (Form 990)

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19; or if the organization entered more than $15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Birthline of San Diego County, Inc.

Employer identification number

33-0014261

Part I **Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a ☐ Mail solicitations
- b ☐ Internet and email solicitations
- c ☐ Phone solicitations
- d ☐ In-person solicitations
- e ☐ Solicitation of non-government grants
- f ☐ Solicitation of government grants
- g ☐ Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization.

	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions? Yes	No	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
Total							

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3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II **Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than $15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than $5,000.

		(a) Event #1 (event type)	(b) Event #2 (event type)	(c) Other events 0 (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts				
	2 Less: Contributions				
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses				
	10 Direct expense summary. Add lines 4 through 9 in column (d)				0.
	11 Net income summary. Subtract line 10 from line 3, column (d)				0.

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Part III **Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes ☐ No %	☐ Yes ☐ No %	☐ Yes ☐ No %	
	7 Direct expense summary. Add lines 2 through 5 in column (d)				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d)				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

10 a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: _____

11 Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary, or trustee of a trust; or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity conducted in:

a The organization's facility 13a %

b An outside facility 13b %

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name

Address

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization $ _____ and the amount of gaming revenue retained by the third party $ _____

c If "Yes," enter name and address of the third party:

Name

Address

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16 Gaming manager information:

Name

Gaming manager compensation $ _____

Description of services provided

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year $

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, line 29 or 30.
Attach to Form 990.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

Name of the organization

Birthline of San Diego County, Inc.

Employer identification number

33-0014261

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art – Works of art				
2	Art – Historical treasures				
3	Art – Fractional interests				
4	Books and publications				
5	Clothing and household goods				FMV
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities – Publicly traded				
10	Securities – Closely held stock				
11	Securities – Partnership, LLC, or trust interests				
12	Securities – Miscellaneous				
13	Qualified conservation contribution – Historic structures				
14	Qualified conservation contribution – Other				
15	Real estate – Residential				
16	Real estate – Commercial				
17	Real estate – Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other (_____)				
26	Other (_____)				
27	Other (_____)				
28	Other (_____)				

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29	Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement	29	0

			Yes	No
30a	During the year, did the organization receive by contribution any property reported on Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	31	X	
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a		X
b	If "Yes," describe in Part II.			
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

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SCHEDULE O
(Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to *www.irs.gov/Form990* for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization
Birthline of San Diego County, Inc.

Employer identification number
33-0014261

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Name of the organization: Birthline of San Diego County, Inc.

Employer identification number: 33-0014261

Part VI Line 1a
none

Part VI Line 11b
at a regular meeting of the Board of Directors

Part VI Line 12c
The Board would review the potential conflict and decide upon it.

Part VI Line 15a or b
the finance committee of the board in 2024

Part VI Line 19
by its website or upon request.

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TAXABLE YEAR **2024**

California Exempt Organization Annual Information Return

FORM **199**

Calendar Year 2024 or fiscal year beginning (mm/dd/yyyy) _____, and ending (mm/dd/yyyy) _____.

Corporation/Organization name	California corporation number
BIRTHLINE OF SAN DIEGO COUNTY, INC.	1120511
Additional information. See instructions.	FEIN 33-0014261
Street address (suite or room) 9915 BUSINESS PARK AVENUE C	PMB no.
City SAN DIEGO	State CA / ZIP code 92131
Foreign country name / Foreign province/state/county	Foreign postal code

A First return . . . . . ☐ Yes ☒ No

B Amended return . . . . . ● ☐ Yes ☐ No

C IRC Section 4947(a)(1) trust . . . . . ☐ Yes ☒ No

D Final information return?

● ☐ Dissolved ☐ Surrendered (Withdrawn) ☐ Merged/Reorganized

Enter date: (mm/dd/yyyy) ● _____

E Check accounting method: (1) ☐ Cash (2) ☒ Accrual (3) ☐ Other

F Federal return filed? (1) ● ☐ 990T (2) ● ☐ 990PF (3) ● ☐ Sch H (990) (4) ☒ Other 990 series

G Is this a group filing? See instructions . . . . . ● ☐ Yes ☒ No

H Is this organization in a group exemption . . . . . ☐ Yes ☒ No

If "Yes," what is the parent's name?

I Did the organization have any changes to its guidelines not reported to the FTB? See instructions . . . . . ● ☐ Yes ☒ No

J If exempt under R&TC Section 23701d, has the organization engaged in political activities? See instructions . . . . . ● ☐ Yes ☒ No

K Is the organization exempt under R&TC Section 23701g? . . . ● ☐ Yes ☒ No

If "Yes," enter the gross receipts from nonmember sources . . . $ _____

L Is the organization a limited liability company? . . . . . ● ☐ Yes ☒ No

M Did the organization file Form 100 or Form 109 to report taxable income? . . . . . ● ☐ Yes ☒ No

N Is the organization under audit by the IRS or has the IRS audited in a prior year? . . . . . ● ☐ Yes ☒ No

O Is federal Form 1023/1024 pending? . . . . . ☐ Yes ☒ No

Date filed with IRS _____

Part I **Complete Part I unless not required to file this form. See General Information B and C.**

Receipts and Revenues	1	Gross sales or receipts from other sources. From Side 2, Part II, line 8		1	56,426 00
	2	Gross dues and assessments from members and affiliates		2	00
	3	Gross contributions, gifts, grants, and similar amounts received		3	530,688 00
	4	Total gross receipts for filing requirement test. Add line 1 through line 3. **This line must be completed.** If the result is less than $50,000, see General Information B		4	587,114 00
	5	Cost of goods sold	5 00		
	6	Cost or other basis, and sales expenses of assets sold	6 00		
	7	Total costs. Add line 5 and line 6		7	00
	8	Total gross income. Subtract line 7 from line 4		8	587,114 00
Expenses	9	Total expenses and disbursements. From Side 2, Part II, line 18		9	634,557 00
	10	Excess of receipts over expenses and disbursements. Subtract line 9 from line 8		10	-47,443 00
Payments	11	Total payments		11	00
	12	Use tax. See General Information K		12	00
	13	Payments balance. If line 11 is more than line 12, subtract line 12 from line 11		13	00
	14	Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12		14	00
	15	Penalties and interest. See General Information J		15	00
	16	**Balance due.** Add line 12 and line 15. Then subtract line 11 from the result		16	00

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer ▶	Title	Date	● Telephone
Andrea Yund	EXECUTIVE DIRECTOR	03/10/2025	858-270-2491

Paid Preparer's Use Only

Preparer's signature ▶	Date	Check if self-employed ▶ ☐	● PTIN
Firm's name (or yours, if self-employed) and address ▶			● Firm's FEIN
			● Telephone

May the FTB discuss this return with the preparer shown above? See instructions . . . . . ● ☒ Yes ☐ No

Part II **Organizations with gross receipts of more than $50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.**

Receipts from Other Sources	1 Gross sales or receipts from all business activities. See instructions	1		00
	2 Interest	2	11,380	00
	3 Dividends	3		00
	4 Gross rents	4		00
	5 Gross royalties	5		00
	6 Gross amount received from sale of assets (See instructions)	6		00
	7 Other income. Attach schedule	7	45,046	00
	8 **Total** gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1	8	56,426	00
Expenses and Disbursements	9 Contributions, gifts, grants, and similar amounts paid. Attach schedule	9	274,527	00
	10 Disbursements to or for members	10		00
	11 Compensation of officers, directors, and trustees. Attach schedule	11	76,246	00
	12 Other salaries and wages	12	142,275	00
	13 Interest	13		00
	14 Taxes	14	19,000	00
	15 Rents	15		00
	16 Depreciation and depletion (See instructions)	16		00
	17 Other expenses and disbursements. Attach schedule	17	122,509	00
	18 **Total** expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part I, line 9	18	634,557	00

Schedule L Balance Sheet	Beginning of taxable year (a)	Beginning of taxable year (b)	End of taxable year (c)	End of taxable year (d)
Assets				
1 Cash		419,006		362,044
2 Net accounts receivable				
3 Net notes receivable				
4 Inventories				
5 Federal and state government obligations				
6 Investments in other bonds				
7 Investments in stock				
8 Mortgage loans				
9 Other investments. Attach schedule				
10 a Depreciable assets				
b Less accumulated depreciation				
11 Land				
12 Other assets. Attach schedule				4,131
13 **Total assets**		419,006		366,175
Liabilities and net worth				
14 Accounts payable		9,765		4,377
15 Contributions, gifts, or grants payable				
16 Bonds and notes payable				
17 Mortgages payable				
18 Other liabilities. Attach schedule				
19 Capital stock or principal fund		409,241		409,241
20 Paid-in or capital surplus. Attach reconciliation				
21 Retained earnings or income fund				-47,443
22 **Total liabilities and net worth**		419,006		366,175

Schedule M-1 **Reconciliation of income per books with income per return**

Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than $50,000.

1 Net income per books	-47,443	7 Income recorded on books this year not included in this return. Attach schedule	
2 Federal income tax		8 Deductions in this return not charged against book income this year. Attach schedule	
3 Excess of capital losses over capital gains			
4 Income not recorded on books this year. Attach schedule			
5 Expenses recorded on books this year not deducted in this return. Attach schedule		9 Total. Add line 7 and line 8	
6 Total. Add line 1 through line 5	-47,443	10 Net income per return. Subtract line 9 from line 6	-47,443

Sonnenberg & Company, CPAs
A Professional Corporation
5190 Governor Drive, Suite 201, San Diego, California 92122
Phone: (858) 457-5252 • (800) 464-4HOA • Fax: (858) 457-2211 • (800) 303-4FAX
Leonard C. Sonnenberg, CPA

Birthline of San Diego County, Inc.
Audited Financial Statements
December 31, 2023

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
Birthline of San Diego County, Inc.

Opinion

We have audited the accompanying financial statements of Birthline of San Diego County, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2023, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Birthline of San Diego County, Inc. as of December 31, 2023, and the changes in net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Birthline of San Diego County, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Birthline of San Diego County, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Birthline of San Diego County, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Birthline of San Diego County, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited the Birthline of San Diego County, Inc.'s 2022 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated November 30, 2023. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2022, is consistent, in all material respects, with the audited financial statements from which it has been derived.



December 2, 2024

Sonnenberg & Company, CPAs

Birthline of San Diego County, Inc.

Statement of Financial Position
December 31, 2023
(With Comparative Totals for December 31, 2022)

ASSETS:	2023	2022
Cash	$ 419,015	$ 388,875
Prepaid expenses	6,320	-
TOTAL ASSETS	$ 425,335	$ 388,875
LIABILITIES:		
Accounts payable	$ 1,859	$ 3,600
Accrued payroll	7,914	7,244
TOTAL LIABILITIES	9,773	10,844
NET ASSETS:		
Without donor restrictions	407,942	373,210
With donor restrictions	7,620	4,821
TOTAL NET ASSETS	415,562	378,031
TOTAL LIABILITIES AND NET ASSETS	$ 425,335	$ 388,875

See notes to the financial statements

Birthline of San Diego County, Inc.

Statement of Activities
For the Year Ended December 31, 2023
(With Summarized Comparative Financial Information for the Year Ended December 31, 2022)

	Without Donor Restrictions	With Donor Restrictions	Total 2023	Total 2022
REVENUE:				
Contributions	$ 286,051	$ -	$ 286,051	$ 277,700
Grants	20,000	5,250	25,250	58,745
Contributed nonfinancial assets	274,530	-	274,530	258,594
Interest	3,809	-	3,809	43
Released from restriction	2,451	(2,451)	-	-
TOTAL REVENUE	586,841	2,799	589,640	595,082
EXPENSES:				
PROGRAM SERVICES:	450,089	-	450,089	475,170
SUPPORT SERVICES:				
Management and general	69,691	-	69,691	23,305
Fundraising	32,329	-	32,329	28,508
TOTAL SUPPORT SERVICES	102,020	-	102,020	51,813
TOTAL EXPENSES	552,109	-	552,109	526,983
CHANGE IN NET ASSETS	34,732	2,799	37,531	68,099
NET ASSETS				
BEGINNING NET ASSETS	373,210	4,821	378,031	309,932
ENDING NET ASSETS	$ 407,942	$ 7,620	$ 415,562	$ 378,031

See notes to the financial statements

Birthline of San Diego County, Inc.

Statement of Functional Expenses
For the Year Ended December 31, 2023
(With Summarized Comparative Totals for the Year Ended December 31, 2022)

	Program Services	Management & General	Fundraising	Total 2023	Total 2022
Salary and wages	$ 117,933	$ 40,385	$ -	$ 158,318	$ 155,399
Payroll taxes	10,601	3,634	-	14,235	13,855
Benefits	688	-	-	688	3,980
	129,222	44,019	-	173,241	173,234
Accounting services	-	5,750	-	5,750	7,500
Advertising and promotion	-	-	25,706	25,706	11,515
Bank/Service fees	-	830	942	1,772	5,636
Client services	11,602	-	-	11,602	5,600
Contract Services	-	5,692	-	5,692	4,953
Information technology	-	333	-	333	763
Insurance	-	1,084	-	1,084	4,224
Miscellaneous	-	1,046	-	1,046	660
Printing and postage	-	1,485	1,536	3,021	11,357
Occupancy	34,735	3,859	-	38,594	36,850
Staff development	-	-	4,145	4,145	4,750
Supplies	-	5,593	-	5,593	1,347
Gifts in-kind - program supplies	274,530	-	-	274,530	258,594
Total Expenses	$ 450,089	$ 69,691	$ 32,329	$ 552,109	$ 526,983

See notes to the financial statements

Birthline of San Diego County, Inc.
Statement of Cash Flows
For the Year Ended December 31, 2023
(With Comparative Totals for December 31, 2022)

	2023	2022
CHANGE IN NET ASSETS	$ 37,531	$ 68,099
CASH FLOWS FROM OPERATING ACTIVITIES:		
Adjustments to reconcile Change in Net Assets to net cash provided (used) by operations:		
Decrease (increase) in:		
Accounts receivable	-	22,425
Prepaid expense and deposits	(6,320)	2,875
Increase (decrease) in:		
Accounts payable	(1,741)	3,600
Accrued payroll	670	(259)
NET CASH PROVIDED BY OPERATING ACTIVITIES	30,140	96,740
NET CHANGE IN CASH	30,140	96,740
CASH AT BEGINNING OF YEAR	388,875	292,135
CASH AT END OF YEAR	$ 419,015	$ 388,875

See notes to the financial statements

Note 1. Organization and Purpose:

Nature of Activities

Birthline of San Diego County, Inc. (the Organization) is a nonprofit organization incorporated on August 17, 1982, in California. The Organization provides life-affirming support and resources to low-income pregnant women and families with young children, many of whom are facing extreme hardships in addition to poverty. The Organization helps bridge the gap for families who are struggling with resources. During monthly visits, each client's needs are assessed during confidential, one-on-one case management consults. Free supplies like diapers, clothing, food, baby formula, breastfeeding supplies and many other baby items are distributed. In addition, clients are referred to other public and private organizations for help with the most basic needs like safe housing, education, job training, food and medical care.

The Organization is funded primarily through donor contributions with approximately two thirds from individuals and one third from other organizations.

Income Taxes

Birthline of San Diego County, Inc. is a not-for-profit corporation organized under the laws of the State of California. The Organization is exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California State Revenue and Taxation Code. The Organization is annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. In addition, it is subject to income tax on net income that is derived from business activities that are unrelated to its exempt purposes.

Management has determined that the Organization is not subject to unrelated business income tax and have not filed an Exempt Organization Business Income Tax Return (Form 990-T) with the IRS for the year ended December 31, 2023. The Organization's management has evaluated its tax positions and related income tax contingencies. Management does not believe that any material uncertain tax positions exist. Accordingly, there are no tax positions that qualify for recognition or disclosure in the financial statements.

Note 2. Summary of Significant Accounting Policies:

Basis of Accounting

The financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). As such, they reflect all significant receivables, payables, and other liabilities.

Basis of Presentation

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Note 2. Summary of Significant Accounting Policies (continued):

Basis of Presentation, continued

Net Assets With Donor Restrictions – Net assets subject to donor (or certain grantor) restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates those resources be maintained in perpetuity.

Revenues are reported as increases in net assets without donor restrictions unless use of the related assets are limited by donor-imposed restrictions. Expenses are reported as decreased in net assets without donor restrictions. When a restriction expires (that is, when the stipulated time restriction ends or a purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported on the Statement of Activities as net assets released from restrictions. Gains and losses on assets and liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor restrictions or by law.

The Organization had $7,620 in net assets with donor restrictions as of December 31, 2023.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures, actual results could differ from those estimates under different assumptions or conditions.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all highly liquid investment instruments purchased with an original maturity of three months or less to be cash equivalents.

Accounts Receivable

Accounts receivable are recorded at net realizable value consisting of the carrying amount less an allowance for uncollectible amounts. The allowance, if any, is established based on factors such as historical experience and the age of the account balances. Accounts receivable as of December 31, 2023 are fully collectible, therefore, no allowance for uncollectible accounts has been recorded. All amounts are due within one year.

Equipment

Equipment is carried at cost or, if donated, at the approximate fair market value at date of donation. The Organization capitalizes expenditures for equipment in excess of $2,000. Depreciation is calculated on the straight-line method over the useful lives of the assets.

Note 2. Summary of Significant Accounting Policies (continued):

Revenue Recognition

Contributions are recognized when the donor makes a promise to give that is in substance, unconditional. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met.

Grant and contract revenue is recognized in the period in which the related work is performed in accordance with the terms of the grant or contract.

Functional Expenses

The Organization allocates its expenses on a functional basis among its various programs and supporting services. Expenditures which can be identified with a specific program or support service are allocated directly, according to their natural expenditure classification. Costs that are common to several functions are allocated among the program and supporting services on the basis of space utilized and estimates made by the Organization's management.

Fundraising Costs

Fundraising costs are expensed as incurred.

Leases

The Organization determines if an arrangement is or contains a lease at inception. An arrangement is a lease if the arrangement conveys a right to direct the use of, and obtain substantially all of the economic benefit from, the use of an asset for a period of time in exchange for consideration.

Leases are included in right-of-use (ROU) assets and lease liabilities in the statement of financial position. ROU assets and lease liabilities reflect the present value of the future minimum lease payments over the lease term, and ROU assets also include prepaid or accrued rent. Operating lease expense is recognized on a straight-line basis over the lease term. The Organization does not report ROU assets and leases liabilities for its short-term leases (leases with a term of 12 months or less). Instead, the lease payments of those leases are reported as lease expense on a straight-line basis over the lease term.

Contributed Nonfinancial Assets

Contributed nonfinancial assets include donated professional services, donated equipment, and other in-kind contributions which are recorded at the respective fair values of the goods or services received. The Organization does not sell donated items. In addition to contributed nonfinancial assets, volunteers contribute significant amounts of time to program services, administration, and fundraising activities; however, the financial statements do not reflect the value of these contributed services because they do not meet recognition criteria prescribed by generally accepted accounting principles. Contributed goods are recorded at fair value at the date of donation.

Note 2. Summary of Significant Accounting Policies (continued):

Summarized Comparative Information

The accompanying financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principal generally accepted in the United States of America ("GAAP"). Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended December 31, 2022, from which the summarized information was derived.

Recently Adopted Accounting Pronouncements

In June 2016, the FASB issued ASU 2016-13, Financial Instruments - Credit Losses: Measurement of Credit Losses on Financial Instruments (Topic 326). The guidance requires entities to record an allowance for expected credit losses over the contractual term of certain financial assets, including trade receivables and contract assets, and expands disclosure requirements for credit quality of financial assets. The Organization adopted this standard effective January 1, 2023 using the modified retrospective method. The adoption of this standard did not have a material impact on the financial statements and disclosures.

Note 3. Concentration of Credit Risk

The Organization maintains cash balances at one financial institution located in San Diego, California. The accounts are insured by the Federal Deposit Insurance Corporation up to $250,000. At times, the balance in the Organization's bank accounts may exceed federally insured deposit limits. The Organization has not experienced any losses in such accounts.

Note 4. Liquidity and Availability

The Organization has financial assets of $411,395 available within one year of the statement of financial position date to meet cash needs for general expenditures. This consists of cash of $419,015 less donor restricted funds of $7,620.

The Organization receives contributions with donor restrictions to be used in accordance with the associated purpose restrictions. The Organization must maintain sufficient resources to meet those responsibilities to its donors. Thus, financial assets may not be available for general expenditures within one year.

Note 5. Leases

The Organization evaluated current contracts to determine which met the criteria of a lease. The right-of-use (ROU) assets represent the Organization's right to use underlying assets for the lease term, and the lease liabilities represent the Organization's obligation to make lease payments arising from these leases. The ROU assets and lease liabilities, all of which arise from operating leases, were calculated based on the present value of future lease payments over the lease terms. The Organization uses the risk-free rate in determining the present value of future lease payments. The discount rate applied to calculate lease liabilities as of January 1, 2022, was 1.7%.

The Organization entered into a short-term lease agreement for office space through November 2023.

For the year ended December 31, 2023, the total short term lease cost is $31,200.

Note 6. Contributed Non-Financial Assets

For the year ended December 31, 2023, contributed nonfinancial assets recognized within the statement of activities included:

Baby gift bags	$ 90,750
Clothing and toys	61,046
Food and formula	46,152
Diapers and wipes	41,972
Baby Furniture	26,675
Baby equipment	3,685
Gift cards	2,480
Hygiene products	1,770
Total	$ 274,530

Donated supplies were used for client services. Donated items are valued and reported at the estimated fair value in the financial statements based on current rates for similar products.

The Organization's policy related to gifts-in-kind is to utilize the assets received to carry out the mission of the Organization. All gifts-in-kind received by the Organization for the year ended December 31, 2023, were considered without donor restrictions and able to be used by the Organization as determined by the board of directors and management.

Note 7. Net Assets With Donor Restrictions

As of December 31, 2023, net assets with donor restrictions are for the following purposes or periods:

Subject to expenditure for specific purpose:		
Furniture	$	5,250
Car seats and cribs		2,370
	$	7,620

Net assets released from donor restrictions by incurring expenses satisfying the purpose or time restrictions specified by donors, are as follows for the year ended December 31, 2023:

Purpose restriction accomplished:		
Car seats and cribs	$	2,415
Formula		36
	$	2,451

Note 8. Subsequent Event and Date of Management's Review:

Subsequent events are events or transactions that occur after the statement of financial position date, but before the financial statements are available to be issued. The Organization recognizes in the financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the statement of financial position, including estimates inherent in the process of preparing the financial statements. The Organization's financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the statement of financial position date and before the financial statements are available to be issued.

Management evaluated subsequent events through December 2, 2024, the date on which the financial statements were available to be issued.

In March 2024, the Organization entered into a 63 month lease for office space, commencing June 1, 2024.

Management is not aware of any other subsequent events or transactions that would have a material impact on, or require disclosure in, the current financial statements.

classics 4 kids
EST. 1994

December 18, 2025

Dear San Marcos Community Foundation,

As the Executive Director of Classics 4 Kids, I support the submission of this grant to benefit Title 1 elementary schools in San Marcos Unified School District in 2026. Thank you for the opportunity to apply.

Sincerely,



Kiran Shelat

Executive Director

Classics 4 Kids

3033 Fifth Ave, Ste 227

San Diego, CA 92103

Title

Classics 4 Kids - Equitable Access to Music Education for Underserved Students in San Marcos

12/18/2025

id. 52629841

by **Kelly Makley** in **San Marcos Community Foundation**
on behalf of **Classics for Kids Inc**

kmakley@classics4kids.org

Original Submission

12/18/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	Classics 4 Kids - Equitable Access to Music Education for Underserved Students in San Marcos
Are you applying for the Mini Grant or the Regular Grant?	Regular Grant ($1,500 - $10,000)
Project Name	Equitable Access to Music Education for Underserved Students in San Marcos
Project Start Date	2/2/2026
Project End Date	12/31/2025
Date by Which Funds Will Be Expended:	12/31/2025
Total Number of People Served by this Project	700
Total Number of People Served by this Project in San Marcos Only	700
Grant Amount Requested	5000

	Organization Details
Organization Name	Classics for Kids, Inc.
Organization Street Address	3033 Fifth Ave, Ste 227
Organization City	San Diego
Organization State	CA
Organization Zip Code	92103
Organization Website	www.classics4kids.org
Organization's EIN	33-0706949 200 Classics For Kids, Inc 7d5253a9-3af1-4788-af86-55fe8a20e989 3033 5th Ave Ste 227 San Diego CA 92103-5828 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-04-15T00:00:00 2025-04-28T00:00:00 501(c)(3) Public Charity A public charity (50% deductibility limitation). Section 509(a)(1) organization as referred to in Section 170(b)(1)(A)(vi) 2025-04-14T00:00:00 1996 09
	Contact Information
Contact First Name	Kelly
Contact Last Name	Makley
Contact Title	Development Manager
Contact Phone	+16192312311
Contact Email	kmakley@classics4kids.org
	Project Details

Briefly describe your request for funds.	**Classics 4 Kids seeks funding to provide access for students from Title 1 elementary schools in San Marcos with to attend our educational orchestra field trips at Balboa Theatre and the Joan B. Kroc Theatre. Funding will support three school buses and ticket subsidies, enabling approximately 210 students to attend one of our 2026 concert programs. Performances are offered in March, May, and November, giving schools scheduling flexibility.** **Title 1 schools in San Marcos are typically unable to participate in this impactful educational experience with professional musicians without financial assistance. Currently, C4K is covering 100% of the cost for 120 students from Knob Hill Elementary to attend our May 2026 concert because the school could not afford even the $5 reduced ticket price we offered. Grant funding will offset transportation and ticket expenses, ensuring more San Marcos students can access high-quality arts education and live orchestral music in 2026.** **Students in San Marcos will also be offered free access to two virtual concerts in 2026 that will be made available to view in their classrooms on YouTube.**
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	Your funding can improve educational issues and the health and well-being of elementary students from San Marcos Unified School District elementary schools by enabling access to live music education. Numerous studies show strong correlations between exposure to music and increased scores in science, math and reading, as well as decreased stress, improved social skills, and enhanced academic engagement. Additionally, music education programs are critically underfunded due to budget cuts, further widening the academic achievement gap during the pandemic. This project will affect the San Marcos community by reaching young students at a critical time with important music education - improving youth academic achievement, behavioral health and character development.
Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	Your support is shared with a variety of organizations, including The Musicians' Association of San Diego County, independent musicians, schools, principals, teachers, families and students.

Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	Yes. We applied in March, 2025 and received $1,000. These funds will bring 120 people from Knob Hill Elementary School on 2 buses to attend our concerts on May 15th at the Balboa Theatre.

Please provide a detailed narrative of your organization's mission and impact to the community. Include details such as strategic objectives, milestone achievements, and testimonials.	C4K has been serving San Diego County students since its inception in 1994. Our mission is to inspire children through the experience of music, generating creativity, academic success and cultural understanding. C4K is dedicated to addressing educational inequities by educating students and our diverse communities through music. We provide critical music education for grades TK to 6 through professional orchestra concerts designed for elementary students. The Classics Philharmonic Orchestra features 26 professional musicians with Conductor Dana Zimbric. We incorporate science, literacy and math as well as represent equity, diversity and inclusion in all of our programs. These connections deepen understanding through meaningful, engaged learning. We provide lesson plans and evaluate outcomes with post-discussion and teacher feedback. We have a robust Docent Program with volunteers trained in music education. They support foundational skills in the classrooms they visit with engaging, firsthand previews of upcoming concerts. During our 2024/2025 season, C4K served over 43,000 students, teachers and families. Over 27,000 of those qualified as attending Title 1, low-income schools. The population in need of support is expanding and we seek funding to continue our outreach to elementary schools in the San Marcos Unified School District.

Please upload any community letters or media in support of this project.

SWP_Ltr_of_Support_Classics4Kids_May_2025.pdf

Please upload the annual operating budget for your organization.

2025-26_Budget_-_Classics_4_Kids.pdf

Please upload your most recent year-end audited financial statements, including any management letters associated with the audit.

24-25_PNL_1.pdf

Please attach the first two pages of your Federal 990.

2024_990_pp1_2.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

2026_letter.pdf

	Funding
Budget Worksheet	
San Marcos Community Foundation - Budget Worksheet.xlsx	
Project Budget Total	5000
Is this a Challenge or Matching Grant?	No
Could this be a Challenge or Matching Grant?	Yes
Additional Funding	
SMCF Budget Worksheet 2.xlsx	
Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	We will fund 3 buses at $345 each, and provide discounted tickets at a rate of $5 each for up to 210 people. The project can be scaled down. We do not have additional funding for San Marcos students.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.		
Item	**Cost**	**Notes (optional)**
Buses from San Marcos to concerts: $345 x 3	$ 1,035.00	
Ticket subsidies for 210 people: $18 x 210	$ 3,780.00	$5 tickets will be offered.
Administration	$ 185.00	Scheduling
Total budget for this PROJECT:		

	Source Name	Amount	C / CD / P
Additional Funding Source 1	Classics 4 Kids Volunteer Docents	$ 250.00	C
Additional Funding Source 2			
Additional Funding Source 3			
Additional Funding Source 4			
Additional Funding Source 5			
Additional Funding Source 6			
Additional Funding Source 7			
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

classics 4 kids
EST. 1994

Classics 4 Kids 2025-2026 Organizational Budget

(9.1.25 – 8.31.26)

REVENUE

Foundation Grants	$158,000
Individual Donations and Fundraisers	$145,000
Government Funding	$97,400
Board Contribution	$5,000
Student Concert subsidized tickets	$48,000
In-School Assemblies & Residency	$50,000
Professional Development	$1,000
Interest	$1,000
Total Income	**$505,400**

EXPENSES

Student Concerts for under-resourced students	$145,550
Bus Scholarships for Under-Resourced Students	$22,000
In-School Assembly Musicians	$30,000
Program & Administrative Staff	$209,409
Mileage for musicians and staff	$3,000
State and Federal Payroll Taxes	$18,000
Bookkeeper, QuickBooks & CPA	$5,500
Public Relations and Marketing	$1,500
Office Rent, Storage & Phone	$15,024
Operations (Zoom, Microsoft 365, Website, Office Supplies, Business fees)	$3,900
Benefits for Staff	$10,000
General Liability & Workers Comp Insurance	$12,800
HR Membership, Grant Membership	$1,000
Professional Development	$1,000
Gala & Fundraisers	$21,000
Government Grant Writer	$5,000
Total Expenses	**$504,683**
Net Income	$717

Please Note: 2 Full-Time Employees and 13 Part-Time and Seasonal Employees

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

A For the 2024 calendar year, or tax year beginning 9/01 , 2024, and ending 8/31 , 20 2025

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C
CLASSICS FOR KIDS INC
3033 FIFTH AVE #227
SAN DIEGO, CA 92103

D Employer identification number
33-0706949

E Telephone number
619.231.2311

G Gross receipts $ 648,409.

F Name and address of principal officer: KIRAN SHELAT
SAME AS C ABOVE

H(a) Is this a group return for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions.

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: CLASSICS4KIDS.ORG

H(c) Group exemption number

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1994

M State of legal domicile: CA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: TRANSFORMING CHILDREN'S LIVES THROUGH INNOVATIVE EDUCATIONAL CONCERTS AND MUSIC PROGRAMS THAT INSPIRE LEARNING, CREATIVITY, AND COMMUNITY.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	7
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	7
5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5	15
6	Total number of volunteers (estimate if necessary)	6	30
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.

Revenue

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	382,385.	542,825.
9	Program service revenue (Part VIII, line 2g)	114,108.	97,224.
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	931.	1,108.
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-4,670.	-16,248.
12	Total revenue — add lines 8 through 11 (must equal Part VIII, column (A), line 12)	492,754.	624,909.

Expenses

13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		
14	Benefits paid to or for members (Part IX, column (A), line 4)		
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	238,330.	266,787.
16a	Professional fundraising fees (Part IX, column (A), line 11e)		
b	Total fundraising expenses (Part IX, column (D), line 25) 38,251.		
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	229,113.	263,666.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	467,443.	530,453.
19	Revenue less expenses. Subtract line 18 from line 12	25,311.	94,456.

Net Assets or Fund Balances

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	421,974.	512,439.
21	Total liabilities (Part X, line 26)	3,991.	0.
22	Net assets or fund balances. Subtract line 21 from line 20	417,983.	512,439.

COPY

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer — Date

ELYSE NGUYEN — CHAIR
Type or print name and title

Paid Preparer Use Only

Preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
WHITNEY LACOSTE	WHITNEY LACOSTE	11/24/25		P01360269

Firm's name: LEAF & COLE, LLP
Firm's address: 2810 CAMINO DEL RIO SOUTH, SUITE 200
SAN DIEGO, CA 92108
Firm's EIN: 95-2076568
Phone no. 619.294.7200

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III X

1 Briefly describe the organization's mission:

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 452,510. including grants of $) (Revenue $ 97,224.)

CLASSICS 4 KIDS SERVES ELEMENTARY STUDENTS ACROSS SAN DIEGO COUNTY WITH CRITICAL MUSIC EDUCATION, SPECIFICALLY LOW-INCOME SCHOOLS, THROUGH PROFESSIONAL ORCHESTRA CONCERTS, IN-SCHOOL ASSEMBLIES, AND FREE VIRTUAL PROGRAMS. OUR CURRICULUM INTEGRATES MUSIC WITH STEAM (SCIENCE, TECHNOLOGY, ENGINEERING, ARTS, AND MATH).

CLASSICS 4 KIDS SERVED OVER 40,000 STUDENTS THROUGHOUT THE NATION DURING OUR 2022-2023 SEASON, WITH 27,000 OF OUR AUDIENCE REPRESENTING LOW-INCOME, TITLE 1 SCHOOLS.

4b (Code:) (Expenses $ including grants of $) (Revenue $)

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4c (Code:) (Expenses $ including grants of $) (Revenue $)

4d Other program services (Describe on Schedule O.)
(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses 452,510.

Statement of Activity

Classics For Kids, Inc.

August 1, 2024-August 31, 2025

DISTRIBUTION ACCOUNT	TOTAL
Income	
FUNDRAISING INCOME - GRANTS	0
Board Dues	1,500.00
Fundraising & Private Donations	162,683.07
Government Grants	82,583.00
Grants	317,872.26
Total for FUNDRAISING INCOME - GRANTS	**$564,638.33**
PROGRAM INCOME	0
Income from Student Concerts	49,818.56
In School Assemblies	56,226.70
School Bus fund for Concerts	-107.30
Total for PROGRAM INCOME	**$105,937.96**
Total for Income	**$670,576.29**
Cost of Goods Sold	
Gross Profit	**$670,576.29**
Expenses	
ADMINISTRATION COSTS	0
Bank & CC Processing Fees	1,376.05
Business License and Fees	613.03
Computer and Software costs	79.95
Dues and Subscriptions	5,910.23
Facility	0
Rent	9,750.00
Storage	4,802.00
Telephone	372.26
Total for Facility	**$14,924.26**
Insurance	0
D & O	1,851.00
General Liability	9,091.00
Medical	7,430.77
Workers Comp	479.00
Total for Insurance	**$18,851.77**
Legal/accounting/admin services	$883.20
Accounting/Bookkeeping	3,400.00
Retirement plan	2,459.94
Total for Legal/accounting/admin services	**$6,743.14**
Marketing	0
General	1,511.16
Website	696.00
Total for Marketing	**$2,207.16**

Statement of Activity

Classics For Kids, Inc.

August 1, 2024-August 31, 2025

DISTRIBUTION ACCOUNT	TOTAL
Meeting; Conferences	2,242.82
Office Expense	$66.81
Printing and Postage	2,251.65
Small Equipment	2,293.89
Supplies	877.26
Total for Office Expense	**$5,489.61**
Payroll Expenses	0
Mileage reimbursement	3,126.25
Payroll service Fees	-268.64
Taxes - Payroll	10,855.20
Wages - Admin	11,924.00
Wages - Development Manager	30,086.76
Wages - Director	96,306.58
Total for Payroll Expenses	**$152,030.15**
Travel	582.52
Total for ADMINISTRATION COSTS	**$211,050.69**
CLASSIC FOR KIDS PROGRAM COSTS	0
Musicians	0
In-School Assemblies	18,831.54
Orchestra	94,719.31
Payroll Expense - Musicians	0
Payroll Taxes - Musicians	1,164.57
Wages - Musicians	19,417.60
Total for Payroll Expense - Musicians	**$20,582.17**
Total for Musicians	**$134,133.02**
Payroll Expense - Program Dir/Manager	0
Payroll Taxes - Program Dir/Manager	6,725.71
Wages - Artistic Director	56,708.32
Wages - Program Manager	37,075.76
Total for Payroll Expense - Program Dir/Manager	**$100,509.79**
Program Expenses & Supplies	$410.31
General Program Costs & Supplies	4,813.59
Security for Event	1,258.00
Theater Costs	58,862.26
Transportation and Parking Cost	15,515.43
Total for Program Expenses & Supplies	**$80,859.59**
Total for CLASSIC FOR KIDS PROGRAM COSTS	**$315,502.40**

Statement of Activity

Classics For Kids, Inc.

August 1, 2024-August 31, 2025

DISTRIBUTION ACCOUNT	TOTAL
FUNDRAISING COSTS	0
Events - Annual Gala	30,178.29
Events - General fundraising	1,276.57
Grant Writer	6,950.00
Total for FUNDRAISING COSTS	**$38,404.86**
Total for Expenses	**$564,957.95**
Net Operating Income	**$105,618.34**
Other Income	
Interest Income	1,107.63
Total for Other Income	**$1,107.63**
Other Expenses	
Depreciation	420.00
Total for Other Expenses	**$420.00**
Net Other Income	**$687.63**
Net Income	**$106,305.97**

San Diego Unified
SCHOOL DISTRICT

Board of Education
EUGENE BRUCKER EDUCATION CENTER
4100 Normal Street, Room 2231, San Diego,
CA 92103-2682
Phone: (619) 725-5550 Fax: (619) 297-5624

Dr. Sharon Whitehurst-Payne
Trustee

May 15, 2025

To Whom It May Concern:

It is with great pleasure that I submit this letter of support for Classics 4 Kids, an incredible non-profit organization in San Diego that provides immeasurably valuable music education programs to elementary students specifically in low-income schools.

San Diego Unified School District prioritizes quality education and equitability for all students. Our district relies on the extraordinary programs of partners, such as Classics 4 Kids, to help make quality performing arts experiences available to all our students. As a member of the San Diego Unified School Board, I know the positive impact of such programs greatly benefit the students we serve and help students reach higher academic and life goals.

I strongly support Classics 4 Kids' efforts to provide high-quality music education programs to economically disadvantaged schools in our District. Access to Classics 4 Kids' Programs has had an immensely positive impact on these students' school involvement. The work Classics 4 Kids does in the community is so important in helping meet the changing needs of our diverse students and teachers.

Thank you for accepting this letter of support and recommendation of this highly worthy organization, and for supporting programs that benefit all students in San Diego.

Respectfully,

Sharon D. Whitehurst-Payne

Dr. Sharon Whitehurst-Payne, Trustee
San Diego Unified School Board

Authorization Statement

December 30, 2025

To the Board of Directors of the San Marcos Community Foundation,

On behalf of the Board of Directors of Dogs on Deployment (DoD), I am writing to formally authorize the submission of our grant application to the San Marcos Community Foundation.

We respectfully request the Foundation's support to help us continue providing these essential services to military families and their pets. Thank you for considering our application.

Sincerely,



Alisa Johnson
President & CEO
Dogs on Deployment
grants@dogsondeployment.org

Title

Dogs on Deployment

12/31/2025

id. 52698750

by **Dana Jollota** in **San Marcos Community Foundation**
on behalf of **Dogs On Deployment**

970 W Valley Pkwy #667
Escondido, California
92025
CA
United States
619-324-3467
grants@dogsondeployment.org

Original Submission

12/31/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	Dogs on Deployment
Are you applying for the Mini Grant or the Regular Grant?	Regular Grant ($1,500 - $10,000)
Project Name	Veterinary Assistance Program (VAP) and Operation Pet Wellness Program (OPW)
Project Start Date	1/1/2026
Project End Date	12/31/2026
Date by Which Funds Will Be Expended:	6/30/2026
Total Number of People Served by this Project	10
Total Number of People Served by this Project in San Marcos Only	10
Grant Amount Requested	2000

	Organization Details
Organization Name	Dogs on Deployment
Organization Street Address	970 W Valley Pkwy #667
Organization City	Escondido
Organization State	CA
Organization Zip Code	92025
Organization Website	https://www.dogsondeployment.org
Organization's EIN	45-3109600 200 DOGS ON DEPLOYMENT ffccc70b-b5e4-4aad-9156-c62a4982d566 970 W Valley Parkway Box 667 Escondido CA 92025 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-03-10T00:00:00 2025-03-17T00:00:00 501(c)(3) Public Charity A public charity (50% deductibility limitation). Section 509(a)(1) organization as referred to in Section 170(b)(1)(A)(vi) 2025-03-10T00:00:00 2012 03
	Contact Information
Contact First Name	Alisa
Contact Last Name	Johnson
Contact Title	President/CEO/Co-Founder
Contact Phone	+16192614599
Contact Email	grants@dogsondeployment.org
	Project Details

Briefly describe your request for funds.	Dogs on Deployment (DoD) is requesting a $2,000 cash grant from the San Marcos Community Foundation to fund the Veterinary Assistance Program (VAP) and the Operation Pet Wellness Program (OPW). These programs provide financial assistance vouchers for urgent veterinary care and spay/neuter/vaccination to military and veteran pet owners in San Marcos, ensuring pets receive the medical attention they need without undue financial strain on their families. DoD partners with reputable service providers in the region who have committed to matching these vouchers through in-kind services, doubling their impact. For example, if a military or veteran pet owner requires a $1,000 surgery, DoD will provide up to $250 through the VAP, and the veterinary clinic will match that amount, reducing the family's out-of-pocket cost to $500. This assistance not only ensures critical care for pets but also preserves the bond between military families and their beloved animals, alleviating emotional and financial stress. This grant will allow DoD to assist at least 10-15 families in San Marcos, providing critical support that aligns with the Foundation's mission to enhance the health and well-being of the local community. Together, we can make a meaningful difference for those who serve.
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	Dogs on Deployment (DoD)'s request for a $2,000 grant from the San Marcos Community Foundation is critical to supporting the high-density military and veteran population in San Marcos, driven by the city's proximity to Camp Pendleton. Many military families in the area face unique challenges, including financial strain and limited access to affordable pet care during emergencies. Pets play a vital role in the emotional stability of military families, offering comfort and companionship amidst the stress of deployments, relocations, and other service-related obligations. Through the Veterinary Assistance Program (VAP), Operation Pet Wellness (OPW), and our established partnerships throughout the community, this grant will provide emergency veterinary and wellness care for 10-15 military and veteran families annually in San Marcos. By leveraging in-kind services match, the program ensures families can afford essential treatments, such as surgeries or diagnostics, by covering a portion of the costs. This prevents unnecessary pet relinquishment, alleviates financial burdens, and strengthens the bond between families and their pets. With the military's significant presence in San Marcos, this program addresses an urgent and growing need, directly improving the well-being of local families and their pets while reinforcing the community's commitment to supporting those who serve.
Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	DoD partners with Rancho Coastal Humane, and the San Diego Spay and Neuter Action Project (SNAP), among others. We were awarded the San Marcos Chamber Business in Excellence Award in 2019.

Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	DoD received a $2,000 award from SMCF in February 2025. The funding successfully assisted 10 pets in the community, and with matching in-kind services, was doubled to nearly $4,000.
Please provide a detailed narrative of your organization's mission and impact to the community. Include details such as strategic objectives, milestone achievements, and testimonials.	Our mission is to give America's Heroes peace of mind concerning their pets during service or hardship through connection, compassion, and care. No military, veteran, or first responder should ever have to choose between serving their country and loving their pet. Through our nationwide Hero Pet Boarding Network and our financial assistance programs, we prevent pet relinquishment, stabilize families during hardship, and provide a safety net where none exists. By alleviating the stress of pet care for our nation’s heroes and their families, Dogs on Deployment (DoD) enhances their mental health and well-being as well as supporting our communities and the pets we love. For service members and veterans, pets are more than companions—they are family, providing comfort, stability, and unconditional support through the challenges of military life and beyond. Yet, when faced with an unexpected veterinary emergency, especially when deployed, many military families struggle with an impossible choice: saving their pet’s life or staying financially afloat. Even routine care like spay/neuter and vaccinations can be tough to afford. DoD is headquartered in Escondido and has developed a strong presence within the San Marcos and San Diego communities. In regions with large military populations—such as San Diego County—we partner with local veterinarians and rescues to deliver free spay/neuter, microchips, vaccines, and emergency vet care assistance for E-4 and below. These programs reduce shelter intake, promote pet wellness, and support military families where cost barriers are highest. San Diego’s military presence is a cornerstone of its identity, driven by its strategic coastal location and historical role as a naval and Marine Corps hub. With 7 military bases, over 120,000 active-duty service members and 250,000 veterans, it’s pet-friendly culture and climate, and the supportive role pets play for the military community, the current estimated number of military/veteran pet owners is an incredible 240,000. Dogs on Deployment (DoD) offers two solutions to support service

member's pet's veterinary care: Operation Pet Wellness (OPW) and the Veterinary Assistance Program (VAP). Many have used DoD's Hero Pet Boarding Network that offers free pet boarding services while they are deployed. In addition to boarding, there are typically over 200 requests for financial assistance every year and hundreds more go without receiving routine care due to financial constraints. The need, along with veterinary costs, continues to increase with each passing year.

Community-based low-cost clinics are overwhelmed with demand and often unable to meet the needs of military families. Dogs on Deployment regularly receives inquiries from VA caseworkers and military support organizations looking for affordable pet care options—only to find that many clinics are either at capacity or underfunded. This leaves military families with few, if any, options.

Operation Pet Wellness (OPW) and Veterinary Assistance Program (VAP) have been in existence since 2015, with enhancements and transformations along the way. OPW began as a local spay and neuter initiative in partnership with the San Diego Spay and Neuter Action Project and has now been revamped into a voucher-based program, along with VAP. OPW initially only assisted with spay/neuter surgeries, but expanded to a voucher system to support additional wellness services such as vaccinations and microchips. These measures contribute to prevention of pet overpopulation and over-crowded shelters in the community. VAP vouchers are also available for emergency care while pets are boarded within DoD's Hero Pet Boarding Network. This integration between our programs provides more service members the help with critical emergency pet care when and where they need it.

OPW & VAP voucher programs allow pet owners the flexibility to use local veterinary clinics, low-cost providers, or one of DoD's partner clinics, often receiving matching, in-kind donations, or discounts from the care providers. Logistically, they don't have to wait if there are time constraints like immediate deployment orders, or in the case of needing emergency care after the owner is deployed.

Since 2015, the VAP has been a lifeline for military and veteran pet owners, granting over $250,000 in financial aid to those facing medical emergencies. OPW has granted nearly $100,000, three-quarters of that in just the last 5 years.

Milestones:

Financial Assistance Programs (Veterinary Care + Spay/Neuter + PCS Travel)
• $977,000+ in total financial support delivered since 2011 (direct grants + in-kind)
• $936,000+ in direct financial assistance granted
• $41,000+ in in-kind veterinary care donated through partners
• 1,522 military families funded through financial assistance programs
• Nearly 800 financial assistance cases awarded in the past five years alone
• $260,000+ in support delivered from 2020–2024
• 105% growth in demand for financial assistance programs in five years

• 675 junior enlisted families (E-4 or below) supported
• Assistance provided to:
– 1,330 active-duty service members
– 49 reservists
– 142 honorably discharged veterans
• Pets helped through financial assistance:
– 1,254 dogs
– 254 cats

These numbers demonstrate both rising need and sustained impact for the families who serve our nation.

By addressing financial barriers to veterinary care, the VAP and OPW programs prevent unnecessary pet relinquishments, strengthen family bonds, and support animal welfare. They exemplify Dogs on Deployment's mission to serve military families and their pets, ensuring they can navigate the challenges of service life without additional stress. With continued support from the San Marcos community and local partners, these programs will remain a vital resource for those who serve and their beloved pets.

Please upload any community letters or media in support of this project.

Flyer_OPW_Operation_Pet_Wellness_-_DoD.pdf

Flyer_VAP_Veterinary_Assistance_Program_-_DoD.pdf

Please upload the annual operating budget for your organization.

2025-2_Total_Budget_-_Program_Detail.pdf

Please upload your most recent year-end audited financial statements, including any management letters associated with the audit.

Dogs_On_Deployment._Audit._2024.pdf

Please attach the first two pages of your Federal 990.

Dogs-on-Deployment_990_2024.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

Authorization_Statement_FY25.pdf

Funding

Budget Worksheet

San Marcos Community Foundation - Budget Worksheet.xlsx

Project Budget Total	2000
Is this a Challenge or Matching Grant?	No

Could this be a Challenge or Matching Grant?	No

Additional Funding

SMCF Budget Worksheet 2.xlsx

Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	The VAP & OPW programs operate solely on an as-funded basis. Without funds, vouchers cannot be issued. We request dedicated funding to ensure the funds are available when requests are received.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.		
Item	**Cost**	**Notes (optional)**
10-15 Veterinary emergency & wellness vouchers issued, avg $150-200 ea	*$2,000.00*	
Total budget for this PROJECT:	2000	

	Source Name	Amount	C / CD / P
Additional Funding Source 1	Individual donors ongoing	unknown	P
Additional Funding Source 2	Grants applied for in 2025	$ 20,000.00	P
Additional Funding Source 3	Glide Foundation	$ 5,000.00	C
Additional Funding Source 4			
Additional Funding Source 5			
Additional Funding Source 6			
Additional Funding Source 7			
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

Dogs on Deployment	2025 Budget	M&G Budget	% of Total Budget	Fundraising	% of Total Budget	Program Budget	% of Total Budget	PROGRAM EXPENSE ALLOCATION Hero Pet Boarding Network (HPBN)	% of Program Expense	Operation Pet Wellness (OPW)	% of Program Expense	Veterinary Assistance Program (VAP)	% of Program Expense	Pet PCS Program (PPP)	% of Program Expense	Total % Program Expense
Direct Program Costs									89.6%	$0.00	5.6%		3.4%		2.0%	
Hosting & Domain Fees	**$6,500.00**							$5,824.00	89.6%	$364.00	5.6%	$91.00	3.4%	$221.00	2.0%	100.0%
Website Development & Maintenance	**$9,000.00**							$8,064.00	89.6%	$504.00	5.6%	$126.00	3.4%	$306.00	2.0%	100.0%
Pet Travel Services (PPP)	**$15,000.00**							$0.00	0.0%	$0.00	0.0%	$0.00	100.0%	$15,000.00	0.0%	100.0%
Pet Wellness Services (OPW)	**$20,000.00**							$0.00	0.0%	$20,000.00	100.0%	$0.00	0.0%	$0.00	0.0%	100.0%
Veterinary Services (VAP)	**$15,000.00**							$0.00	0.0%	$0.00	0.0%	$15,000.00	0.0%	$0.00	0.0%	100.0%
Total Direct Program Costs	**$65,500.00**	$0.00	0.0%	$0.00	0.0%	$65,500.00	100.0%	$13,888.00	89.6%	$20,868.00	5.6%	$15,217.00	3.4%	$15,527.00	2.0%	100.0%
Total Community Relations	**$5,000.00**	$1,101.77	22.0%	$997.53	20.0%	$2,900.70	58.0%	$2,599.02	89.6%	$162.44	5.6%	$40.61	3.4%	$98.62	2.0%	100.0%
Total Contract Services	**$21,000.00**	$8,935.93	42.6%	$2,628.07	12.5%	$9,436.00	44.9%	$8,454.66	89.6%	$528.42	5.6%	$132.10	3.4%	$320.82	2.0%	100.0%
Total Insurance	**$1,600.00**	$555.37	34.7%	$238.86	14.9%	$805.77	50.4%	$721.97	89.6%	$45.12	5.6%	$11.28	3.4%	$27.40	2.0%	100.0%
Interest Paid	**$500.00**	$250.00	50.0%	$100.00	20.0%	$150.00	30.0%	$134.40	89.6%	$8.40	5.6%	$2.10	3.4%	$5.10	2.0%	100.0%
Total Licenses & Fees	**$14,000.00**	$7,119.06	50.9%	$2,679.78	19.1%	$4,201.16	30.0%	$3,764.24	89.6%	$235.26	5.6%	$58.82	3.4%	$142.84	2.0%	100.0%
Total Marketing & Advertising	**$10,000.00**	$1,943.45	19.4%	$3,528.91	35.3%	$4,527.64	45.3%	$4,056.76	89.6%	$253.55	5.6%	$63.39	3.4%	$153.94	2.0%	100.0%
Total Operations	**$40,000.00**	$18,410.50	46.0%	$5,422.51	13.6%	$16,165.18	40.4%	$14,484.00	89.6%	$905.25	5.6%	$226.31	3.4%	$549.62	2.0%	100.0%
Total Payroll Expenses	**$215,000.00**	$32,249.89	15.0%	$10,749.93	5.0%	$172,000.18	80.0%	$154,112.16	89.6%	$9,632.01	5.6%	$2,408.00	3.4%	$5,848.01	2.0%	100.0%
Total Service Charges	**$500.00**	$281.68	56.3%	$143.53	28.7%	$74.79	15.0%	$67.01	89.6%	$4.19	5.6%	$1.05	3.4%	$2.54	2.0%	100.0%
Total Travel & Meetings	**$5,000.00**	$1,546.62	30.9%	$1,077.27	21.5%	$2,376.11	47.5%	$2,128.99	89.6%	$133.06	5.6%	$33.27	3.4%	$80.79	2.0%	100.0%
Total Expenditures	**$378,100.00**	$72,394.27	19.1%	$27,566.40	7.3%	$278,137.52	73.6%	$204,411.22		$32,775.70		$18,193.93		$22,756.68		$278,137.52

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

A For the 2024 calendar year, or tax year beginning , and ending

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization: Dogs on Deployment
Doing business as:
Number and street (or P.O. box if mail is not delivered to street address): 970 W Valley Pkwy Box 667
Room/suite:
City or town: Escondido
State: CA
ZIP code: 92025
Foreign country name / Foreign province/state/county / Foreign postal code:

D Employer identification number: 45-3109600

E Telephone number: (619) 800-3631

G Gross receipts $: 359,911

F Name and address of principal officer: Alisa Johnson 970 W Valley Pkwy Box 667, Escondido, CA 92025

H(a) Is this a group return for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions

H(c) Group exemption number:

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: www.dogsondeployment.org

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 2011

M State of legal domicile: CA

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Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
To give military members peace of mind concerning their pets during their service commitments by providing them with the ability to find people and resources able to help them.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	7
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	5
5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5	4
6	Total number of volunteers (estimate if necessary)	6	788
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	

Revenue

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	321,300	353,660
9	Program service revenue (Part VIII, line 2g)	0	0
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	38	0
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	4,421	6,251
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	325,759	359,911

Expenses

13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	29,137	32,069
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	166,240	204,303
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b	Total fundraising expenses (Part IX, column (D), line 25) 26,233		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	310,596	99,046
18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	505,973	335,418
19	Revenue less expenses. Subtract line 18 from line 12	-180,214	24,493

Net Assets or Fund Balances

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	317,501	322,047
21	Total liabilities (Part X, line 26)	31,405	11,458
22	Net assets or fund balances. Subtract line 21 from line 20	286,096	310,589

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer — Date

Alisa Johnson — President
Type or print name and title

Paid Preparer Use Only

Preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
Leonard C Sonnenberg	Leonard C Sonnenberg	11/14/2025		P00287581

Firm's name: Sonnenberg & Company CPAs — Firm's EIN: 95-3749711
Firm's address: 5190 Governor Dr, #201, San Diego, CA 92122 — Phone no.: 858-457-5252

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☐

1 Briefly describe the organization's mission:

To give military members peace of mind concerning their pets during their service commitments by providing them with the ability to find people and resources able to help them.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 227,782 including grants of $) (Revenue $)

Dogs On Deployment is a 501(c)(3) national non-profit which provides an online network for service members to search for volunteers who are willing to board their pets during their owner's service commitments. Dogs on Deployment promotes responsible, life-long pet ownership by military pet owners by advocating for military pet owner rights, providing educational resources and granting financial assistance for military pet owners during times of emergency.

4b (Code:) (Expenses $ 32,069 including grants of $ 32,069) (Revenue $)

The Rich Setzer Memorial Fund provided grants to military pet-owners, through the spay & neuter program, Veterinary Assistance program, and the Pet PCS Program.

4c (Code:) (Expenses $ including grants of $) (Revenue $)

A nationwaide network of 778 volunteer boarders were recruited and matched with 248 military pets, and a support base of approximately 5-10 regular administrative volunteers supported chapter coordination, social media, and operational tasks.

4d Other program services (Describe on Schedule O.)

(Expenses $ 0 including grants of $ 0) (Revenue $ 0)

4e Total program service expenses 259,851

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? *If "Yes," complete Schedule D, Part V*	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions.	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		X

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Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in noncash contributions? *If "Yes," complete Schedule M*	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	1		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		X	

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Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	4		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		X	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?	3a			X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*	3b			
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a			X
b	If "Yes," enter the name of the foreign country ---------- See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a			X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c			
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a			X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	7a			X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b			
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f			X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8			
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b			
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	12a			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? **Note:** See the instructions for additional information the organization must report on Schedule O.	13a			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a			X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*	14b			
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	15			X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16			X
17	**Section 501(c)(21) organizations.** Did the trust, or any disqualified or other person, engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.	17			

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Part VI **Governance, Management, and Disclosure.** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*
Check if Schedule O contains a response or note to any line in this Part VI X

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year . . . . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	1a	7		
b	Enter the number of voting members included on line 1a, above, who are independent	1b	5		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b			X
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a		X
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	12c		
13	Did the organization have a written whistleblower policy?	13		X
14	Did the organization have a written document retention and destruction policy?	14		X
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official.	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records

Alisa Johnson (619) 800-3631
970 W Valley Pkwy Box 667, Escondido, CA 92025

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Part VII **Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Alisa Johnson	40.00									
President, CEO	0.00	X		X				59,236	0	0
(2) Shawn Johnson	20.00									
Vice President	0.00	X		X				59,236	0	0
(3) Courtney Hilborn	32.00									
Executive Director	0.00			X				39,482	0	0
(4) Hillary Ruff	20.00									
Board Member -Community Advisor	0.00	X						0	0	0
(5) Zach Weinman	20.00									
Board Member - Strategy & Development Advisor	0.00	X						0	0	0
(6) Keith Augustine	20.00									
Board Member - Industry Advisor	0.00	X						0	0	0
(7) Jennifer Brown	20.00									
Board Member - Community & Industry Advisor	0.00	X						0	0	0
(8) Mandi Pratt	20.00									
Board Member - Art & Advocacy Advisor	0.00	X						0	0	0
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										

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Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15)										
(16)										
(17)										
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
1b **Subtotal**								157,954	0	0
c **Total from continuation sheets to Part VII, Section A**								0	0	0
d **Total (add lines 1b and 1c)**								157,954	0	0

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization 0

		Yes	No
3	Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*		X
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		0
		0
		0
		0
		0

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization 0

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Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII. ☐

					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a	0				
	b	Membership dues	1b	0				
	c	Fundraising events	1c	0				
	d	Related organizations	1d	0				
	e	Government grants (contributions)	1e	0				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	353,660				
	g	Noncash contributions included in lines 1a–1f	1g	$ 0				
	h	**Total.** Add lines 1a–1f			353,660			
Program Service Revenue				Business Code				
	2a				0			
	b				0			
	c				0			
	d				0			
	e				0			
	f	All other program service revenue			0			
	g	**Total.** Add lines 2a–2f			0			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)			0			
	4	Income from investment of tax-exempt bond proceeds			0			
	5	Royalties			0			
				(i) Real / (ii) Personal				
	6a	Gross rents	6a					
	b	Less: rental expenses	6b					
	c	Rental income or (loss)	6c	0 / 0				
	d	Net rental income or (loss)			0			
				(i) Securities / (ii) Other				
	7a	Gross amount from sales of assets other than inventory	7a	0 / 0				
	b	Less: cost or other basis and sales expenses	7b	0 / 0				
	c	Gain or (loss)	7c	0 / 0				
	d	Net gain or (loss)			0			
	8a	Gross income from fundraising events (not including $ 0 of contributions reported on line 1c). See Part IV, line 18	8a	0				
	b	Less: direct expenses	8b	0				
	c	Net income or (loss) from fundraising events			0			
	9a	Gross income from gaming activities. See Part IV, line 19	9a	0				
	b	Less: direct expenses	9b	0				
	c	Net income or (loss) from gaming activities			0			
	10a	Gross sales of inventory, less returns and allowances	10a	0				
	b	Less: cost of goods sold	10b	0				
	c	Net income or (loss) from sales of inventory			0			
Miscellaneous Revenue				Business Code				
	11a	Merchandise Sales			5,693	5,693		
	b				0			
	c				0			
	d	All other revenue			558	558		
	e	**Total.** Add lines 11a–11d			6,251			
	12	**Total revenue.** See instructions			359,911	6,251	0	0

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

	Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	32,069	32,069		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	157,955	142,159	7,898	7,898
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	28,098	25,288	1,405	1,405
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	0			
9	Other employee benefits	2,706	2,156	377	173
10	Payroll taxes	15,544	13,990	777	777
11	Fees for services (nonemployees):				
a	Management	0			
b	Legal	0			
c	Accounting	10,770	4,439	5,254	1,077
d	Lobbying	0			
e	Professional fundraising services. See Part IV, line 17	0			
f	Investment management fees	0			
g	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)	7,376	3,697	2,497	1,182
12	Advertising and promotion	5,952	2,694	1,157	2,101
13	Office expenses	6,245	3,173	2,373	699
14	Information technology	6,004	4,665	821	518
15	Royalties	0			
16	Occupancy	4,703	1,411	2,782	510
17	Travel	2,632	1,251	814	567
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	0			
20	Interest	1,047	225	584	238
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	423	0	423	0
23	Insurance	695	278	278	139
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a	Dues and subscriptions	34,150	15,612	13,129	5,409
b	Registration and licenses	13,884	4,166	7,063	2,655
c	Merchandise and shipping	1,144	343	685	116
d	Event fees and materials	3,853	2,235	849	769
e	All other expenses	168		168	
25	**Total functional expenses.** Add lines 1 through 24e	335,418	259,851	49,334	26,233
26	**Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

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Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X . . . . . ☐

			(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing	286,525	1	246,552
	2	Savings and temporary cash investments	0	2	
	3	Pledges and grants receivable, net	19,401	3	73,745
	4	Accounts receivable, net	0	4	0
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0	6	
	7	Notes and loans receivable, net	0	7	0
	8	Inventories for sale or use	0	8	
	9	Prepaid expenses and deferred charges	0	9	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D — 10a: 2,173			
	b	Less: accumulated depreciation — 10b: 423	0	10c	1,750
	11	Investments—publicly traded securities	0	11	0
	12	Investments—other securities. See Part IV, line 11	0	12	0
	13	Investments—program-related. See Part IV, line 11	0	13	0
	14	Intangible assets	0	14	0
	15	Other assets. See Part IV, line 11	11,575	15	0
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)	317,501	16	322,047
Liabilities	17	Accounts payable and accrued expenses	31,405	17	11,458
	18	Grants payable	0	18	
	19	Deferred revenue	0	19	
	20	Tax-exempt bond liabilities	0	20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	22	
	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D	0	25	0
	26	**Total liabilities.** Add lines 17 through 25	31,405	26	11,458
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here** ☒ **and complete lines 27, 28, 32, and 33.**			
	27	Net assets without donor restrictions	286,096	27	258,332
	28	Net assets with donor restrictions	0	28	52,257
		Organizations that do not follow FASB ASC 958, check here ☐ **and complete lines 29 through 33.**			
	29	Capital stock or trust principal, or current funds	0	29	
	30	Paid-in or capital surplus, or land, building, or equipment fund	0	30	
	31	Retained earnings, endowment, accumulated income, or other funds	0	31	
	32	Total net assets or fund balances	286,096	32	310,589
	33	Total liabilities and net assets/fund balances	317,501	33	322,047

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Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . . ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	359,911
2	Total expenses (must equal Part IX, column (A), line 25)	2	335,418
3	Revenue less expenses. Subtract line 2 from line 1	3	24,493
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	286,096
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	310,589

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both. ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both. ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		

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SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

Name of the organization	Employer identification number
Dogs on Deployment	45-3109600

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:

10 ☒ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations 0

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
(A)						
(B)						
(C)						
(D)						
(E)						
Total					0	0

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Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						0
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 **Total.** Add lines 1 through 3	0	0	0	0	0	0
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4						0

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4	0	0	0	0	0	0
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						0
9 Net income from unrelated business activities, whether or not the business is regularly carried on						0
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0
11 **Total support.** Add lines 7 through 10						0

12 Gross receipts from related activities, etc. (see instructions) **12**

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f))	**14**	0.00%
15 Public support percentage from 2023 Schedule A, Part II, line 14	**15**	0.00%

16a **33 1/3% support test—2024.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

b **33 1/3% support test—2023.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

17a **10%-facts-and-circumstances test—2024.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here**. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ☐

b **10%-facts-and-circumstances test—2023.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here**. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ☐

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	338,587	370,072	311,616	318,740	353,660	1,692,675
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	204	15,875	2,535	4,421	5,693	28,728
3 Gross receipts from activities that are not an unrelated trade or business under section 513						0
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
5 The value of services or facilities furnished by a governmental unit to the organization without charge						0
6 **Total.** Add lines 1 through 5	338,791	385,947	314,151	323,161	359,353	1,721,403
7a Amounts included on lines 1, 2, and 3 received from disqualified persons	97,500	50,533	119,602			267,635
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						0
c Add lines 7a and 7b	97,500	50,533	119,602	0	0	267,635
8 **Public support** (Subtract line 7c from line 6.)						1,453,768

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6	338,791	385,947	314,151	323,161	359,353	1,721,403
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	38	22	35	38		133
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						0
c Add lines 10a and 10b	38	22	35	38	0	133
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						0
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)		12,366				12,366
13 **Total support.** (Add lines 9, 10c, 11, and 12.)	338,829	398,335	314,186	323,199	359,353	1,733,902

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f))	15	83.84%
16 Public support percentage from 2023 Schedule A, Part III, line 15	16	82.46%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2024** (line 10c, column (f), divided by line 13, column (f))	17	0.01%
18 Investment income percentage from **2023** Schedule A, Part III, line 17	18	0.01%

19a **33 1/3% support tests—2024.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☒

b **33 1/3% support tests—2023.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

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Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* ***Part VI*** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* ***Part VI*** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* ***Part VI*** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* ***Part VI*** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in* ***Part VI****, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* ***Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* ***Part VI****.*	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* ***Part VI.***	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* ***Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

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Part IV Supporting Organizations *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in* ***Part VI.***	11c		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in* ***Part VI*** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* ***Part VI*** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* ***Part VI*** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? *If "No," explain in* ***Part VI*** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* ***Part VI*** *the role the organization's supported organizations played in this regard.*	3		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (****see instructions****).*

a ☐ The organization satisfied the Activities Test. *Complete* ***line 2*** *below.*

b ☐ The organization is the parent of each of its supported organizations. *Complete* ***line 3*** *below.*

c ☐ The organization supported a governmental entity. *Describe in* ***Part VI*** *how you supported a governmental entity (see instructions).*

			Yes	No
2	Activities Test. ***Answer lines 2a and 2b below.***			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	2b		
3	Parent of Supported Organizations. ***Answer lines 3a and 3b below.***			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No," provide details in* ***Part VI.***	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* ***Part VI*** *the role played by the organization in this regard.*	3b		

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 *(explain in **Part VI**)*. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	**1**		
2 Recoveries of prior-year distributions	**2**		
3 Other gross income (see instructions)	**3**		
4 Add lines 1 through 3.	**4**	0	0
5 Depreciation and depletion	**5**		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	**6**		
7 Other expenses (see instructions)	**7**		
8 **Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	**8**	0	0

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	**1a**		
b Average monthly cash balances	**1b**		
c Fair market value of other non-exempt-use assets	**1c**		
d **Total** (add lines 1a, 1b, and 1c)	**1d**	0	0
e **Discount** claimed for blockage or other factors *(explain in detail in **Part VI**)*:			
2 Acquisition indebtedness applicable to non-exempt-use assets	**2**		
3 Subtract line 2 from line 1d.	**3**	0	0
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	**4**	0	0
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	**5**	0	0
6 Multiply line 5 by 0.035.	**6**	0	0
7 Recoveries of prior-year distributions	**7**	0	0
8 **Minimum Asset Amount** (add line 7 to line 6)	**8**	0	0

Section C - Distributable Amount		Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	**1**	0
2 Enter 0.85 of line 1.	**2**	0
3 Minimum asset amount for prior year (from Section B, line 8, column A)	**3**	0
4 Enter greater of line 2 or line 3.	**4**	0
5 Income tax imposed in prior year	**5**	
6 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	**6**	0

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

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Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** *(continued)*

Section D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required—*provide details in* ***Part VI***)	5	
6	Other distributions *(describe in* ***Part VI****)*. See instructions.	6	
7	**Total annual distributions.** Add lines 1 through 6.	7	0
8	Distributions to attentive supported organizations to which the organization is responsive (*provide details in* ***Part VI***). See instructions.	8	
9	Distributable amount for 2024 from Section C, line 6	9	0
10	Line 8 amount divided by line 9 amount	10	0.000

Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2024	(iii) Distributable Amount for 2024
1	Distributable amount for 2024 from Section C, line 6			0
2	Underdistributions, if any, for years prior to 2024 (reasonable cause required—*explain in* ***Part VI***). See instructions.			
3	Excess distributions carryover, if any, to 2024			
a	From 2019 0			
b	From 2020 0			
c	From 2021 0			
d	From 2022 0			
e	From 2023 0			
f	**Total** of lines 3a through 3e	0		
g	Applied to underdistributions of prior years		0	
h	Applied to 2024 distributable amount			0
i	Carryover from 2019 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.	0		
4	Distributions for 2024 from Section D, line 7: $ 0			
a	Applied to underdistributions of prior years		0	
b	Applied to 2024 distributable amount			0
c	Remainder. Subtract lines 4a and 4b from line 4.	0		
5	Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in* ***Part VI***. See instructions.		0	
6	Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in* ***Part VI.*** See instructions.			0
7	**Excess distributions carryover to 2025.** Add lines 3j and 4c.	0		
8	Breakdown of line 7:			
a	Excess from 2020 0			
b	Excess from 2021 0			
c	Excess from 2022 0			
d	Excess from 2023 0			
e	Excess from 2024 0			

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Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

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Schedule B (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
Go to *www.irs.gov/Form990* for the latest information.

OMB No. 1545-0047

Name of the organization	Employer identification number
Dogs on Deployment	45-3109600

Organization type (check one):

Filers of:	Section:
Form 990 or 990-EZ	[X] 501(c)(3) (enter number) organization
	[ ] 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	[ ] 527 political organization
Form 990-PF	[ ] 501(c)(3) exempt private foundation
	[ ] 4947(a)(1) nonexempt charitable trust treated as a private foundation
	[ ] 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

[X] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

[ ] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year . . . . . $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Electronic Filing Only

Name of organization	Employer identification number
Dogs on Deployment	45-3109600

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	The Lazy Dog Cookies Co. Inc 32 Ralph St. Ballston Spa NY 12020 Foreign State or Province: Foreign Country:	$ 16,999	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
2	Jane Fischer 2950 McCourtney Rd, Lincoln CA 95648 Foreign State or Province: Foreign Country:	$ 5,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
3	Roy & Marian Holleman Foundation PO Box 505, H0006-092 St Louis MO 63166 Foreign State or Province: Foreign Country:	$ 10,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
4	Chris & Melody Malachowsky Family Foundation 10933 Stonebrook Dr. Los Altos CA 94024 Foreign State or Province: Foreign Country:	$ 10,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
5	Laura J. Niles Foundation, Inc. 79 Charter Oak Rd South Bury CT 06488 Foreign State or Province: Foreign Country:	$ 5,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
6	PDC Gold Tournament 25058 Tyler Dr. Windsor VA 23487 Foreign State or Province: Foreign Country:	$ 20,424	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

Electronic Filing Only

Name of organization	Employer identification number
Dogs on Deployment	45-3109600

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	Rainbow Sandals Foundation 900 Calle Negicio San Clemente CA 92673 Foreign State or Province: Foreign Country:	$ 20,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
8	Judith Campbell Education & Community Foundation 2397 Old Ranch Rd. Escondido CA 92027 Foreign State or Province: Foreign Country:	$ 10,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
9	William E. Dean Charitable Foundation PO Box 653067 Dallas TX 75265 Foreign State or Province: Foreign Country:	$ 10,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
10	Arthur & Victoria Goldberg PO Box 164 Rosemont NJ 08556 Foreign State or Province: Foreign Country:	$ 5,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
11	Business For Good Foundation, Inc. 805 North Broadway Saratoga Springs NY 12866 Foreign State or Province: Foreign Country:	$ 5,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
12	Doris Day Animal Foundation 6033 Sunset Blvd. 845 Los Angeles CA 90046 Foreign State or Province: Foreign Country:	$ 5,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

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Name of organization	Employer identification number
Dogs on Deployment	45-3109600

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

Electronic Filing Only

Name of organization	Employer identification number
Dogs on Deployment	45-3109600

Part III ***Exclusively*** **religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor.** Complete columns **(a)** through **(e) and** the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **$1,000 or less** for the year. (Enter this information once. See instructions.) $ 0

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
For. Prov. Country	

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
For. Prov. Country	

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
For. Prov. Country	

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
For. Prov. Country	

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SCHEDULE D (Form 990)
(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization	Employer identification number
Dogs on Deployment	45-3109600

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (for example, recreation or education) ☐ Preservation of a historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

		Held at the End of the Tax Year
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included on line 2a	2c
d	Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year

4 Number of states where property subject to conservation easement is located

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year $

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenue included on Form 990, Part VIII, line 1 $

(ii) Assets included in Form 990, Part X $

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items.

a Revenue included on Form 990, Part VIII, line 1 $

b Assets included in Form 990, Part X $

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Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

- a ☐ Public exhibition
- b ☐ Scholarly research
- c ☐ Preservation for future generations
- d ☐ Loan or exchange program
- e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table.

		Amount
c Beginning balance	1c	0
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	0

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☒ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	0				
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	0	0	0	0	0

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment _____ %
- b Permanent endowment _____ %
- c Term endowment _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations	3a(i)		
(ii) Related organizations	3a(ii)		
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	0	0		0
b Buildings	0	0	0	0
c Leasehold improvements	0	0	0	0
d Equipment	0	2,173	423	1,750
e Other	0	0	0	0
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, line 10c, column (B))*				1,750

Electronic Filing Only

Part VII Investments—Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives	0	
(2) Closely held equity interests	0	
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, line 12, col. (B))*	0	

Part VIII Investments—Program Related

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, line 13, col. (B))*	0	

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, line 15, col. (B))*	0

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	0
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, line 25, col. (B))*	0

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII . ☐

Electronic Filing Only

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	364,116
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b	4,205		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines 2a through 2d			2e	4,205
3	Subtract line 2e from line 1			3	359,911
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	0
5	Total revenue. Add lines 3 and 4c. *(This must equal Form 990, Part I, line 12.)*			5	359,911

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	339,623
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a	4,205		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines 2a through 2d			2e	4,205
3	Subtract line 2e from line 1			3	335,418
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	0
5	Total expenses. Add lines 3 and 4c. *(This must equal Form 990, Part I, line 18.)*			5	335,418

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Electronic Filing Only

SCHEDULE I (Form 990)
Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Dogs on Deployment

Employer identification number

45-3109600

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . [X] Yes [ ] No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . .

3 Enter total number of other organizations listed in the line 1 table 0

Electronic Filing Only

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1	Emergency Veterinary Treatment		7,018			
2	Pet Transportation		8,466			
3	Spay or Neuter Surgery		16,585			
4						
5						
6						
7						

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

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SCHEDULE O
(Form 990)
(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
Attach to Form 990 or Form 990-EZ.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization	Employer identification number
Dogs on Deployment	45-3109600

Form 990, Part VI, Section A, Line 2: Alisa Johnson is president and co-founder. Shawn Johnson is vice president and co-founder. Shawn and Alisa are husband and wife.

Form 990, Part VI, Section B, Line 11b: The Board of Directors reviewed the draft 2024 Form 990. The President and Executive DIrector confirmed the accuracy of the return and authorized filing.

Form 990, Part VI, Section B, Line 12c: The Organization maintains a Conflict of interest policy requiring annual disclosures from directors, officers, and key employees. Related party transactions - such as the contract with the bookeeper who is the Executive Directors mother, are reviewed and approved by the Board, and no prohibited transactions occurred in 2024.

Form 990, Part VI, Section B, Line 15: Compensation for the CEO, Vice President and Executive Director is established by the Board's Compensation Committee and benchmarked against comparable nonprofit roles.

Form 990, Part VI, Section C, Line 19: Dogs on Deployment makes its governing documents (Articles of Incorporation and Bylaws) conflict of interest policy, and the audited financial statements available upon request via its website and internal donor portal.

Electronic Filing Only

TAXABLE YEAR **2024**

California Exempt Organization Annual Information Return

FORM **199**

Calendar Year 2024 or fiscal year beginning (mm/dd/yyyy) _____ , and ending (mm/dd/yyyy) _____ .

Corporation/Organization name	California corporation number
DOGS ON DEPLOYMENT	3402752
Additional information. See instructions.	**FEIN**
C/O ALISA JOHNSON	45-3109600
Street address (suite or room)	**PMB no.**
970 W VALLEY PKWY BOX 667	
City / **State** / **ZIP code**	
ESCONDIDO / CA / 92025	
Foreign country name / **Foreign province/state/county** / **Foreign postal code**	

A First return . . . . . ☐ Yes ☒ No

B Amended return . . . . . ● ☐ Yes ☒ No

C IRC Section 4947(a)(1) trust . . . . . ☐ Yes ☒ No

D Final information return?
● ☐ Dissolved ☐ Surrendered (Withdrawn) ☐ Merged/Reorganized
Enter date: (mm/dd/yyyy) ● _____

E Check accounting method: (1) ☐ Cash (2) ☒ Accrual (3) ☐ Other

F Federal return filed? (1) ● ☐ 990T (2) ● ☐ 990PF
(3) ● ☐ Sch H (990) (4) ☒ Other 990 series

G Is this a group filing? See instructions . . . . . ● ☐ Yes ☒ No

H Is this organization in a group exemption . . . . . ☐ Yes ☒ No
If "Yes," what is the parent's name?

I Did the organization have any changes to its guidelines not reported to the FTB? See instructions. . . . . ● ☐ Yes ☒ No

J If exempt under R&TC Section 23701d, has the organization engaged in political activities? See instructions. . . . . ● ☐ Yes ☒ No

K Is the organization exempt under R&TC Section 23701g? . . . . . ● ☐ Yes ☒ No
If "Yes," enter the gross receipts from nonmember sources . . . . $ _____

L Is the organization a limited liability company? . . . . . ● ☐ Yes ☒ No

M Did the organization file Form 100 or Form 109 to report taxable income? . . . . . ● ☐ Yes ☒ No

N Is the organization under audit by the IRS or has the IRS audited in a prior year? . . . . . ● ☐ Yes ☒ No

O Is federal Form 1023/1024 pending? . . . . . ☐ Yes ☒ No
Date filed with IRS _____

Part I **Complete Part I unless not required to file this form. See General Information B and C.**

Receipts and Revenues	1 Gross sales or receipts from other sources. From Side 2, Part II, line 8			1	6,251 00
	2 Gross dues and assessments from members and affiliates			2	00
	3 Gross contributions, gifts, grants, and similar amounts received.			3	353,660 00
	4 Total gross receipts for filing requirement test. Add line 1 through line 3. **This line must be completed.** If the result is less than $50,000, see General Information B			4	359,911 00
	5 Cost of goods sold	5	00		
	6 Cost or other basis, and sales expenses of assets sold	6	00		
	7 Total costs. Add line 5 and line 6			7	00
	8 Total gross income. Subtract line 7 from line 4			8	359,911 00
Expenses	9 Total expenses and disbursements. From Side 2, Part II, line 18			9	335,418 00
	10 Excess of receipts over expenses and disbursements. Subtract line 9 from line 8			10	24,493 00
Payments	11 Total payments			11	00
	12 Use tax. See General Information K			12	00
	13 Payments balance. If line 11 is more than line 12, subtract line 12 from line 11			13	00
	14 Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12			14	00
	15 Penalties and interest. See General Information J			15	00
	16 **Balance due**. Add line 12 and line 15. Then subtract line 11 from the result			16	00

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer ▶	Title	Date	Telephone
	PRESIDENT		(619) 800-3631

Paid Preparer's Use Only

Preparer's signature ▶ Leonard C Sonnenberg	Date	Check if self-employed ▶ ☐	PTIN
	11/14/2025		P00287581
Firm's name (or yours, if self-employed) and address ▶ SONNENBERG & COMPANY CPAS			Firm's FEIN 95-3749711
5190 GOVERNOR DR, #201, SAN DIEGO, CA 92122			Telephone 858-457-5252

May the FTB discuss this return with the preparer shown above? See instructions . . . . . ● ☒ Yes ☐ No

Part II **Organizations with gross receipts of more than $50,000 and private foundations regardless of amount of gross receipts — complete Part II or furnish substitute information.**

Receipts from Other Sources	1 Gross sales or receipts from all business activities. See instructions	1		00
	2 Interest	2		00
	3 Dividends	3		00
	4 Gross rents	4		00
	5 Gross royalties	5		00
	6 Gross amount received from sale of assets (See instructions)	6		00
	7 Other income. Attach schedule	7	6,251	00
	8 **Total** gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1	8	6,251	00
Expenses and Disburse-ments	9 Contributions, gifts, grants, and similar amounts paid. Attach schedule	9	32,069	00
	10 Disbursements to or for members	10		00
	11 Compensation of officers, directors, and trustees. Attach schedule	11	157,954	00
	12 Other salaries and wages	12	28,098	00
	13 Interest	13	1,047	00
	14 Taxes	14	15,544	00
	15 Rents	15	4,703	00
	16 Depreciation and depletion (See instructions)	16	423	00
	17 Other expenses and disbursements. Attach schedule	17	95,580	00
	18 **Total** expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part I, line 9	18	335,418	00

Schedule L **Balance Sheet**	**Beginning of taxable year**		**End of taxable year**	
Assets	**(a)**	**(b)**	**(c)**	**(d)**
1 Cash		286,525		246,552
2 Net accounts receivable		19,401		73,745
3 Net notes receivable				
4 Inventories				
5 Federal and state government obligations				
6 Investments in other bonds				
7 Investments in stock				
8 Mortgage loans				
9 Other investments. Attach schedule				
10 a Depreciable assets			2,173	
b Less accumulated depreciation	( )		(423)	1,750
11 Land				
12 Other assets. Attach schedule		11,575		
13 **Total assets**		317,501		322,047
Liabilities and net worth				
14 Accounts payable		31,405		11,458
15 Contributions, gifts, or grants payable				
16 Bonds and notes payable				
17 Mortgages payable				
18 Other liabilities. Attach schedule				
19 Capital stock or principal fund				
20 Paid-in or capital surplus. Attach reconciliation				
21 Retained earnings or income fund		286,096		310,589
22 **Total liabilities and net worth**		317,501		322,047

Schedule M-1 **Reconciliation of income per books with income per return**
Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than $50,000

1 Net income per books	24,493	7 Income recorded on books this year not included in this return. Attach schedule	
2 Federal income tax		8 Deductions in this return not charged against book income this year. Attach schedule	
3 Excess of capital losses over capital gains			
4 Income not recorded on books this year. Attach schedule			
5 Expenses recorded on books this year not deducted in this return. Attach schedule		9 Total. Add line 7 and line 8	
6 Total. Add line 1 through line 5	24,493	10 Net income per return. Subtract line 9 from line 6	24,493

TAXABLE YEAR

CALIFORNIA FORM

2024 Depreciation and Amortization 3885F

Attach to Form 541, Form 109, or Form 199.

Name as shown on tax return: DOGS ON DEPLOYMENT

FEIN: 45-3109600

Tangible and intangible assets placed in service during the 2024 taxable year:

(a) Description of property	(b) Date placed in service (mm/dd/yyyy)	(c) Cost or other basis	Depreciation (d) Method of figuring depreciation	(e) Life or rate	(f) Depreciation for this year	Amortization (g) Code section	(h) Period or percentage	(i) Amortization for this year
1 COMPUTER	05/25/2024	2,173	SL	3	423			

Add line 1 column (f) and column (i) amounts. See instructions 1 423

Depreciation

2 California depreciation for assets placed in service beginning before the 2024 taxable year 2
Be sure to make adjustments for any basis differences.

3 Total California depreciation. Add line 1(f) and line 2 . . . . . 3 423

Amortization

4 California amortization for intangibles placed in service beginning before the 2024 taxable year 4
Be sure to make adjustments for any basis differences.

5 Total California amortization. Add line 1(i) and line 4 5

6 Total depreciation and amortization. Add line 3 and line 5. See instructions 6 423

What's New

Intangible Drilling and Development Costs – California law does not allow the Internal Revenue Code (IRC) Section 263(c) deduction for intangible drilling and development costs in the case of oil and gas wells paid or incurred on or after January 1, 2024. For more information, see California Revenue and Taxation Code (R&TC) Section 17260 and get Schedule P (541), Alternative Minimum Tax and Credit Limitations — Fiduciaries.

Percentage Depletion – For taxable years beginning on or after January 1, 2024, California law does not allow the calculation of depletion as a percentage of gross income from the property for specified natural resources, including coal, oil shale, oil and gas wells. California R&TC Sections 17681.3 and 17681.6 allowing state nonconformity to federal rules for percentage depletion of certain refiner exclusions as well as the temporary suspension of taxable income limit for marginal production have also been repealed. For more information, see R&TC Section 17681, and get Schedule P (541).

General Information

In general, for taxable years beginning on or after January 1, 2015, California law conforms to the IRC as of January 1, 2015. However, there are continuing differences between California and federal law. When California conforms to federal tax law changes, we do not always adopt all of the changes made at the federal level. For more information, go to **ftb.ca.gov** and search for **conformity.** Additional information can be found in FTB Pub. 1001, Supplemental Guidelines to California Adjustments.

The instructions provided with California tax forms are a summary of California tax law and are only intended to aid taxpayers in preparing their state income tax returns. We include information that is most useful to the greatest number of taxpayers in the limited space available. It is not possible to include all requirements of the R&TC in the instructions. Taxpayers should not consider the instructions as authoritative law.

A Purpose

Use form FTB 3885F, Depreciation and Amortization, to compute depreciation and amortization allowed as a deduction on Form 541, California Fiduciary Income Tax Return; Form 109, California Exempt Organization Business Income Tax Return; or Form 199, California Exempt Organization Annual Information Return. Attach form FTB 3885F to Form 541, Form 109, or Form 199.

Depreciation is the annual deduction allowed to recover the cost or other basis of business or income producing property with a determinable useful life of more than one year. Land is not depreciable.

Amortization is an amount deducted to recover the cost of certain capital expenses over a fixed period.

B Federal/State Differences

California law has not always conformed to federal law regarding depreciation methods, special credits, or accelerated write-offs.

Line 17, Part II (CA 199) - Other Deductions

1	Pension plans, employee benefits	1	2,706
2	Legal fees	2	0
3	Accounting fees	3	10,770
4	Other professional fees	4	7,376
5	Travel, conferences, and meetings	5	2,632
6	Printing and publications	6	0
7	Special events direct expenses	7	0
8	Office expenses	8	6,245
9	Other expenses	9	65,851
10		10	
11		11	
12	Total	12	95,580

Line 12, Sch L (CA 199) - Other Assets

			Beginning	End
1	Prepaid expense	1	11,575	0
2		2		
3		3		
4		4		
5		5		
6		6		
7		7		
8		8		
9		9		
10	Total	10	11,575	0

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MAIL TO:
Registry of Charities and Fundraisers
P.O. Box 903447
Sacramento, CA 94203-4470

STREET ADDRESS:
1300 I Street
Sacramento, CA 95814

WEBSITE ADDRESS:
www.oag.ca.gov/charities

ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code

11 Cal. Code Regs. sections 301-307, and 310

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of $800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.

(For Registry Use Only)

Dogs on Deployment
Name of Organization

List all DBAs and names the organization uses or has used

970 W Valley Pkwy Box 667
Address (Number and Street)

Escondido, CA 92025
City or Town, State, and ZIP Code

(619) 800-3631
Telephone Number

Email Address

Check if:
- ☐ Change of address
- ☐ Amended report
- ☐ Organization requests email notifications

State Charity Registration Number 0198290

Corporation or Organization No. 3402752

Federal Employer I.D. No. 45-3109600

ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, and 310)
Make Check Payable to Department of Justice

Total Revenue	Fee	Total Revenue	Fee	Total Revenue	Fee
Less than $50,000	$25	Between $250,001 and $1 million	$100	Between $20,000,001 and $100 million	$800
Between $50,000 and $100,000	$50	Between $1,000,001 and $5 million	$200	Between $100,000,001 and $500 million	$1,000
Between $100,001 and $250,000	$75	Between $5,000,001 and $20 million	$400	Greater than $500 million	$1,200

PART A - ACTIVITIES

For your most recent full accounting period (beginning 1/1/2024 **ending** 12/31/2024 **) list:**

Total Revenue $ (including noncash contributions) 359,911 **Noncash Contributions $** 0 **Total Assets $** 322,047

Program Expenses $ 259,851 **Total Expenses $** 335,418

PART B - STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT

Note: All questions must be answered. If you answer "yes" to any of the questions below, you must attach a separate page providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required.

	Yes	No
1. During this reporting period, were there any contracts, loans, leases or other financial transactions between the organization and any officer, director or trustee thereof, either directly or with an entity in which any such officer, director or trustee had any financial interest?		X
2. During this reporting period, was there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds?		X
3. During this reporting period, were any organization funds used to pay any penalty, fine or judgment?		X
4. During this reporting period, were the services of a commercial fundraiser, fundraising counsel for charitable purposes, or commercial coventurer used?		X
5. During this reporting period, did the organization receive any governmental funding?		X
6. During this reporting period, did the organization hold a raffle for charitable purposes?		X
7. Does the organization conduct a vehicle donation program?		X
8. Did the organization conduct an independent audit and prepare audited financial statements in accordance with generally accepted accounting principles for this reporting period?	X	
9. At the end of this reporting period, did the organization hold restricted net assets, while reporting negative unrestricted net assets?		X

I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, the content is true, correct and complete.

Signature of Authorized Agent	Printed Name	Title	Date
	Alisa Johnson	President	

Sonnenberg & Company, CPAs
A Professional Corporation
5190 Governor Drive, Suite 201, San Diego, California 92122
Phone: (858) 457-5252 • (800) 464-4HOA • Fax: (858) 457-2211 • (800) 303-4FAX

DOGS ON DEPLOYMENT, INC.
Audited Financial Statements
December 31, 2024

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Financial Statements:	
Statement of Financial Position	3
Statement of Activities	4
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Sonnenberg & Company, CPAs
A Professional Corporation
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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
Dogs on Deployment, Inc.

Opinion

We have audited the accompanying financial statements of Dogs on Deployment, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2024, and the related statements of activities, cash flows, and functional expenses for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Dogs on Deployment, Inc. as of December 31, 2024, and the changes in net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Dogs on Deployment, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Dogs on Deployment, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Dogs on Deployment, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Dogs on Deployment, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited Dogs on Deployment, Inc.'s 2023 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated November 12, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2023, is consistent, in all material respects, with the audited financial statements from which it has been derived.

November 12, 2025

Rosenberg & Company, CPAs

Dogs on Deployment, Inc.
Statement of Financial Position
December 31, 2024
(With Comparative Information as of December 31, 2023)

	2024	2023
Assets		
Assets:		
Cash	$ 246,562	$ 288,525
Contributions receivable	21,438	19,401
Beneficial interest in charitable term trust, net	52,257	
Prepaid expenses	-	11,575
Property and equipment	2,173	-
Less: accumulated depreciation	(423)	-
Total Assets	$ 322,047	$ 317,501
Liabilities and Net Assets		
Liabilities:		
Accounts payable	$ 7,952	$ 14,934
Accrued payroll	-	6,289
Accrued expenses	3,606	6,182
Total Liabilities	11,458	31,405
Net Assets:		
Without donor restrictions	258,332	286,096
With donor restrictions	52,257	-
Total Net Assets	310,589	286,096
Total Liabilities and Net Assets	$ 322,047	$ 317,501

The accompanying notes are an integral part of the financial statements.

Dogs on Deployment, Inc.

Statement of Activities

For the Year Ended December 31, 2024

(With Summarized Comparative Information for The Year Ended December 31, 2023)

	Without Donor Restrictions	With Donor Restrictions	Totals 2024	Totals 2023
Support and Revenue:				
Contributions	$ 301,403	$ 52,257	$ 353,660	$ 318,740
Merchandise sales	5,693		5,693	9,421
Contributed nonfinancial assets	4,205		4,205	28,452
Other income	558		558	38
Total Support and Revenue	$ 311,859	$ 52,257	$ 364,116	$ 346,651
Program Services	$ 264,056	$ -	$ 264,056	$ 369,163
Supporting Expenses:				
Management and general	49,334		49,334	83,441
Fundraising	26,233		26,233	74,261
Total Supporting Expenses	75,567	-	75,567	157,702
Total Expenses	339,623	-	339,623	526,865
Change in net assets	(27,764)	52,257	24,493	(180,214)
Beginning Net Assets	286,096	-	286,096	466,310
Ending Net Assets	$ 258,332	$ 52,257	$ 310,589	$ 286,096

The accompanying notes are an integral part of the financial statements.

Dogs on Deployment, Inc.
Statement of Cash Flows
For the Year Ended December 31, 2024
(With Summarized Comparative Information for The Year Ended December 31, 2023)

	2024	2023
Cash flows from operating activities:		
Total Change in Net Assets	$ 24,193	$ (180,214)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	423	-
(Increase) decrease in operating assets:		
Accounts receivable	(2,087)	38,144
Beneficial interest in charitable remainder trust	(52,357)	
Prepaid expenses	11,575	(1,188)
Increase (decrease) in operating liabilities:		
Accounts payable	(11,082)	(277)
Accrued payroll	(6,289)	2,819
Accrued expenses	(2,576)	(32,882)
Net cash (used in) operating activities	(37,800)	(173,595)
Cash flows from investing activities:		
Purchase of equipment	(2,173)	-
Net cash (used in) investing activities	(2,173)	-
Net change in cash	$ (39,973)	$ (173,795)
Cash, beginning of year	286,525	460,320
Cash, end of year	$ 246,552	$ 286,525

The accompanying notes are an integral part of the financial statements.

Dogs on Deployment, Inc.
Statement of Functional Expenses
For the Year Ended December 31, 2024
(With Summarized Comparative Information For the Year Ended December 31, 2023)

	Program	Supporting Services: Management and General	Supporting Services: Fundraising	2024 Total	2023 Total
Personnel					
Salaries	$ 167,447	$ 9,303	$ 9,305	$ 186,055	$ 165,232
Payroll Tax	13,990	777	777	15,544	11,995
Benefits	2,156	377	173	2,706	9,013
Total Personnel Expenses	183,593	10,457	10,253	204,303	186,240
Operating Expenses					
Awards and grants, including in-kind	36,274			36,274	50,039
Advertising and promotion	2,694	1,157	2,101	5,952	78,786
Bank fees and interest	285	584	238	1,047	8,546
Contract fees					3,500
Depreciation		423		423	
Dues and subscriptions	15,612	13,129	5,409	34,150	30,086
Event fees and materials	2,235	649	780	3,664	-
Insurance	278	278	139	695	2,146
Meetings and conferences					75,257
Merchandise and shipping	343	685	116	1,144	1,518
Miscellaneous		168		168	-
Occupancy	1,811	2,782	910	5,503	15,120
Office expenses	20	101	14	141	5,847
Professional fees	8,136	7,751	2,259	18,146	18,170
Registration and licenses	4,166	7,063	2,655	13,884	11,036
Telephone, telecommunications	3,144	2,272	685	6,101	8,456
Travel	1,251	814	567	2,632	9,368
Website management	4,665	821	518	6,004	12,756
Total Operating Expenses	80,463	38,877	15,980	135,320	360,625
Total Expenses	$ 264,056	$ 49,334	$ 26,233	$ 339,623	$ 526,865

The accompanying notes are an integral part of the financial statements.

Dogs on Deployment, Inc.
Notes to Financial Statements
December 31, 2024

Note 1. Organization and Purpose

Dogs on Deployment ("DoD") is a national not for profit corporation providing an online network for military members to search for volunteers and resources available to help them during their service commitments. DoD's primary goal is to connect deploying service members with volunteers willing to board their pets during their military commitments. In addition, DoD aims to fund its Financial Assistance Program.

Through donations, DoD is able to grant military and veteran families financial assistance to help with their pets' care, with the following programs:

- **Veterinary Assistance Program:** Grants awarded to military families for urgent or emergency veterinary expenses.
- **Spay & Neuter Program:** Financial support for preventative sterilization reducing overpopulation and lowering costs for military pet owners.
- **Pet PCS Program:** Support for military members facing pet relocation challenges during Permanent Change of Station (PCS) orders, including OCONUS assignments.

Note 2. Summary of Significant Accounting Policies

Basis of Accounting
The accompanying financial statements are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Financial Statement Presentation
Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions—Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Net Assets With Donor Restrictions—Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. DoD had net assets with donor restrictions of $52,257 as of December 31, 2024.

Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both, and are reported in the statement of activities as net assets released from restrictions.

Note 2. **Summary of Significant Accounting Policies, continued**

Cash and Cash Equivalents
Cash and cash equivalents primarily include cash in banks and highly liquic investments with an original maturity of three months or less. Cash and highly liquid financial instruments restricted for long term purposes are excluded from this definition. DoD had no cash equivalents as of December 31, 2024.

Contributions Receivable
Contributions receivable are unconditional promises to make future gifts. DoD recognizes a receivable and contribution revenue at the time the promise is made by the donor if it is verifiable, measurable and probable of collection. Conditional promises to give, which depend on the occurrence of specified future events, are recognized when the conditions are met.

All outstanding balances at year end are analyzed for collectability through a review of specific accounts that factor in historical trends. Based on that analysis, management has determined that no allowance for uncollectable accounts should be established as of December 31, 2024.

Fair Value Measurements
Investments are reported at fair value in DoD's financial statements. Fair value represents the price that would be received upon the sale of an asset or paid upon the transfer of a liability in an orderly transaction between market participants as of the measurement date. Generally Accepted Accounting Principles (U.S. GAAP) establishes a fair value hierarchy that prioritizes inputs used to measure fair value into three levels:

> Level 1 inputs are quoted prices in active markets for identical investments that the investment manager has the ability to access at the measurement date.
>
> Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the investment, either directly or indirectly.
>
> Level 3 inputs are unobservable inputs for the investment.

DoD's statement of financial position includes the following financial instruments that are required to be measured at fair value on a recurring basis:

Beneficial interest in charitable term trust is considered a level 3 asset and is reported at fair value based on management's assumptions about the expected investment return on the underlying trust assets, and an applicable discount rate.

Property and Equipment
All acquisitions of property and equipment in excess of $2,500 and all expenditures for repairs, maintenance, renewals, and betterments that materially prolong the useful lives of assets are capitalized. Property and equipment are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method.

Note 2. **Summary of Significant Accounting Policies, continued**

Revenue Recognition:
Contributions and grants are recognized when cash, other assets, or an unconditional promise to give are received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met.

Merchandise sales are recognized at the time purchased by the customer.

Contributed Nonfinancial Assets
The estimated fair value of contributed nonfinancial assets is recorded in the financial statements. The (donated) goods are recorded at fair value at the date of donation. Contributed services are recognized as contributions when services (a) create or enhance non-financial assets, or (b) require specialized skills are performed by people with those skills, and would otherwise be purchased by DoD.

Advertising Expenses
Advertising costs are expensed as incurred.

Functional Expenses
DoD allocates its expenses on a functional basis among its various programs and supporting services. Expenditures which can be identified with a specific program or support service are allocated directly, according to their natural expenditure classification. Costs that are common to several functions are allocated among the program and supporting services on the basis of estimated time spent on each activity, space utilized, and estimates made by the DoD's management.

Income Taxes:
DoD is exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California State Revenue and Taxation Code. The Organization qualifies for the charitable contribution deduction under IRC Sections 170(b)(1)(A)(vi) and (viii). DoD is annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. In addition, it is subject to income tax on net income that is derived from business activities that are unrelated to its exempt purposes.

Management has determined that DoD is not subject to unrelated business income tax and have not filed an Exempt Organization Business Income Tax Return (Form 990-T) with the IRS for the year ended December 31, 2024. Management of DoD has evaluated its tax positions and related income tax contingencies. Management does not believe that any material uncertain tax positions exist.

Leases
The Organization determines if an arrangement is or contains a lease at inception. An arrangement is a lease if the arrangement conveys a right to direct the use of, and obtain substantially all of the economic benefit from, the use of an asset for a period of time in exchange for consideration. Leases are included in right-of-use (ROU) assets and lease liabilities in the statement of financial position.

Note 2. **Summary of Significant Accounting Policies, continued**

Leases, continued
ROU assets and lease liabilities reflect the present value of the future minimum lease payments over the lease term, and ROU assets also include prepaid or accrued rent. Operating lease expenses are recognized on a straight-line basis over the lease term. The Organization does not report ROU assets and lease liabilities for its short-term leases (leases with a term of 12 months or less). Instead, the lease payments of these leases are reported as lease expense on a straight-line basis over the lease term.

Estimates
The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates, and those differences could be material. Estimates made in the preparation of the financial statements include functional expense allocations.

Summarized Comparative Information:
The accompanying financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Organization's audited financial statements for the year ended December 31, 2023, from which the summarized information was derived. Certain reclassifications of amounts previously reported have been made to the accompanying financial statements to maintain consistency between periods presented. The reclassifications had no impact on previously reported net assets.

Note 3. **Liquidity and Availability**

DoD has $268,040 of financial assets available within one year of the statement of financial position date to meet cash needs for general expenditures. This consists of cash of $246,552 and contributions receivable of $21,488. DoD receives contributions with donor restrictions to be used in accordance with the associated purpose restrictions.

The Organization must maintain sufficient resources to meet those responsibilities to its donors. Thus, financial assets may not be available for general expenditures within one year. As part of DoD's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

Note 4. Concentration of Credit Risk

DoD maintains cash balances at three financial institutions. Accounts at two institutions are insured by the Federal Deposit Insurance Corporation up to $250,000. DoD has not experienced any losses in such accounts. As of December 31, 2024, DoD's cash balance did not exceed FDIC insured limits. Management believed that DoD is not exposed to any significant risk with respect to its cash accounts.

Note 5. Beneficial Interest in Charitable Term Trust

DoD has a beneficial interest on a charitable term trust. DoD is to receive a portion of the trust annually until 2029 when the trust is set to be fully distributed.

DoD estimates the fair value of its beneficial interest in the trust using a discounted cash flow technique and a rate of 5%, which is based on the expected return of the trust assets adjusted for the risk of nonpayment or payment in an amount less than projected. The change in value in beneficial interest is included in change in value – charitable term trust in the statement of activities and is related to an asset still held at the statement of financial position date.

The beneficial interest in charitable term trust, which is measured at fair value on a recurring basis using significant unobservable inputs (level 3), as of December 31, 2024, is as follows:

Beneficial interest in charitable term trust	$	60,350
Less: discount to present value		(8,093)
Beneficial interest in charitable term trust, net	$	52,257

Note 6. Contributed Nonfinancial Assets

For the year ended December 31, 2024, contributed nonfinancial assets recognized within the statement of activities included $4,205 for spay and neuter procedures provided by the Spay-Neuter Action Project (SNAP). Contributed services are valued and reported at the estimated fair value in the financial statements based on current rates for similar services. There were no donor-imposed restrictions associated with these contributions.

Note 7. Net Assets with Donor Restrictions

As of December 31, 2024, net assets with donor restrictions are for the following purposes or periods:

Subject to the passage of time		
Beneficial interest in charitable term trust	$	52,257

Note 8. Related Party Transaction

The Board President and Vice President are married. They are also paid employees. For the year ended December 31, 2024, they received a combined salary of $119,472. In addition, the contracted bookkeeper is the daughter of the Executive Director.

Note 9. Subsequent Events

Subsequent events are events or transactions that occur after the statement of financial position date, but before the financial statements are available to be issued. DoD recognizes in the financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the statement of financial position, including estimates inherent in the process of preparing the financial statements. DoD's financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the statement of financial position date and before the financial statements are available to be issued.

Management evaluated subsequent events through November 12, 2025, the date on which the financial statements were available to be issued. Management is not aware of any subsequent events that would require adjustments to, or disclosure in, the financial statements.

DOGS ON DEPLOYMENT

OPERATION PET WELLNESS



Providing peace of mind for America's heroes by ensuring their pets have access to essential wellness care.

ABOUT DOGS ON DEPLOYMENT

Dogs on Deployment is a 501(c)(3) national non-profit organization dedicated to providing vital assistance to military, veteran, and first responder pet owners. We offer a free central network connecting those who serve with volunteers willing to board their pets during service commitments or hardships, preventing unnecessary pet relinquishment. Additionally, we provide financial grants to assist with pet-related expenses, ensuring that service members can focus on their duties without worrying about their pets' well-being.

Our mission is to give America's Heroes peace of mind concerning their pets during service or hardship through connection, compassion and care.

Alisa and Shawn Johnson served in the military and founded Dogs on Deployment when they themselves needed boarding for their dog, JD.



PROGRAM PURPOSE

Connection:
Providing Critical Support

Operation Pet Wellness (OPW) ensures that service members, veterans, and their families have access to financial support for essential veterinary wellness services.

Through OPW, we provide assistance for spay and neuter surgeries, vaccinations, and microchipping, helping military families meet health and safety requirements for military housing, travel, and participation in DoD's Hero Pet Boarding Network (HPBN). By expanding access to these services, OPW promotes responsible pet ownership, supports animal welfare, and contributes to the long-term health of military pets.

Compassion:
Easing Financial Strain

Frequent relocations, deployments, and financial strain make it difficult for military families to access veterinary care, including spay/neuter procedures, vaccinations, and microchipping. Through OPW, we provide financial assistance vouchers for these essential veterinary services, reducing the burden on military members and ensuring pets receive the care they need.



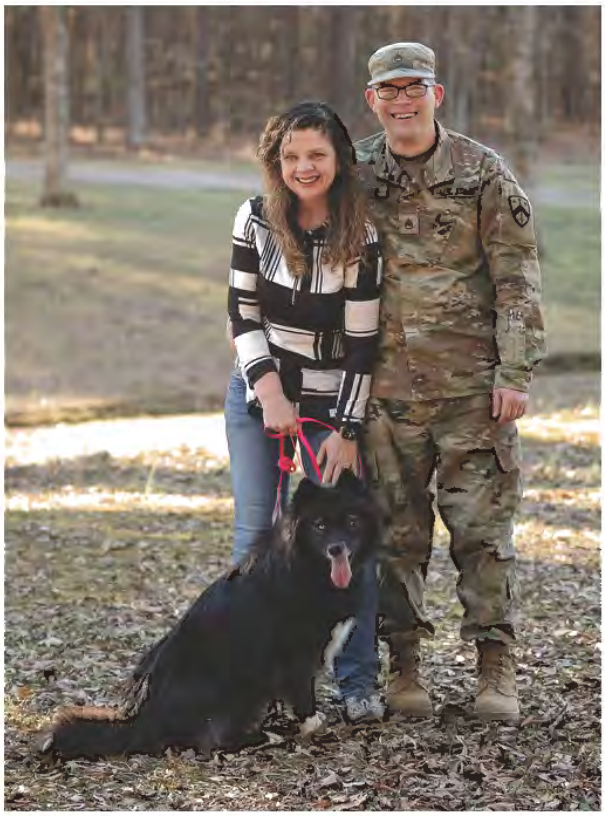
Care:
Protecting Cherished Bonds

Pets provide military families with companionship, comfort, and a sense of stability through the uncertainties of service life. By supporting the health and longevity of military pets, OPW ensures they can continue to be a reliable source of support and reassurance for those who serve.

OPW SUCCESS STORIES

Hope for Nala After Tragedy

When a devastating house fire destroyed National Guard family Brent and Amelia Carlson's home, only three of their beloved pets survived—including Nala. With Brent deployed and Amelia struggling to find pet-friendly housing, DoD secured a temporary home for Nala through the Hero Pet Boarding Network. To qualify, she needed to be spayed, and through OPW, Nala received the care she needed. Thanks to DoD, Nala remained healthy and safe during her family's time of need and was ultimately reunited with them.





Spaying Pop Tart, a Japan-Rescued Cat

With 17 years in the Marine Corps, Alissa has faced the challenges of military life. While stationed in Japan, she rescued Pop Tart, a tiny stray kitten found near a hiking trail. Upon returning to the U.S., she turned to OPW to ensure Pop Tart received the veterinary care she needed. The cost of spaying her could have been a financial burden, but with OPW's support, Alissa was able to access essential care without the added strain.

"Being able to have my pet taken care of and the cost taken care of is really helpful."

DOGS ON DEPLOYMENT

VETERINARY ASSISTANCE PROGRAM



Providing peace of mind for America's heroes by ensuring their pets receive lifesaving veterinary care.

ABOUT DOGS ON DEPLOYMENT

Dogs on Deployment is a 501(c)(3) national non-profit organization dedicated to providing vital assistance to military, veteran, and first responder pet owners. We offer a free central network connecting those who serve with volunteers willing to board their pets during service commitments or hardships, preventing unnecessary pet relinquishment. Additionally, we provide financial grants to assist with pet-related expenses, ensuring that service members can focus on their duties without worrying about their pets' well-being.

Our mission is to give America's Heroes peace of mind concerning their pets during service or hardship through connection, compassion and care.

Alisa and Shawn Johnson served in the military and founded Dogs on Deployment when they themselves needed boarding for their dog, JD.



PROGRAM PURPOSE

Connection:
Providing Critical Support

The Veterinary Assistance Program (VAP) ensures that service members, veterans, and their families have access to financial support when their pets need critical care.

Through the VAP, we provide assistance for emergency surgeries, diagnostic testing and imaging, treatment for injuries and illnesses, and life-sustaining medications, helping military families navigate unexpected veterinary expenses.

As a trusted resource, VAP connects military families with the support they need, ensuring that no service member has to face their pet's medical crisis alone.

Compassion:
Easing Financial Strain

The costs of emergency veterinary care can be overwhelming, especially for service members balancing the sacrifices of military life. Through the VAP, we provide essential financial assistance to military families facing urgent pet medical needs, alleviating financial stress and ensuring that no family has to choose between their pet's health and their financial stability.



Care:
Protecting Cherished Bonds

Pets provide military families with comfort, stability, and emotional support. When a pet faces a medical crisis, the stress can be overwhelming. The VAP ensures that military families don't have to navigate these hardships alone.

VAP GRANT RECIPIENTS

A Fighting Chance for Kaia



On Christmas Eve, Kaia's military family received devastating news—her alarming symptoms were cancer. Stationed overseas, they faced an impossible reality: their beloved dog needed emergency surgery, but they couldn't be there to comfort her. Thanks to DoD's VAP, financial relief eased the burden of urgent procedures, giving Kaia a fighting chance. While she remains in the Hero Pet Boarding Network, her family has peace of mind knowing she's receiving the critical care she needs.



A Lifeline for Tonton

For US Navy Hospital Corpsman Aaron Fortes, his dog Tonton is more than just a pet—she's his source of happiness and strength. But their world was turned upside down when Tonton suddenly fell ill. She had gallbladder stones that needed to be removed immediately or her gallbladder would rupture, but the surgery cost was far beyond his means. Through DoD's VAP, Aaron received a grant to help ease the financial strain, ensuring Tonton got the lifesaving surgery she needed.

Docusign Envelope ID: 87FA0DB0-8971-42B1-98A8-E8CF16C53D1F

December 8, 2025

Dear Members of the San Marcos Community Foundation,

I am writing to confirm the Escondido Creek Conservancy's approval for the submission of our grant application. As the authorized officer of the organization, I am aware of the scope and details of the project and provide full approval for its submission.

This request seeks funding to support the development of new exhibits at the Elfin Forest Interpretive Center and the continuation of our *Conservation Conversation* lecture series serving North County residents. These efforts directly advance our mission to expand environmental education, foster stewardship, and deepen engagement with the San Marcos community.

The Conservancy recently acquired a 160-acre property connecting preserved lands in Elfin Forest and Harmony Grove with protected lands in the San Elijo Hills community of San Marcos. This acquisition will strengthen ecological connectivity and expand our ability to provide educational and community programming for San Marcos residents. Many of our volunteers, visitors, and partner schools live and work in San Marcos, and we look forward to working even more closely with the community as we bring this new preserve online.

We are grateful for the San Marcos Community Foundation's continued support of conservation and education efforts benefiting residents of San Marcos, Harmony Grove, and Elfin Forest. Thank you for your consideration of this application. We hope to welcome you on the trail or at the Interpretive Center in the near future.

Sincerely,

Signed by:
Ann Van Leer
F49D58D710834C9...

Ann Van Leer
Executive Director
The Escondido Creek Conservancy
P.O. Box 460791
Escondido, CA 92046
executive@escondidocreek.org
858-442-0937

Title

Escondido Creek Conservancy - Elfin Forest Recreational Reserve's Interpretive Center Exhibits and Conservation Conversation Lecture Series 2025

12/11/2025

id. 52568941

by **Ariel Reed** in **San Marcos Community Foundation**
on behalf of **Escondido Creek Conservancy**

ariel@escondidocreek.org

Original Submission

12/11/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	Escondido Creek Conservancy - Elfin Forest Recreational Reserve's Interpretive Center Exhibits and Conservation Conversation Lecture Series 2025
Are you applying for the Mini Grant or the Regular Grant?	Regular Grant ($1,500 - $10,000)
Project Name	Elfin Forest Recreational Reserve's Interpretive Center Exhibits and Conservation Conversation Lecture Series
Project Start Date	4/1/2026
Project End Date	1/10/2027
Date by Which Funds Will Be Expended:	1/10/2027
Total Number of People Served by this Project	130000
Total Number of People Served by this Project in San Marcos Only	30000
Grant Amount Requested	5100
	Organization Details
Organization Name	Escondido Creek Conservancy
Organization Street Address	27317 Mountain Meadow Road
Organization City	Escondido
Organization State	CA
Organization Zip Code	92026

Organization Website	www.escondidocreek.org
Organization's EIN	33-0497525 200 Escondido Creek Conservancy 6b54fdfd-0aeb-4268-bbfc-c96cafd5dc5c PO Box 460791 Escondido CA 92046 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2024-12-09T00:00:00 2024-12-16T00:00:00 501(c)(3) Public Charity A public charity (50% deductibility limitation). Section 509(a)(1) organization as referred to in Section 170(b)(1)(A)(vi) 2024-12-09T00:00:00 1996 08
	Contact Information
Contact First Name	Ariel
Contact Last Name	Reed
Contact Title	Education Director
Contact Phone	+12562216634
Contact Email	ariel@escondidocreek.org
	Project Details
Briefly describe your request for funds.	We are requesting funds to support two exhibits at the Elfin Forest Recreational Reserve's Interpretive Center and three Conservation Conversations events. One exhibit is the 19th Annual Interpretive Center Photo Contest, which last year drew over 200 submissions. This program engages the community by celebrating local natural beauty and fostering connections to our environment. The second exhibit is an educational display highlighting the importance of local habitats and ways to preserve these natural spaces, offering visitors a deeper understanding of their role in conservation. Conservation Conversations are quarterly, free community events featuring expert speakers on engaging conservation and scientific topics. These events encourage public dialogue about local environmental issues and foster a stronger connection to the natural world. The requested funds will cover essential needs such as materials, exhibit design, event logistics, and promotional outreach. Additional support includes donated food for Conservation Conversations and in-kind contributions for signage and prizes. This funding will ensure these programs remain impactful, accessible, and educational, furthering our mission to inspire and empower community stewardship of local habitats.

Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	Located near San Marcos, the Elfin Forest Recreational Reserve attracts over 115,000 annual visitors, with over 30,000 from San Marcos. The Reserve also engages local volunteers, many of whom are San Marcos residents. This proximity offers accessible and impactful conservation programs. The photo contest exhibit encourages nature exploration and photography, fostering creativity and connection to the environment for adults and children. The interpretive exhibit educates visitors about local habitats and preservation, inspiring stewardship and enhancing the community's relationship with nature. Conservation Conversations, free quarterly events since 2015, bring in up to 30 community members per event and are advertised in San Marcos, attracting a percentage of residents each quarter. These events feature expert speakers on environmental topics, promoting dialogue and engagement. They highlight the importance of protecting natural spaces and empower participants to take action in conservation. Additionally, the Conservancy is in the process of acquiring the 160-acre White-Atterbury property near Double Peak School. This acquisition will expand our reach in San Marcos, providing opportunities for partnership with the school district and additional programming aligned with the Interpretive Center's goals. Through these initiatives, San Marcos residents gain valuable access to environmental education, strengthening their role in preserving local ecosystems.
Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	Yes, we collaborate with Olivenhain Municipal Water District, which produces water to the water district that serves San Marcos residents. 10,000s of San Marcos residents visit the EFRR annually.
Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	The most recent funding was $1000 to partially fund the 2025 I.C. Amateur Photo Contest. We ran the contest, printed the winning prints, and have had the exhibit on display from July-December of 2025.

Please provide a detailed narrative of your organization's mission and impact to the community. Include details such as strategic objectives, milestone achievements, and testimonials.

The Escondido Creek Conservancy is dedicated to preserving and restoring the lands within and surrounding the Escondido Creek watershed while fostering environmental education and community engagement. Our mission focuses on conserving critical lands, enhancing biodiversity, and inspiring stewardship through education and collaboration. With a vision led through the Conservancy's leadership, the Escondido Creek Watershed will become a model of vibrant urban communities and viable natural ecosystems thriving together.

Over the past year, the Conservancy significantly expanded its educational footprint by opening a new outdoor classroom and education center at Mountain Meadow Preserve, providing a dedicated site for hands-on learning, restoration programs, and community events. We also acquired a parcel of land near Double Peak School in San Marcos. This acquisition directly supports our strategic plan objective to reach San Marcos youth with outdoor and environmental education opportunities while protecting and restoring land within city limits.

The Elfin Forest Recreational Reserve is home to the Elfin Forest Interpretive Center Honoring Susan J. Varty, designed by local artist James Hubbell and opened June 1, 2009. The facility is the result of collaboration between Olivenhain Municipal Water District and the Escondido Creek Conservancy. This partnership between a public agency and a nonprofit land trust provides meaningful educational opportunities for the public and promotes long-term land stewardship. The Interpretive Center gives a voice to the Escondido Creek watershed, helping visitors feel connected to local habitats and encouraging personal and community action.

The partnership between the Conservancy and Olivenhain Municipal Water District began two decades ago with outdoor field trips for local schools. Today, it has produced a one-of-a-kind Interpretive Center, maintains an education program serving more than 2,000 students each year, and is supported by over 60 active volunteers.

Strategic objectives include increasing community engagement in Interpretive Center programs and exhibits, expanding access for all ages, strengthening community partnerships, and raising public awareness of conservation needs. Milestones include protecting over 3,000 acres of habitat, securing key land acquisitions such as the 160-acre White-Attebury property in San Marcos, and expanding fundraising capacity to support these strategic priorities. These achievements position the Conservancy to broaden education, outreach, and restoration, particularly for San Marcos students and families.

Educational initiatives include interpretive exhibits and trained docents who use inquiry-based teaching to inspire curiosity, ecological understanding, and stewardship. Programs such as field trips, after-school enrichment, docent-guided hikes, and Conservation Conversations create meaningful access to local habitats. Participants consistently express strong appreciation; as one docent shared, "I am proud to be part of a team of caring people that balance the use of the Reserve with the need to protect it for future generations."

By advancing these initiatives and goals, the Conservancy broadens its impact across North County, increasing opportunities for students and community members to connect with natural spaces, develop environmental literacy, and contribute to long-term protection of the region's unique natural resources.

Please upload any community letters or media in support of this project.

2023-11-15_coastnews.com-EFRR_photo_contest.pdf

2024-06-22_sandiegouniontribune.com-OMWD_board_honors_winners_of_Elfin_Forest_Recreational_Reserve_photo_contest.pdf

2024-11-17_sandiegouniontribune.com-18th_Annual_Elfin_Forest_Recreational_Reserve_Amateur_Photography_Contest_launches_Nov_23.pdf

SMCF_Letter_of_Support_OMWD_Jeff_Anderson.pdf

OMWD_Photo_Contest_Announcement_2026.pdf

Please upload the annual operating budget for your organization.

FINAL_Budget_2025_.xlsx_-_Budget_Overview_2025.pdf

Please upload your most recent year-end audited financial statements, including any management letters associated with the audit.

Escondido_Creek_Conservancy_-_12.31.23_-_Management_Rep_Letter_-_signed.pdf

Escondido_Creek_Conservancy_-_12.31.23_-_FINAL_Financial_Statements.pdf

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Please attach the first two pages of your Federal 990.

Taxes_FINAL_-_2023_Form_990_-_TECC.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

Authorized_Officer_Support_Letter_-_SMCF_-_2025_1.pdf

	Funding

Budget Worksheet

San Marcos Community Foundation - Budget Worksheet.xlsx

Project Budget Total	5100

Is this a Challenge or Matching Grant?	No

Could this be a Challenge or Matching Grant?	No

Additional Funding

SMCF Budget Worksheet 2.xlsx

Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	This budget covers the exhibit prints and Conservation Conversations. Additional funds cover prize donations, food donations for C.C.s and EFRR trailhead signage for the exhibit.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.			
Item	**Cost**		**Notes (optional)**
8 - 36x48 inch prints at $250 each including tax	$	2,000.00	Photo Contest Prints
8 - 36x48 inch prints at $250 each including tax	$	2,000.00	Rotating Exhibit Prints
Exhibit Artifacts	$	500.00	
3 - Speaker Honorarium	$	600.00	Conservation Conversations
Total budget for this PROJECT:	$	5,100.00	

	Source Name	Amount	C / CD / P
Additional Funding Source 1	Jimbo's Naturally	$ 600.00	C
Additional Funding Source 2	California Wolf Center	$ 360.00	C
Additional Funding Source 3	REI	$ 50.00	C
Additional Funding Source 4	PC Photo	$ 200.00	C
Additional Funding Source 5	San Diego Zoo Wildlife Alliance	$ 150.00	C
Additional Funding Source 6	EcoVivarium	$ 80.00	C
Additional Funding Source 7	Elfin Forest Recreational Reser	$ 400.00	C
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

		2025 Budget
Income		
4000 Unrestricted Contributions		
4010 Individual Contributions	$	350,000.00
4020 Board Contributions	$	150,000.00
4030 Corporate Contributions	$	10,000.00
4040 Foundation Contributions	$	18,800.00
Total 4000 Unrestricted Contributions	**$**	**528,800.00**
4100 Restricted Contributions		
4110 Individual Contributions	$	110,000.00
4120 Board Contributions	$	10,000.00
4130 Corporate Contributions	$	25,000.00
4140 Nonprofit & Foundation Contributions	$	118,500.00
4150 Legal Settlement Distribution		
Total 4100 Restricted Contributions	**$**	**263,500.00**
4200 Non-Government Grants		
4210 Grants Without Restrictions		
4220 Restricted Grant Reimbursement		
4221 Restricted Grant Advance Income	$	71,000.00
Total 4200 Non-Government Grants	**$**	**71,000.00**
4201 San Diego Foundation Income		
4204 San Diego Foundation Income	$	128,800.00
Total 4201 San Diego Foundation Income	**$**	**128,800.00**
4250 Income - Land Purchases	**$**	**7,730,000.00**
4300 Government Grants		
4310 Federal Grants		
4311 Unrestricted Federal Grants		
4312 Restricted Federal Grants		
Total 4310 Federal Grants	**$**	**-**
4320 State Grants		
4321 Unrestricted State Grants		
4322 Restricted State Grants	$	30,000.00
Total 4320 State Grants	**$**	**30,000.00**
4330 Local Government Grants		
4331 Unrestricted Local Government Grants		
4333 Restricted Local Government Grants		
Total 4330 Local Government Grants	**$**	**-**
Total 4300 Government Grants	**$**	**30,000.00**
5110 Program Service Fees	$	57,500.00
Total 5100 Program Service Fees	**$**	**57,500.00**
5800 Special Events		
5810 Non-Gift Revenue	$	75,000.00
5820 Gift Revenue	$	1,000.00
5890 Special Events-Direct Costs		
5892 Food/ Beverage	$	(250.00)
5894 Other	$	(5,400.00)
Total 5800 Special Events	**$**	**70,350.00**
5999 Misc. Revenue	$	4,000.00
Total Income	**$**	**8,883,950.00**
Expenses		
6260 Program Expense		
6263 Volunteer Expense	$	4,500.00
6260 Total Program Expense	**$**	**4,500.00**
7000 Grants & Direct Assistance		
7020 Grants to Domestic Organizations	**$**	**-**
7000 Total Grants & Direct Assistance		
7200 Salaries & Related Expenses		
7210 Salaries & Wages	$	738,229.00
7220 401k/403b Contributions	$	29,500.00
7230 Employee Benefits		
7231 Medical Benefits	$	26,900.00
7232 Dental & Vision	$	2,500.00
7234 Life Insurance	$	890.00
Total 7230 Employee Benefits	**$**	**30,290.00**
7240 Payroll Taxes	$	62,023.00
7250 Payroll Service Fees	$	8,200.00
7260 Paid Pay Time Off		
7290 Workers Comp	$	12,000.00
Total 7200 Salaries & Related Expenses	**$**	**880,242.00**
7500 Contract Service Expenses		
7510 Contractors - General	$	43,240.00
7520 Accounting	$	59,068.00
7530 Attorney & Legal	$	24,000.00
7540 IT Consultant		
7550 Marketing Consultant	$	16,800.00
7560 Program Expenses Contractors - Land & Water	$	84,000.00
7580 Program Expenses Contractors - Education	$	33,000.00
Total 7500 Contract Service Expenses	**$**	**260,108.00**
8100 Non-personnel Expenses		
8110 Supplies (Office exenses)	$	4,000.00
8120 Telephone	$	5,500.00
8121 Internet	$	2,659.00
8130 Postage & Shipping	$	600.00
8150 Software & Hardware	$	2,141.00
8160 Printing & Copying	$	12,000.00
8170 Dues and Subscriptions	$	6,500.00
8180 Website & Online Media		
Total 8100 Non-personnel Expenses	**$**	**33,400.00**
8200 Facility Expenses		
8210 Office & Storage Rent		

		2025 Budget
8220 Utilities		
8221 Water	$	1,800.00
8222 Gas and Electric	$	1,142.00
8223 Dump Fees	$	3,492.00
Total 8220 Utilities	**$**	**6,434.00**
8230 Repairs & Maintenance	**$**	**10,000.00**
8231 Cleaning	$	4,200.00
8290 Depreciation & Amortization	$	81,836.00
Total 8200 Facility Expenses	**$**	**102,470.00**
8300 Travel & Conference Expenses		
8310 Transportation		
8320 Airfare	$	1,000.00
8340 Hotel & Lodging	$	500.00
8350 Conference Registration Fees	$	1,000.00
8360 Vehicle Fuel & Maintenance	$	5,400.00
8370 Mileage	$	9,900.00
Total 8300 Travel & Conference Expenses	**$**	**17,800.00**
8400 Other Program Specific Expenses		
8410 Tax Assessment	**$**	**62,000.00**
8420 Program Supplies		
8421 Program Supplies - Education	$	7,500.00
8422 Program Supplies - Land & Water	$	41,810.00
8423 Program Supplies - Volunteer		
Total 8420 Program Supplies	**$**	**49,310.00**
8430 Event Expenses	**$**	**1,100.00**
8440 Fundraising Expense	**$**	**2,500.00**
Total 8400 Other Program Specific Expenses	**$**	**114,910.00**
8500 Other Expenses		
8505 Director and Officers Insurance	$	2,443.00
8521 Auto Insurance	$	5,300.00
8522 Conservation Defense Insurance	$	990.00
8523 Liability Insurance	$	12,858.00
8524 Property Insurance	$	5,566.00
8525 Cyber Insurance	$	1,950.00
8526 Child Abuse & Molestation Insurance		
8540 Staff & Volunteer Training	$	1,500.00
8550 Bank Fees	$	443.00
8555 SDF/RSF Fdtn Fees	$	14,230.00
8560 Merchant Fees	$	1,500.00
8570 Advertising Expenses		
8580 Business Taxes		
8585 Licensing Fees		
8590 Other Expenses		
Total 8500 Other Expenses	**$**	**46,780.00**
Total Expenses	**$**	**1,460,210.00**
Net Operating Income	**$**	**7,423,740.00**
Other Income		
9000 Donated Goods and Services Revenue		
9010 In-Kind Professional Services		
9030 In-Kind Goods		
9040 In-Kind Investments	$	-
Total 9000 Donated Goods and Services Revenue		
9100 Investment Activity		
9110 Interest	$	6,500.00
9120 Dividends	$	250,000.00
9150 Investment Fees		
Total 9100 Investment Activity	**$**	**256,500.00**
9220 Contribution from PPP Loan + Interest		
Total Other Income	$	256,500.00
Net Income	**$**	**7,680,240.00**

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

A For the 2023 calendar year, or tax year beginning 01/01/2023 and ending 12/31/2023

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization THE ESCONDIDO CREEK CONSERVANCY

Doing business as

Number and street (or P.O. box if mail is not delivered to street address): PO BOX 460791

Room/suite

City or town, state or province, country, and ZIP or foreign postal code: ESCONDIDO, CA 92046

D Employer identification number: 33-0497525

E Telephone number: 760-471-9354

G Gross receipts $ 3,673,956

F Name and address of principal officer: LISA RUDER
PO BOX 460791, ESCONDIDO, CA 92046

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No

If "No," attach a list. See instructions.

I Tax-exempt status: ☑ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ESCONDIDOCREEK.ORG

H(c) Group exemption number

K Form of organization: ☑ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1991

M State of legal domicile: CA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: THE MISSION OF THE ESCONDIDO CREEK CONSERVANCY IS TO PRESERVE AND RESTORE THE ESCONDIDO CREEK WATERSHED. VISION: THROUGH THE
(Continued on Schedule O, Statement 1)

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	8
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	8
5	Total number of individuals employed in calendar year 2023 (Part V, line 2a)	5	22
6	Total number of volunteers (estimate if necessary)	6	236
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0

Revenue

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	7,026,201	3,526,364
9	Program service revenue (Part VIII, line 2g)	3,910	6,844
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	193,445	138,622
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,574	2,126
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	7,225,130	3,673,956

Expenses

13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	0	0
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	781,107	675,237
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b	Total fundraising expenses (Part IX, column (D), line 25) 51,986		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	628,089	573,177
18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	1,409,196	1,248,414
19	Revenue less expenses. Subtract line 18 from line 12	5,815,934	2,425,542

Net Assets or Fund Balances

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	59,783,705	62,933,111
21	Total liabilities (Part X, line 26)	119,229	115,171
22	Net assets or fund balances. Subtract line 21 from line 20	59,664,476	62,817,940

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Leonard Wittwer — Signature of officer — 11/11/2024 — Date

LEONARD WITTWER, TREASURER — Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name: JEREMY CORK	Preparer's signature: Jeremy Cork	Date: 11/11/2024	Check ☐ if self-employed	PTIN: P01544850
Firm's name: EASY OFFICE DBA JITASA			Firm's EIN: 26-2176601	
Firm's address: 1120 S RACKHAM WAY SUITE 300, MERIDIAN, ID 83642			Phone no.: 208-287-4777	

May the IRS discuss this return with the preparer shown above? See instructions ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☐

1 Briefly describe the organization's mission:

THE MISSION OF THE ESCONDIDO CREEK CONSERVANCY IS TO PRESERVE AND RESTORE THE ESCONDIDO CREEK WATERSHED. VISION: THROUGH THE CONSERVANCY'S LEADERSHIP, THE ESCONDIDO CREEK WATERSHED WILL BECOME A MODEL OF VIBRANT URBAN COMMUNITIES AND VIABLE NATURAL ECOSYSTEMS THRIVING TOGETHER.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ **Yes** ☑ **No**

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ **Yes** ☑ **No**

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 526,155 including grants of $ 0) (Revenue $ 0)

LAND PROGRAM EXPENSES ARE USED FOR MANAGING 3,000+/- ACRES OF CONSERVATION LAND IN THE ESCONDIDO CREEK WATERSHED AREA WHILE ALSO WORKING TO SAVE ADDITIONAL LAND. LANDS MANAGED ARE OWNED IN FEE OR CONTROLLED VIA A CONSERVATION EASEMENT OR OTHER LEGAL INSTRUMENT. EXPENSES INCLUDE THE SALARIES OF OUR LAND TEAM, GENERAL EXPENSES NEEDED TO RUN THE ORGANIZATION, HABITAT ACQUISITION EXPENSES AND HABITAT RESTORATION EXPENSES. SOME EXPENSES ARE PAID BY GRANTS AND DONATED FUNDS, AND OTHER EXPENSES ARE PAID FOR BY ENDOWMENTS FOR PRESERVES THAT ARE ENDOWED[AV1] [AV2] . THE MAIN PURPOSE OF OUR LAND PROGRAMS IS FULFILLING THE MISSION OF THE CONSERVANCY TO PRESERVE AND RESTORE THE ESCONDIDO CREEK WATERSHED.

4b (Code:) (Expenses $ 233,536 including grants of $ 0) (Revenue $ 6,844)

OUR OUTDOOR EDUCATION PROGRAMS SERVE SCHOOL CHILDREN AND ADULTS IN NORTH SAN DIEGO COUNTY. WE EDUCATE PEOPLE OF ALL AGES ABOUT WHY WILDLANDS AND WILDLIFE ARE IMPORTANT. THESE PROGRAMS ARE SPONSORED BY GRANTS FROM INDIVIDUALS, OR ARE PAID PROGRAMMING PROVIDED BY SCHOOLS. THE PURPOSE OF THESE PROGRAMS INCLUDES ENGAGING YOUTH WITH A RANGE OF OUTDOOR EDUCATIONAL AND ENVIRONMENTAL ACTIVITIES TO IMPROVE THEIR CONNECTION TO NATURE AND SHAPE FUTURE LAND STEWARDS. EXPENSES INCLUDE THE SALARIES OF OUR EDUCATION TEAM AS WELL AS GENERAL EXPENSES OF THE CONSERVANCY'S OPERATIONS. THE CONSERVANCY'S EDUCATION PROGRAMS HELP FULFILL THE CONSERVANCY'S VISION FOR THE WATERSHED TO BECOME A MODEL OF VIBRANT URBAN COMMUNITIES AND VIABLE NATURAL ECOSYSTEMS THRIVING TOGETHER.

4c (Code:) (Expenses $ 94,028 including grants of $ 0) (Revenue $ 0)

THE ESCONDIDO CREEK WATERSHED INVASIVE PLANT CONTROL, RESTORATION, AND FIRE PREVENTION PROGRAM: THE PROJECT, BY THE ESCONDIDO CREEK CONSERVANCY (CONSERVANCY), WILL ADDRESS INVASIVE, NON-NATIVE PLANT SPECIES ACROSS THE ESCONDIDO CREEK WATERSHED IN NORTH SAN DIEGO COUNTY. IT WILL PRIMARILY UTILIZE MECHANICAL AND CHEMICAL TREATMENT OF INVASIVE, NON-NATIVE PLANTS IN NATURE PRESERVES OWNED AND MANAGED BY THE GRANTEE, IN RIPARIAN AREAS, ALONG 8 MILES OF ESCONDIDO CREEK, FROM UPPER TO MID WATERSHED. IT WILL ALSO TREAT INVASIVE PLANTS ON NEIGHBORING, PRIVATELY-OWNED LANDS IN ORDER TO ACCOMPLISH WATERSHED-SCALE CONTROL OF CERTAIN PLANTS AND ENGAGE THE COMMUNITY IN CONSERVATION. RETREATMENTS AND MONITORING OF PROGRESS WILL ENSURE LONG-TERM MAINTENANCE OF GAINS. THE WORK WILL INCLUDE CUTTING WITH HAND TOOLS AND CHAINSAWS, PAINTING AND/OR TARGETED SPRAYING OF STUMPS WITH HERBICIDES, REPLANTING WITH NATIVE RIPARIAN VEGETATION IN A FEW SELECTED AREAS, AND WORKING WITH NEIGHBORS FOR TREATMENT AND MAINTENANCE.

4d Other program services (Describe on Schedule O.) See Schedule O, Statement 2

(Expenses $ 1,100 including grants of $ 0) (Revenue $ 0)

4e Total program service expenses 854,819

ESCONDIDO CREEK CONSERVANCY
(A Private Not-for-Profit Organization)

FINANCIAL STATEMENTS

For the Year Ended
December 31, 2023

ESCONDIDO CREEK CONSERVANCY
(A Private Not-for-Profit Organization)

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INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of
Escondido Creek Conservancy
Escondido, California

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Escondido Creek Conservancy, which comprise the statement of financial position as of December 31, 2023, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Escondido Creek Conservancy as of December 31, 2023, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to the financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Escondido Creek Conservancy and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

CPAs ▪ Advisors
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CPAmerica
Member Crowe Global

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Escondido Creek Conservancy's ability to continue as a going concern for within one year after the date that the financial statements are available to be issued, when applicable.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Escondido Creek Conservancy's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Escondido Creek Conservancy's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplemental information, such as the *Schedule of Expenditures of Federal Awards* is required by audit requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Report on Summarized Comparative Information

We have previously audited Escondido Creek Conservancy's 2022 financial statements, and we expressed an unmodified opinion on those audited financial statements in our report dated February 22, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2022 is consistent, in all material respects, with the audited financial statements from which it has been derived.

GYL LLP

GYL LLP
Ontario, California
September 10, 2024

ESCONDIDO CREEK CONSERVANCY
(A Private Not-for-Profit Organization)

STATEMENTS OF FINANCIAL POSITION
December 31, 2023
(Summarized totals for 2022)

ASSETS

	2023	2022
Current Assets		
Cash and cash equivalents	$ 304,628	$ 408,335
Investments	3,860,163	3,435,240
Beneficial interest in assets held at community foundations	3,043,020	2,617,946
Accounts receivable	10,000	18,993
Prepaid expenses and other current assets	6,099	7,230
Total Current Assets	7,223,910	6,487,744
Property and equipment, net	484,752	487,421
Land held for conservation	55,224,449	52,808,540
	55,709,201	53,295,961
Total Assets	$ 62,933,111	$ 59,783,705

LIABILITIES AND NET ASSETS

Current Liabilities		
Accounts payable and accrued liabilities	$ 107,159	$ 119,229
Deferred grant revenue	8,012	-
Total Liabilities	115,171	119,229
Net Assets		
Without Donor Restrictions		
Undesignated	76,711	1,841,446
Investment in property and equipment	484,752	487,421
Board-designated for operating reserve	2,900,000	2,900,000
Total Net Assets Without Donor Restrictions	3,461,463	5,228,867
With donor restrictions		
Purpose restricted	4,122,028	1,627,069
Time restricted	10,000	-
Land conservation	55,224,449	52,808,540
Total Net Assets with Donor Restrictions	59,356,477	54,435,609
Total Net Assets	62,817,940	59,664,476
Total Liabilities and Net Assets	$ 62,933,111	$ 59,783,705

See independent auditor's report and accompanying notes.

ESCONDIDO CREEK CONSERVANCY
(A Private Not-for-Profit Organization)

STATEMENTS OF ACTIVITIES
For the Year Ended December, 31, 2023
(Summarized totals for 2022)

	Without Donor Restrictions	With Donor Restrictions	Total 2023	Total 2022
SUPPORT AND REVENUES				
Grants and contributions	$ 264,706	$ 3,234,008	$ 3,498,714	$ 7,005,435
Investment income (loss)	553,418	-	553,418	(695,005)
Investment income (loss) - beneficial interests in assets held at community foundations	-	318,380	318,380	(285,177)
Other income	3,716	-	3,716	7,802
In-kind contributions	27,650	-	27,650	20,766
Net assets released from restrictions	605,699	(605,699)	-	-
Total Support and Revenues	1,455,189	2,946,689	4,401,878	6,053,821
EXPENSES				
Program	854,819	-	854,819	1,022,259
Management and general	341,609	-	341,609	268,604
Fundraising	51,986	-	51,986	118,333
Total Expenses	1,248,414	-	1,248,414	1,409,196
Change in Net Assets	206,775	2,946,689	3,153,464	4,644,625
Net Assets - Beginning	3,254,688	56,409,788	59,664,476	55,019,851
Net Assets - Ending	$ 3,461,463	$ 59,356,477	$ 62,817,940	$ 59,664,476

See independent auditor's report and accompanying notes.

ESCONDIDO CREEK CONSERVANCY
(A Private Not-for-Profit Organization)

STATEMENTS OF FUNCTIONAL EXPENSES
For the Year Ended December, 31, 2023
(Summarized totals for 2022)

	Program							Total	
	Education	Land Acquisition	Land Management	Land Use and Water Quality	Total	Management and General	Fundraising	2023	2022
EXPENSES									
Payroll expense	$ 136,457	$ 94,572	$ 162,363	$ -	$ 393,392	$ 268,857	$ 20,387	$ 682,636	$ 788,963
Contractor fees	59,540	24,897	94,173	2,985	181,595	3,930	20,978	206,503	234,989
Accounting and legal fees	12,029	25,684	31,023	-	68,736	38,332	496	107,564	110,740
Taxes	-	40,589	-	-	40,589	37	-	40,626	53,502
Rent	-	-	-	-	-	-	-	-	4,805
Insurance	3,821	-	8,319	-	12,140	6,677	-	18,817	22,091
Depreciation	-	-	74,870	-	74,870	-	-	74,870	49,995
Materials	13,392	163	2,926	-	16,481	-	-	16,481	18,156
Advertising and communications	-	-	-	-	-	-	-	-	168
Dues and subscriptions	1,018	-	1,908	-	2,926	4,029	75	7,030	6,681
Repairs and maintenance	-	21,264	444	-	21,708	585	-	22,293	41,168
Travel	2,444	129	5,155	-	7,728	1,243	20	8,991	15,470
Utilities	-	-	-	-	-	5,579	-	5,579	4,506
Telephone	1,905	255	1,200	-	3,360	1,123	375	4,858	4,498
Internet and website	1,079	-	-	-	1,079	990	1,842	3,911	4,518
Fundraising	61	-	3,344	-	3,405	485	2,333	6,223	16,017
Office expenses and supplies	254	-	297	-	551	2,918	5,474	8,943	14,194
Bank and brokerage fees	651	1,662	12,380	-	14,693	2,537	6	17,236	17,477
Other expenses	886	9,599	1,081	-	11,566	4,287	-	15,853	1,258
Total Functional Expenses	$ 233,537	$ 218,814	$ 399,483	$ 2,985	$ 854,819	$ 341,609	$ 51,986	$ 1,248,414	$ 1,409,196

See independent auditor's report and accompanying notes.

ESCONDIDO CREEK CONSERVANCY
(A Private Not-for-Profit Organization)

STATEMENTS OF CASH FLOWS
For the Year Ended December, 31, 2023
(Summarized totals for 2022)

	2023	2022
Cash Flows from Operating Activities		
Change in net assets	$ 3,153,464	$ 4,644,625
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Depreciation	74,870	49,995
Net realized/unrealized (gain) loss on investments	(457,014)	883,022
Net realized/unrealized (gain) loss on beneficial interests	(312,851)	285,177
Conservation land grant	(2,475,000)	(6,006,458)
Change in operating assets and liabilities		
Accounts receivable	8,993	(18,993)
Prepaid expenses and other assets	1,131	49,613
Accounts payable and accrued liabilities	(12,070)	71,766
Deferred grant revenue	8,012	(43,846)
Net Cash Used In Operating Activities	(10,465)	(85,099)
Cash Flows from Investing Activities		
Investment of assets at community foundations	(110,350)	(119,916)
Distributions of assets at community foundations	-	109,364
Proceeds from sale of land	59,091	-
Purchases of property and equipment	(72,201)	(316,178)
Purchases of investments	(169,644)	(3,543,323)
Proceeds from sale of investments	298,138	4,025,739
Reinvested investment income	(98,276)	(189,290)
Proceeds from credit of land acquired in prior year	-	100,000
Net Cash Provided by (Used in) Investing Activities	(93,242)	66,396
Cash Flows from Financing Activities		
None	-	-
Net Cash Provided by (Used in) Financing Activities	-	-
Net increase (decrease) in cash and cash equivalents	(103,707)	(18,703)
Cash and cash equivalents, beginning of year	408,335	427,038
Cash and cash equivalents, end of year	$ 304,628	$ 408,335
Supplemental disclosure of cash flow information:		
Cash paid for interest	$ -	$ -
Cash paid for income taxes	$ -	$ -

See independent auditor's report and accompanying notes.

NOTES TO FINANCIAL STATEMENTS
December 31, 2023

Note 1 Summary of Significant Accounting Policies

Nature of Activities - The Escondido Creek Conservancy (the "Conservancy") is a public charity and was established in 1991. The Conservancy was established to enhance the lives of people and wildlife in the Escondido Creek and to lead, educate, and advocate for its natural surroundings. The Conservancy is an Accredited Land Trust as awarded by The Land Trust Accreditation for a term from August 15, 2021 through August 14, 2026.

The Conservancy owns or manages just over 2,900 acres, which together make up the Escondido Creek Conservation Area, located in San Diego County, California. In keeping with the Conservancy's founding and ongoing purpose, the primary management goal for all Conservation Area land is the preservation of wildlife habitat. At some sites, respectful access for the enjoyment of nature is celebrated. At others, public access is not allowed for the protection of sensitive habitat or due to easement restrictions.

Basis of Accounting - The Conservancy prepares its financial statements using the accrual basis of accounting generally accepted in the United States of America.

Net Assets - Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions - Net assets available for use in general operations and not subject to donor restrictions. When available, the governing board will designate, from net assets without donor restrictions, net assets for an operating reserve.

Net Assets With Donor Restrictions - Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Cash and Cash Equivalents - For purposes of the statement of cash flows, the Conservancy considers all unrestricted highly liquid investments with an initial maturity of three months or less to be cash equivalents.

Note 1 **Summary of Significant Accounting Policies** (continued)

Investments - The Conservancy records its investments in marketable securities with readily determinable fair values and all investments in debt securities at their fair market values in the statement of financial position. Fair market values are determined by quoted market prices in active markets for identical assets on the measurable date. These are known as Level 1 inputs. See Note 4. Interest and dividend income and gains and losses on investments are reported in the statement of activities as increases or decreases in without donor restricted net assets unless their use is restricted by donor stipulations or by law.

Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain long-term investments, it is possible that changes in the values of these investments will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position.

Beneficial Interest in Assets Held at Community Foundations - The Conservancy has endowment funds held at community foundations which the Conservancy is the beneficiary and maintains variance power over the funds. The conservancy reports the fair value of the endowment funds as beneficial interest in assets held at community foundation in the statements of financial position and reports distributions received as investment income. Changes in the value of the endowment funds are reported as gains or losses in the statements of activities.

Accounts Receivable - Accounts receivable are presented net of an allowance for credit losses, if any.

Allowance for Credit Losses - In June 2016, the Financial Accounting Standard Board Accounting Standards Codification ("FASB ASC") issued guidance (FASB ASC 326) which significantly changed how entities will measure credit losses for most financial assets and certain other instruments that aren't measured at fair value through net income. The most significant change in this standard is a shift from the incurred loss model to the expected loss model. Under the standard, disclosures are required to provide users of the financial statements with useful information in analyzing an entity's exposure to credit risk and the measurement of credit losses. Financial assets held by the company that are subject to the guidance in FASB ASC 326 were trade accounts receivable.

The Conservancy adopted the standard effective January 1, 2023. The impact of the adoption was not considered material to the financial statements and primarily resulted in new/enhanced disclosures only.

Note 1 **Summary of Significant Accounting Policies** (continued)

The Conservancy's program services generate fees from educational programs and the Organization's account receivables are primarily derived from customers from various educational institutions. At each balance sheet date, the Company evaluates any expected allowance for credit losses based on historical losses, current conditions and a reasonable and supportable forecast. This estimate is calculated on a pooled basis where similar risk characteristics exist.

As of December 31, 2023, management evaluated that no allowance for credit loss is expected for the upcoming year.

Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Income Tax Status - The Conservancy is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. In addition, the Conservancy qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization that is not a private foundation under Section 509(a)(2).

Since the Conservancy is exempt from federal and state income tax liability, no provision is made for current or deferred income taxes. The Conservancy uses the same accounting methods for tax and financial reporting.

The Conservancy has evaluated its tax positions and the certainty as to whether those positions will be sustained in the event of an audit by taxing authorities at the federal and state levels. The primary tax positions evaluated are related to the Conservancy's continued qualification as a tax-exempt organization and whether there is unrelated business income activities conducted that would be taxable. Management has considered its tax positions and believes that all of the positions taken by the Conservancy in its federal and state exempt organization tax returns are more likely than not to be sustained upon examination; therefore, no disclosures of uncertain income tax positions are required. The Conservancy's returns are subject to examination by federal and state taxing authorities, generally for four years after they are filed.

Property and Equipment - Property and equipment are stated at cost or, if contributed, at fair value at the date of acquisition. Property and equipment is depreciated using the straight-line method over the estimated useful life. Property and equipment are capitalized if the cost of an asset is greater than or equal to $2,500 and the useful life is greater than one year.

Note 1 **Summary of Significant Accounting Policies** (continued)

Equipment, furniture, and fixtures are depreciated over an estimated useful life of 3 to 7 years. Vehicles are depreciated over an estimated useful life of 5 years. Buildings are depreciated using the straight-line method over an estimated useful life of 20 years. When assets become obsolete or are disposed of, they are removed from the property records and a gain or loss is recorded. Certain assets are purchased with government grants or contract funds and disposition of such assets and the ownership of any proceeds are subject to federal and state regulations.

Land Held for Conservation - The Conservancy records land and land interests at cost if purchased or at fair value if the land was received as a donation. Fair value is generally determined by appraisal at the time of acquisition and is not subsequently adjusted unless impairment is determined by management. For donated land with buildings, the Conservancy internally allocates total fair value of donated property to land and building. If building is not in service, depreciation is not taken. These properties are held for conservation purposes and cannot be sold or used for other purposes.

Conservation Easements - The Conservancy receives gifts of conservation easements and grants toward the purchase of conservation easements. The easements contain numerous restrictions over the use and development of land that is not owned by the Conservancy. The value of donated conservation easements is based on the appraised value as determined by an independent appraiser. Easements are recorded as revenue when they are received, and an expense is recorded for an equal amount whether the easement is held by the Conservancy or transferred to an eligible entity. Grants received for the purchase of conservation easements are recorded as revenue and as a conservation easement expense when the easement is purchased. The Conservancy monitors activities on the land and enforces restrictions contained in both donated and purchased conservation easements. The value of the easements is not reflected in the statements of financial position because the easements have no economic value to the Conservancy.

Impairment of Long-Lived Assets - Long-lived assets to be held and used by the Conservancy are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Impairment, which is determined based upon the estimated fair value of the asset, is recorded when estimated undiscounted cash flows expected to be generated by the asset are insufficient to recover its net carrying value. As of December 31, 2023, the Conservancy did not identify any events or circumstances that would require the recognition of an impairment loss.

Note 1 **Summary of Significant Accounting Policies** (continued)

Grants - Revenue from grants and contracts that are nonreciprocal are treated like contributions. If the grant or contracts is conditional, a barrier to entitlement exists. Revenue is recognized when the barrier is considered overcome and when allowance expenditures under such agreements is incurred, as an increase to net assets without donor restrictions. Consequently, revenues for these transactions are recognized as the expenditures are incurred and a required level of service has been achieved. Any difference between expenses incurred and the total funds received (not to exceed the grant maximum) is recorded as grants and contracts receivable, grants and contracts payable or deferred grant revenue.

Contributions - The Conservancy recognizes contributions, including unconditional promises to give, as support in the period received. The Conservancy reports contributions of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends and/or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

Donated Property and Services - Contributions of donated non-cash assets are measured on a non-recurring basis and are recorded at fair value in the period received. Contributions of donated services that create or enhance non-financial assets or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donations, are recorded at fair value in the period received.

Functional Allocation of Expenses - The cost of providing the Conservancy's programs and other activities is summarized on a functional basis in the statement of functional expenses. Expenses that can be identified with a specific program or support service are charged directly to that program or support service. Costs common to multiple functions have been allocated among the various functions benefited based on total expenses.

Reclassifications - Certain accounts in the prior year financial statements have been reclassified for comparative purposes to conform to the presentation in the current-year financial statements.

Date of Management's Review - The Conservancy has evaluated subsequent events through September 10, 2024, the date the financial statements were available to be issued.

Note 2 Concentration of Credit Risk

The Federal Deposit Insurance Corporation insures cash in checking, money market and savings accounts for non-profit organizations up to $250,000 per financial institution. The Conservancy has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk for cash and cash equivalents. The sum of balances in excess of $250,000 at various banks at December 31, 2023 is $30,468.

Investment securities, in general, are subject to various risks, such as interest rate, credit and overall market volatility. Due to the lever of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

Note 3 Liquidity and Availability

The Conservancy monitors its liquidity so that it is able to meet its operating needs and other contractual commitments. The following table reflects the Conservancy's financial assets as of December 31, 2023, reduced by amounts that are not available to meet general expenditures within one year of the statement of financial position date because of contractual restriction or internal board designations. Amounts not available to meet general expenditures within one year also may include net assets with donor restrictions.

Cash and cash equivalents	$	304,628
Investments		3,860,163
Beneficial interest in assets held at community foundations		3,043,020
Accounts receivable		10,000
Total financial assets		7,217,811
Less those unavailable for general expenditures within one year due to:		
Purpose restricted net assets		4,122,028
Financial assets available to meet cash needs for general expenditures within one year	$	3,095,783

Note 4 Investments and Fair Value Measurements

The Conservancy's investments are stated at fair value based on quoted market values and are summarized as follows as of December 31, 2023:

	FMV	Cost
Mutual Funds (Level 1)	$ 3,860,163	$ 3,687,926
Total Investments	$ 3,860,163	$ 3,687,926

In accordance with Accounting Standards, levels 1 through 3 have been assigned to the fair value measurement of investment types. The fair value measurement is determined as follows:

Level 1 - quoted prices in an active market for identical assets.

Level 2 - quoted prices for similar assets and market-corroborated inputs.

Level 3 - the Conservancy's own assumptions about the market participation, including assumptions about risk, developed based on the best information in the circumstances.

Investment in securities income for the year ended December 31, 2023 are as follows:

Realized and unrealized gain (net)	$ 457,014
Dividends and interest	96,404
Total investment in securities income	$ 553,418

The following table incudes the summary of changes in fair value of the Conservancy's investments (Level 3) held at community foundations for the year ended December 31, 2023:

Balance, January 1:	$ 2,617,946
Contributions	121,387
Realized and unrealized loss (net)	312,851
Interest	5,529
Distributions	-
Fees and other expenses	(14,693)
Balance, December 31:	$ 3,043,020

Note 5 Property and Equipment

Property and equipment consist of the following at December 31, 2023:

Buildings	$ 550,173
Furniture and Equipment	119,064
	669,237
Less: Accumulated Depreciation	(184,485)
Property and Equipment, net	$ 484,752

Note 6 Land Held for Conservation

The following is a list of lands held for conservation at December 31, 2023:

Location Reference	Cost
Cielo B	$ 13,004,091
Cielo A	11,503,663
Bridges 249B	6,006,459
Cielo Estates	4,507,927
Sardina Preserve	4,245,113
Harmony Heights	4,014,352
Bottle Peak	3,552,900
White Tate	2,475,000
Hidden Canyon	2,460,000
Gaty Property	2,054,000
Hoover	607,582
Cielo I	502,784
Mountain Meadow	215,501
Quarry	75,077
	$ 55,224,449

Note 7 Employee Retirement and Deferred Compensation Plans

The Conservancy maintains a tax-deferred defined contribution plan qualified under Section 401(k) of the Internal Revenue Code. Eligible employees may contribute a percentage of their compensation to the plan. The Conservancy matches up to 4 percent of employee contributions. Total employer contributions to the plan were $18,424 for the year ended December 31, 2023.

Note 8 Related Party Transactions

For the year ended December 31, 2023, contributions from board members totaled approximately $108,000.

Note 9 Conservation Easements

As of December 31, 2023, the Conservancy holds 4 easements covering approximately 204 acres in San Diego County. Conservation easements are interests in land that possess conservation value but not economic value to the Conservancy, therefore, no value has been assigned. The Conservancy provides stewardship, ongoing monitoring, and legal protection of the easements.

Note 10 Contingencies

Grants and Contracts - The Conservancy has grants and contracts with various organizations and government agencies that may be subject to inspection and audit. No provision has been made for any liabilities that may arise from such audits since amounts, if any, cannot be determined. Management believes that any liability that may result from these audits is not material.

Legal Matters - At times, the Conservancy may be party to claims and legal actions arising in the normal course of business. Management believes there are no known claims or legal actions that will have a significant impact on the Conservancy's financial position or on the accompanying financial statements.

Note 11 Donated Property

The Conservancy from time to time receives donated property or donates property to other local land conservation organizations when deemed appropriate based on geographical location and or resources. During the year ended December 31, 2023, the Conservancy did not receive or donate any property.

Note 12 With Donor Restrictions

Net assets with donor restrictions for land conservation result primarily from Federal, State and private grants and contributions to be used to acquire land for conservancy. Net assets with donor restrictions for purpose restrictions result primarily from grants and contributions received for land management and educational purposes. Net assets with donor restrictions with time restrictions result from contributions receivables.

Note 13 Habitat Management Endowments

The Conservancy's endowment funds consist of individual funds that were established by the Conservancy for habitat management. The endowment funds are held and managed by the San Diego Foundation and the Rancho Santa Fe Foundation.

The Board of Directors of the Conservancy has interpreted the enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Conservancy classifies net assets with donor restrictions as (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts donated to the endowment, (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund, and (d) earnings on endowment funds invested until appropriated for expenditure by the Conservancy in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Conservancy considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the Conservancy and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Conservancy
- The investment policies of the Conservancy

Note 13 Habitat Management Endowments (continued)

The Conservancy has adopted investment and spending policies for endowment funds that:

- Protect the invested assets;
- Preserve spending capacity of the fund income;
- Maintain a diversified portfolio of assets that meets investment return objectives while keeping risk at a moderate level; and
- Comply with applicable laws.

The San Diego Foundation and the Rancho Santa Fe Foundation distribute annual earnings upon the request of the Conservancy up to the maximum allowed by each foundation.

Changes in endowment net assets for the years ended December 31, 2023, were as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Balance, January 1:	$ -	$ 1,221,886	$ 1,221,886
Investment return, net	-	80,702	80,702
distributions	-	-	-
Balance, December 31:	$ -	$ 1,302,588	$ 1,302,588

SUPPLEMENTARY INFORMATION

ESCONDIDO CREEK CONSERVANCY
(A Private Not-for-Profit Organization)

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
For the Year Ended December, 31, 2023

Grantor	Assistance Listing Number	Agency or Pass-through Number	Program Revenue Recognized	Federal Disbursements/ Expenditures
US Department of the Interior				
Passed through:				
Department of Fish and Wildlife				
California Wildlife Conservation Board				
Cooperative Endangered Species Conservation Fund	15.615	E-36-HL-2	$ 1,827,800	$ 1,827,800
Total US Department of the Interior			1,827,800	1,827,800
Total Federal Awards			$ 1,827,800	$ 1,827,800

See independent auditor's report.

ESCONDIDO CREEK CONSERVANCY
(A Private Not-for-Profit Organization)

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
December 31, 2023

Note 1 Basis of Presentation

The Schedule of Expenditures of Federal Awards ("SEFA") includes the expenditures of federal awards of Escondido Creek Conservancy. The federal information in this schedule is presented in accordance with the regulations of *Uniform Grants Guidance*, 2 *CFR* Part 200, Subpart F. These amounts presented in this schedule may differ from amounts presented in, or used in the presentation of the financial statements.

Note 2 Summary of Significant Accounting Policies

The SEFA presents the expenditures of all federal awards reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. The Conservancy did not elect to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Trustees of
Escondido Creek Conservancy
Escondido, California

We have audited in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Escondido Creek Conservancy (a nonprofit organization), which comprise the statement of financial position as of December 31, 2023, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements and have issued our report thereon dated September 10, 2024.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Escondido Creek Conservancy's internal control over financial reporting (internal control) as a basis for designing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Escondido Creek Conservancy's internal control. Accordingly, we do not express an opinion on the effectiveness of Escondido Creek Conservancy's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

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Compliance and Other Matters

As part of obtaining reasonable assurance about whether Escondido Creek Conservancy's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

GYL LLP

GYL LLP
Ontario, California
September 10, 2024

REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH THE UNIFORM GUIDANCE

To the Board of Trustees of
Escondido Creek Conservancy
Escondido, California

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Escondido Creek Conservancy's compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of Escondido Creek Conservancy's major federal programs for the year ended December 31, 2023. Escondido Creek Conservancy's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Escondido Creek Conservancy complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2023.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200*, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Escondido Creek Conservancy and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Escondido Creek Conservancy's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Escondido Creek Conservancy's federal programs.

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Member Crowe Global

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Escondido Creek Conservancy's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Escondido Creek Conservancy's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Escondido Creek Conservancy's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Escondido Creek Conservancy's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Escondido Creek Conservancy's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

GYL LLP

GYL LLP
Ontario, California
September 10, 2024

ESCONDIDO CREEK CONSERVANCY
(A Private Not-for-Profit Organization)

SCHEDULE OF FINDINGS AND QUESTIONED COSTS
For the Year Ended December 31, 2023

SECTION I – SUMMARY OF AUDITOR'S RESULTS

FINANCIAL STATEMENTS

Type of auditor's report issued:	Unmodified		
Internal control over financial reporting:			
Material weakness(es) identified?	___ Yes	_X_ No	
Significant deficiencies(s) identified not considered to be material weaknesses?	___ Yes	_X_ None reported	
Noncompliance material to financial statements noted?	___ Yes	_X_ No	

FEDERAL AWARDS

Internal Control over major programs:			
Material weakness(es) identified?	___ Yes	_X_ No	
Significant deficiencies(s) identified not considered to be material weaknesses?	___ Yes	_X_ None reported	
Type of auditor's report issued on compliance for major programs:	Unmodified		
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)	___ Yes	_X_ No	

Identification of major programs:

CFDA Number(s)	Name of Federal Program or Cluster
15.615	Department of Fish and Wildlife California Wildlife Conservation Board Cooperative Endangered Species Conservation Fund

ESCONDIDO CREEK CONSERVANCY
(A Private Not-for-Profit Organization)

SCHEDULE OF FINDINGS AND QUESTIONED COSTS
For the Year Ended December 31, 2023

SECTION I – SUMMARY OF AUDITOR'S RESULTS (continued)

Dollar threshold used to distinguish between Type A and Type B programs:	$ 750,000			
Auditee qualified as low-risk auditee?	____	Yes	X	No

SECTION II – FINANCIAL STATEMENT FINDINGS

NONE

SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

NONE

Elfin Forest Reserve photography contest returns

thecoastnews.com/elfin-forest-reserve-photography-contest-returns

staff November 15, 2023

ELFIN FOREST — The Olivenhain Municipal Water District is once again inviting amateur photographers of all ages to its Elfin Forest Recreational Reserve for the 17th annual amateur photography contest that will run from Nov. 18 to April 21, 2024.

“For 17 years, our contest has prompted visitors to capture Elfin Forest Recreational Reserve’s stunning beauty from their unique perspective,” said OMWD Board Director Marco San Antonio. “The contest promotes the importance of protecting wildlife habitat at the reserve so that future generations may also enjoy the many wonders it offers.”

Contest judges will be select winners in five categories: scenic view, water scenery, plants, animals and youth (photographers age 15 and under). There are also Best in Show and People’s Choice awards.

Winners are eligible for prizes donated by local businesses, including passes to the San Diego Zoo, EcoVivarium Reptile Sanctuary and the California Wolf Center, a canvas print from PC Photo and Imaging, outdoor equipment from REI and a $100 cash prize from the Escondido Creek Conservancy.

Winning images will be displayed at the Elfin Forest Interpretive Center Honoring Susan J. Varty from July through December in 2024. The OMWD Board will honor contest winners at its June 19, 2024 board meeting.

Elfin Forest is a 784-acre reserve developed by OMWD in partnership with the San Diego County Water Authority and the US Bureau of Land Management as an element of the Olivenhain Water Storage Project and the Authority’s Emergency Storage Project. The reserve’s 11 miles of hiking, mountain biking and equestrian trails provide opportunities to photograph Escondido Creek, native plant communities, the Pacific Ocean, Channel and Coronado Islands and Laguna and San Bernardino mountain ranges.

Contest entries must feature the reserve as their subject or be taken within the reserve from any designated trail.

Visit www.olivenhain.com/photo for official contest rules and to upload a maximum of four contest entries. There is no entry fee.

Dryad ~ A Musical Conversation With The Spirit Of A Tree!

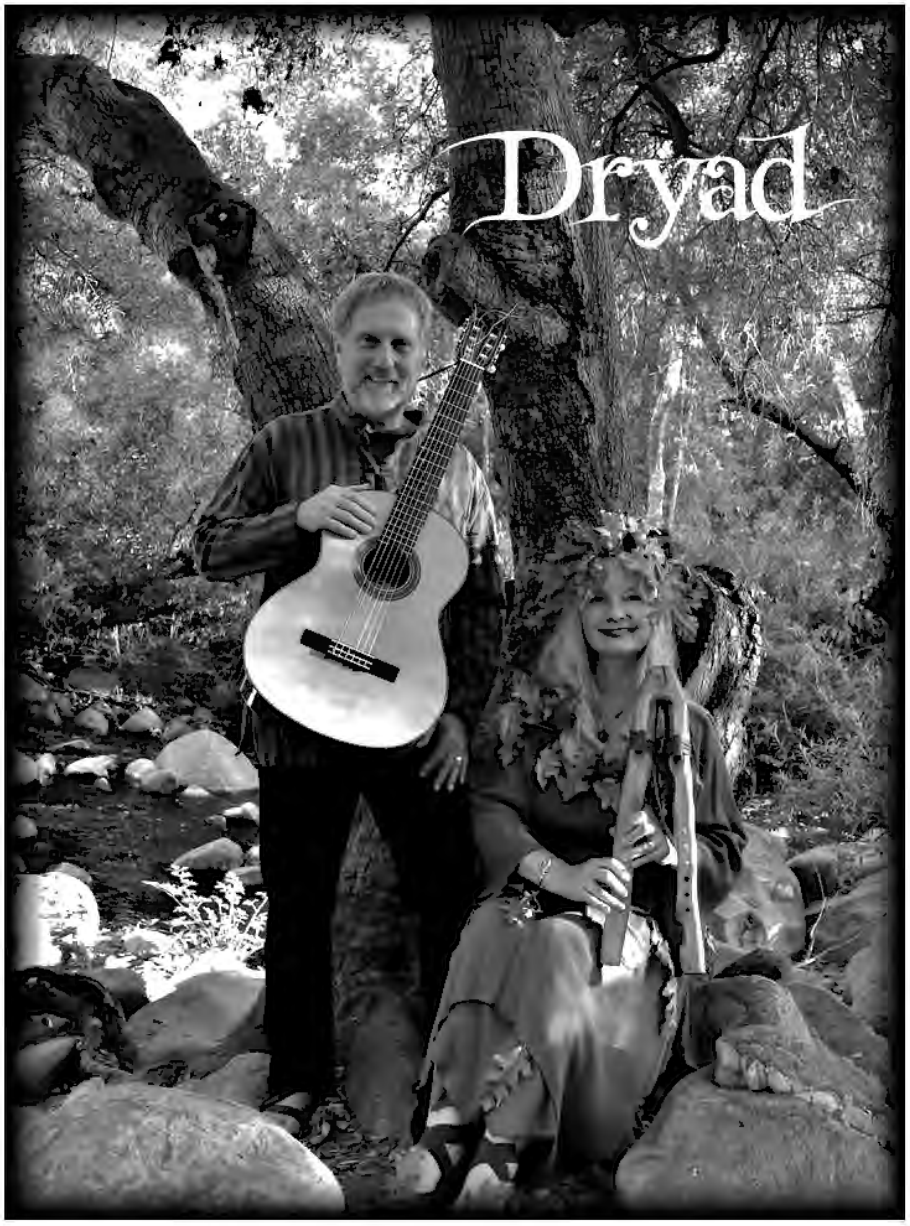
This post was contributed by a community member. The views expressed here are the author's own.

Escondido|Local Event



Jon Sherman, Neighbor

Dec 3



Event Details

Sun, Dec 3, 2023 at 12:00 PM

Elfin Forest Recreational Reserve, 8833 Harmony Grove Rd, Escondido, CA, 92029
More info here

Under the arboreal name of their two person band *Dryad*, Dr. Sabina Kurz-Sherman and her husband Jon Sherman sing their original Earth songs in celebration of our California natural community. Through an empathic, ecocentric musical styling expressed as gentle vocal harmonies accompanied by classical guitar and flutes Jon makes from tree branches, *Dryad* weaves into their lyrics the natural wonders and environmental concerns of the biodiversity hotspot in which they live.

Pioneers in eco-folk music, *Dryad* sonically blends with the natural atmosphere of their unique neck of the woods drawing inspiration for their songs from the under-represented other-than-human beings of nature living there. As songwriters, theirs is an ecocentric vision aimed at inspiring their audience out of the cultural trance of anthropocentrism back into good relations with our natural world. Toward that aim, *Dryad* harmonizes the science background of Dr. Sabina Kurz-Sherman, a teacher of Biology and Environmental Science at the college level for 18 years now, with Jon Sherman's 36 years as an eco-musician. *Dryad's* unique and enchanting show inspires their audience toward a deeper appreciation and love for their California ecoregion.

A free, family friendly concert! 12 Noon, the first Sunday of each month at the Elfin Forest Interpretive Center.

THE COAST NEWS GROUP
THE COAST NEWS | THE INLAND EDITION

Who's News: 12/1/23

by staff November 2023

NEW CEO

Lifeline Community Services, a community-based human services organization that serves low-income and underserved populations in San Diego County, has announced Lisette Islas as its new chief executive officer.

STUDENT ENTREPRENEUR

Noah Singer of Rancho Santa Fe was one of over 140 student entrepreneurs who received over $1.5 million in scholarship or tuition waivers from the Lassonde Entrepreneur Institute, a top-10 ranked program at the University of Utah, and the David Eccles School of Business for the 2023-2024 academic year.

SUSTAINABILITY AWARD

MiraCosta College recently received two awards recognizing its sustainability efforts. The California Community Colleges Board of Governors awarded MiraCosta the 2023 Energy and Sustainability Award of a middle-sized college, and the Olivenhain Municipal Water District named the college its customer of the year for its contributions to sustainable water management.

NEW BOOK

Encinitas-based author Kellie Davidson recently released her new book, "Strong as the Sea," the first of a three-art series featuring recreational athletes of various backgrounds in an effort to encourage young girls to participate in sports. San Diego resident Jasmine Alvarado illustrated the book's images.

BAR ASSOCIATION

The San Diego County Bar Association announced Stacey A. Kartchner will take over as board president in 2024. Kartchner has been practicing criminal law in both state and federal courts for over 20 years.

CANCER RESEARCH

Dani Dawson is the new chief development officer of Curebound, a San Diego-based philanthropic nonprofit that invests funding into translational cancer research projects.

HOMES FOR PETS

Compass Real Estate donated $30,000 to Rancho Coastal Humane Society in Encinitas to help fund the shelter's programs for people and pets. The money was raised during the 3rd annual Compass Cares Classic Charity Golf, Tennis and Pickleball Tournament.

News

Share (https://www.facebook.com/sharer/sharer.php?u=https://www.olivenhain.com/news/elfin-forest-recreational-reserve-launches-amateur-photo-contest-november-22/)

Tweet (https://twitter.com/intent/tweet?text=Elfin%20Forest%20Recreational%20Reserve%20Launches%20Amateur%20Photo%20Contest%20Noven forest-recreational-reserve-launches-amateur-photo-contest-nov

Elfin Forest Recreational Reserve Launches Amateur Photo Contest November 22

November 21, 2025

Olivenhain Municipal Water District is launching its annual Elfin Forest Recreational Reserve Amateur Photo Contest. The contest is open to photographers of all ages. Now in its nineteenth year, submissions from hundreds of photographers over the years have highlighted EFRR's plants, wildlife, and landscapes. The contest runs from November 22, 2025 through April 26, 2026.

OMWD operates EFRR's 784 acres of open space through a partnership with the US Bureau of Land Management and San Diego County Water Authority. EFRR's 11 miles of hiking, mountain biking, and equestrian trails offer opportunities to photograph Escondido Creek, native plant communities, the Pacific Ocean, Channel and Coronado Islands, and the Laguna and San Bernardino mountain ranges.

"These images showcase the importance of what EFRR seeks to protect for future generations," said OMWD Board Director Ebin Lanfried. "It's exciting to see EFRR through the eyes of passionate photographers, capturing new perspectives through the lens of an artist."

Winning photos will be chosen from five categories: Scenic View, Water Scenery, Plants, Animals, and Youth (photographers age 15 and under). Winners can receive prizes donated by local businesses, such as the San Diego Zoo (https://sandiegozoowildlifealliance.org/), EcoVivarium Reptile Sanctuary (https://ecovivarium.org/), California Wolf Center (https://www.californiawolfcenter.org/), PC Photo and Imaging (https://www.pc-photo.net/), REI (https://www.rei.com/), and Escondido Creek Conservancy (https://www.escondidocreek.org/). Winning images will be displayed at the Elfin Forest Interpretive Center Honoring Susan J. Varty from July 2026 through December 2026.

For more details about official contest rules and to submit a maximum of four photo contest entries, visit www.olivenhain.com/photo (http://www.olivenhain.com/photo). There is no entry fee.

Videos (https://www.youtube.com/user/OMWD/videos)

News Archives

2025 (https://www.olivenhain.com/2025/?cat=6)
2024 (https://www.olivenhain.com/2024/?cat=6)
2023 (https://www.olivenhain.com/2023/?cat=6)
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2015 (https://www.olivenhain.com/2015/?cat=6)
2014 (https://www.olivenhain.com/2014/?cat=6)

Newsletters (https://www.olivenhain.com/newsletters/)

(https://www.facebook.com/OlivenhainWater) (https://twitter.com/OMWD) (https://www.youtube.com/user/OMWD?feature=watch) (https://www.olivenhain.com/feed/)

OMWD
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760-753-6466
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OMWD board honors winners of Elfin Forest Recreational Reserve photo contest

News Release ⋮⋮ 6/22/2024



Keith Kelley

“Warbler with Bee” by Keith Kelley

By News Release

PUBLISHED: June 22, 2024 at 3:28 p.m. | UPDATED: June 22, 2024 at 3:28 p.m.

At its June 19 meeting, Olivenhain Municipal Water District's Board of Directors recognized four photographers for winning images in its 17th annual Elfin Forest Recreational Reserve photo contest, according to a news release.

The contest was open to amateur photographers of all ages. Winning photos feature the natural beauty of the 784-acre reserve located near Escondido.

"We are grateful for the stunning contest photos received this year. Countless individuals will see the views offered by our 11 miles of trails," said OMWD Board Director Marco San Antonio in the news release.

OMWD received over 200 entries submitted in five categories: Scenic View, Water Scenery, Plants, Animals, and Youth (age 15 and under). EFRR Facebook followers selected a People's Choice award winner by voting for their favorite of 19 entries posted online. This year's winners are:

–"Warbler with Bee" by Keith Kelley – Best in Show–"Leaf Race" by Keith Kelley – Water Scenery–"Quack" by Keith Kelley – Animals–"Mushroom :)" by Adrian Flores – Plants–"Overlooked Elegance" by Ray Santiago – Youth–"Winter color palette on the creek" by Sylvia Gaffney – Scenic View–"Serenity by the Creek" by Sylvia Gaffney – People's Choice

San Diego Zoo, California Wolf Center, and EcoVivarium Reptile Sanctuary donated tickets as prizes. Prizes also included a canvas print donated by PC Photo & Imaging, outdoor equipment donated by REI, and a cash prize donated by the Escondido Creek Conservancy.

Beginning in July 2024, EFRR visitors can view winning photographs at the Elfin Forest Interpretive Center Honoring Susan J. Varty. The center is open daily, subject to docent availability. Current hours of operation are available by calling 760-632-4212. Address: 8833 Harmony Grove Road, Escondido, 92029.

18th Annual Elfin Forest Recreational Reserve Amateur Photography Contest launches Nov. 23

sandiegouniontribune.com/2024/11/17/18th-annual-elfin-forest-recreational-reserve-amateur-photography-contest-launches-nov-23/

News Release November 17, 2024

By News Release
PUBLISHED: November 17, 2024 at 10:45 AM PST

Olivenhain Municipal Water District invites amateur photographers of all ages to Elfin Forest Recreational Reserve for the 18th annual amateur photography contest that will run Nov. 23, 2024 through April 27, 2025.

The reserve's 11 miles of hiking, mountain biking, and equestrian trails provide opportunities to photograph Escondido Creek; native plant communities; the Pacific Ocean; Channel and Coronado Islands; and Laguna and San Bernardino mountain ranges. Contest entries must feature the reserve as their subject or be taken within the reserve from any designated trail.

Winning photos will be selected from five categories—Scenic View, Water Scenery, Plants, Animals, and Youth (photographers age 15 and under). Winners are eligible for prizes donated by local businesses, such as passes to the San Diego Zoo, EcoVivarium Reptile Sanctuary, and California Wolf Center; a canvas print from PC Photo and Imaging; outdoor equipment from REI; and a $100 cash prize from the Escondido Creek Conservancy, according to a news release.

Winning images will be displayed at the Elfin Forest Interpretive Center Honoring Susan J. Varty in late 2025.

The 784-acre reserve was developed by OMWD in partnership with the San Diego County Water Authority and the US Bureau of Land Management as an element of the Olivenhain Water Storage Project and the Authority's Emergency Storage Project.

Visit www.olivenhain.com/photo for official contest rules and to upload a maximum of four contest entries. There is no entry fee.

Board of Directors
Marco San Antonio, Division 1
Scott Maloni, Division 2
Christy Guerin, Division 3
Matthew R. Hahn, Division 4
Neal Meyers, Division 5

OLIVENHAIN
Municipal Water District

General Manager
Kimberly A. Thorner, Esq.
General Counsel
Alfred Smith, Esq.

To Whom It May Concern,

On behalf of Olivenhain Municipal Water District, I am pleased to offer our full support for The Escondido Creek Conservancy's grant application to fund two environmental education exhibits and three Conservation Conversation events at Elfin Forest Interpretive Center Honoring Susan J. Varty. This project will serve as an invaluable addition to the Interpretive Center, enhancing its capacity to educate and inspire tens of thousands of visitors annually including many residents of San Marcos.

The District's partnership with The Escondido Creek Conservancy spans over two decades, during which we have collaborated on numerous impactful projects, including the creation of the Interpretive Center, Habitats education program, and highly successful annual photo contest. This longstanding relationship reflects a shared commitment to environmental stewardship, public education, and community engagement.

In addition to our collaborative projects, District Park Rangers work closely with Conservancy staff on a variety of initiatives, including education programs, volunteer programs, and public outreach efforts. Together, we strive to connect our community with the natural world, foster a deeper appreciation for water resources, and promote sustainable practices for open space.

The proposed environmental education exhibits will further these goals by providing engaging, hands-on learning opportunities for visitors of all ages. These exhibits will not only enrich the Interpretive Center's offerings but also amplify its role as a hub for environmental education in our region.

We are proud to support this grant application and look forward to continuing our collaboration with The Escondido Creek Conservancy to inspire and educate our community. Please do not hesitate to contact me at janderson@olivenhan.com or 760-415-6304 should you require additional information or further support.

Sincerely,

Jeff Anderson

Park Supervisor

Olivenhain Municipal Water District

High Tech High North County (HTHNC)
FRC 4419 Team Rewind

Team Rewind was created in the summer of 2019. We are a group of highly dedicated mentors and students from HTHNC who participate annually in the First Robotics Competition (FRC). First Robotics is a project based, goal oriented competition that encourages STEM based learning. Teams work for 6 weeks to design, build and compete the FRC robotics challenge from Jan thru March.

Dear San Marcos Community Foundation,

I, Michael Hallack, lead mentor and lead coach for Team Rewind FRC 4419 robotics program at High Tech High North County support the submission of our mini grant application in the amount of $1,500.

Michael Hallack 10/21/2025

Best Regards,
Michael Hallack
Lead Mentor FRC4419 at High Tech High North County
1420 W. San Marcos Blvd, San Marcos, 92078

Title

High Tech High North County FRC 4419 Robotics Team

10/21/2025

id. 52051071

by **Michael Hallack** in **San Marcos Community Foundation**
on behalf of **High Tech High Foundation**

1420 W San Marcos Blvd
San Marcos, California
92078
CA
United States
760-310-1950
frc4419@gmail.com

Original Submission

10/21/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	High Tech High North County FRC 4419 Robotics Team
Are you applying for the Mini Grant or the Regular Grant?	Mini Grant (up to $1,500)
Project Name	STEM support for High Tech High North County school Robotics Program
Project Start Date	11/1/2025
Project End Date	4/4/2026
Date by Which Funds Will Be Expended:	1/1/2026
Total Number of People Served by this Project	52
Total Number of People Served by this Project in San Marcos Only	52

Grant Amount Requested	1500
	Organization Details
Organization Name	High Tech High Foundation FBO4419
Organization Street Address	1420 W San Marcos Blvd
Organization City	San Marcos
Organization State	California
Organization Zip Code	92078
Organization Website	https://linktr.ee/frc4419teamrewind
Organization's EIN	33-0866869 200 HIGH TECH HIGH FOUNDATION 2c5b1f1c-c94d-407a-8b1a-f453c2358685 2861 Womble Rd San Diego CA 92106-6025 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-09-09T00:00:00 2025-10-20T00:00:00 501(c)(3) Public Charity A supporting organization, unspecified type (50% deductibility limitation). Section 509(a)(3) organization 2025-09-09T00:00:00 2003 12
	Contact Information
Contact First Name	Michael
Contact Last Name	Hallack
Contact Title	Lead Mentor
Contact Phone	+17603101950
Contact Email	frc4419@gmail.com
	Project Details

Briefly describe your request for funds.	FRC 4419 Team Rewind is High Tech High North County's robotic team, started in 2019 as an inclusive diverse team we have grown and maintained not only our participation but have thrived in the era of Covid. We recently won the San Diego Regional Competition and have now been invited to partake in the National competition in Houston in April. With over 48% of our population socio-economically challenged and a quarter of the team neurodivergent. We need to raise money for the travel and entrance fees. Participating in a competition sponsored by Nasa is an honor not only the students but the residence of San Marcos.
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	Participating in this competition is an honor to the students and residence of San Marcos. Students are given 6 weeks to build a robot to do functions in autonomous mode as well as manual driven mode. The school is comprised of 420 students with over 1/3 residing in San Marcos. Our team has 52 students with 24 coming from San Marcos. We have 5 mentors and four reside in San Marcos.
Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	We are sponsored by Viasat, Qualcomm and Nordson, the money raised through sponsorships was for the San Diego Regional competition and Robot build.
Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	Yes, we received a grant years ago, but not sure the date. Have not received any support recently.

Please upload the annual operating budget for your organization.

HTHNC_Robotics_Sponsor_Packet_with_2025_End_of_Year_Report.pdf

SM_Community_Support_Signed.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.	

	Funding

Budget Worksheet

San Marcos Community Foundation - Budget Worksheet.xlsx

Project Budget Total	30000
Is this a Challenge or Matching Grant?	No
Could this be a Challenge or Matching Grant?	No

Additional Funding

SMCF Budget Worksheet 2.xlsx

Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	We have no other sponsors confirmed for the upcoming season as of yet. We survive on sponsors and support from the community.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.		
Item	**Cost**	**Notes (optional)**
FRC Registration	$ 6,300.00	
Equipment and Supplies to build robot (aluminium, polycarb, motors, etc)	$ 10,000.00	
Total budget for this PROJECT:	$ 16,300.00	

	Source Name	Amount	C / CD / P
Additional Funding Source 1	Viasat	$ 6,000.00	P
Additional Funding Source 2	Nordon	$ 6,000.00	P
Additional Funding Source 3	Qualcomm	$ 1,000.00	P
Additional Funding Source 4			
Additional Funding Source 5			
Additional Funding Source 6			
Additional Funding Source 7			
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

Dear Future Sponsor,

Team Rewind is proud to represent High Tech High North County by competing in the FRC FIRST Inspires robotics program created by Dean Kamen on local and national levels. Students ages 14-18 from HTHNC and surrounding community schools compete to design and create extraordinary robots utilizing skills in physics, mathematics, science, and technology. The skills learned today will propel these students into careers in engineering, manufacturing, programming, and beyond. We express the FIRST philosophies of Gracious Professionalism and Copertition through our Core Values:

- **Discovery**: We explore new skills and ideas.
- **Innovation**: We use creativity and persistence to solve problems.
- **Impact**: We apply what we learn to improve our world.
- **Inclusion**: We respect each other and embrace our differences.
- **Teamwork**: We are stronger when we work together.
- **Fun**: We enjoy and celebrate what we do!

High Tech High North County is classified as a Title 1 school. The Department of Education defines a Title 1 school as “Schools in which children from low-income families make up at least 40 percent of enrollment” and says the program, “serves all children in the school in order to raise the achievement of the lowest-achieving students.” We cannot rely on the students and parents to cover the travel costs for themselves and must raise additional funds to make up the difference. This means we have more expenses other teams may not experience.

The students of Team Rewind are hoping you will support us for this year’s FIRST Robotics Competition (FRC) Season. Through this program, members learn lifelong skills such as business, teamwork, management, leadership, computer science, and engineering. It prepares students for college by offering the opportunity for hands-on and practical development of skills.

In order to continue the program, we need your support to attend competitions, buy parts and technological tools, and other necessities. Your material or monetary donation is tax-deductible as we are a 501 (c)(3) charitable organization. Listed below, we have several sponsorship tiers with multiple ways to recognize your donation. Your support will make an impact on this community and help establish a lasting legacy for Team Rewind.

Website: https://roboticsfrc4419.com/
Email: frc4419@gmail.com

Sincerely,
Team Rewind 4419

WHAT IS FRC?

FIRST is a robotics competition organization founded by Dean Kamen and stands for “For Inspiration and Recognition of Science and Technology.” FRC is a project-based learning program that challenges teams of high school students to design, build, and program robots in six weeks that will perform specific tasks and compete in regional events. The goal of the program is to provide students with a hands-on learning experience collaborating with mentors and peers in engineering fields. However, FRC goes beyond just building a robot. It works to inspire the next generation of engineers to impart life skills such as leadership, cooperation, and gracious professionalism.

WHY DO STUDENTS PARTICIPATE?

- Designing and building a robot provides valuable, real-world professional experience.
- Competition brings participants as much excitement and adrenaline rush as conventional varsity tournaments.
- The competition changes every year, so a new robot must be designed and built.
- It is the only sport in the world where everyone can go pro!

ACCOMPLISHMENTS

- 2023 - Finalist of Newton Division at World Championship
- 2023 - Winners of San Diego Regional
- 2024 - Winners of Beach Blitz
- 2023 - Finalist of Battle At The Border
- 2024 - Semi-Finalists at Aerospace Valley Regional
- 2020 - Semi-Finalists at Del Mar Regional

ABOUT TEAM REWIND

Team Rewind Robotics, formed in 2019 representing High Tech High North County, is a team consisting of about 50 student participants who all share the same goal of big achievements and creativity. A guiding philosophy on the team is to provide opportunities for all team members to become knowledgeable in everything robotics; from business to programming to effective team management, the combinations of expertise are infinite.

The history of robotics at High Tech High North County goes back to the original team “High Fives” in 2012 when a courageous group of students decided to enter the FRC competition “Aerial Assault”. Over the next 13 years, the team transformed, renamed, rebranded, and relocated several times with leadership changes to match; yet the goal of the team has always remained constant…

“...to transform our culture by creating a world where science and technology are celebrated and where young people dream of becoming science and technology leaders.” — Dean Kamen, Founder

TEAM REWIND CONTACT INFORMATION

For every question or clarification, do not hesitate to communicate with our team, using one of the following contact ways:

Email: frc4419@gmail.com
Website: https://roboticsfrc4419.com/
Instagram: https://www.instagram.com/frc4419teamrewind/
CAD Resources: https://roboticsfrc4419.com/resources/

Founding Mentor - Mike Hallack / mentormike4419@gmail.com
Academic Mentor - Caroline Sailor / csailor@hightechhigh.org
Wiring & Branding Lead - Sawyer Milam / rmilam2026@hightechhigh.org
Scouting Lead & Drive Team Member - Liam Whelan / lwhelan2026@hightechhigh.org
Fundraising Lead - Dave Burton / aburton2026@hightechhigh.org

SKILLS

More important than the competition and awards is the plethora of essential work-life skills that prepare students for future jobs and adult life. The mentors on our team are able to share valuable knowledge as members collaborate and learn about:

- Business planning, marketing, and fundraising
- Working with tools and equipment
- Computer-Aided Design (CAD)
- Programming (Vision Tracking, Autonomous, etc.)
- Leadership, communication, and teamwork skills
- Advanced engineering and math concepts
- Media (Photography & Videography)
- Writing Skills (Business, Technical Explanations, etc.)

IN THE STUDENT'S OWN WORDS

"I learned how the design process works, how constant iteration and hard work are the keys to success"

"One of the largest achievements this year was the excellent collaboration of the team with the scrum model. It was amazing to see the team grow and take shape throughout the season. It is truly something that I will hold with me."

"Some notable work I have done on the robot is on the PID loop and driver logic in the robot software, and cutting most of the large polycarbonate plates you can see on the robot."

"Much of this hands-on work has given me a lot of experience and knowledge that I didn't have beforehand, and I only plan to learn more and dive deeper as time goes on."

"A major area of success this robotics season for me was learning how to use Onshape to a point where I feel confident making parts on my own."

BUDGET

As a FIRST Robotics Team, sponsors and parent donors are instrumental in allowing us to continue educating and advancing students in STEM by creating a positive environment where members learn life-long skills that they will use in their future as professionals. In addition to covering the costs of expensive components used to construct a sturdy, competition-ready robot, your sponsorship (monetary or material) will contribute to upgrading our workshop with new tools, equipment, and training resources that will be able to support teaching new members about STEM.

Below is a breakdown of Team Rewind's annual expenses as well as the cost of parts and materials used in each season:

Robot	$10,000
Branding/Merchandise	$3,000
Office Supplies	$1,000
Travel	$6,500
Equipment/Workshop	$2,000
Registration	$15,000

Total $37,500

SPONSORSHIP

Team Rewind (Tax ID #33-0866869) is made possible thanks to our generous sponsors. Please help us achieve our goal of obtaining better robotics parts, newer tools/machinery, and the guidance of helpful mentors. We believe you and your company can offer us support through mentor-ship opportunities, monetary donations, and other miscellaneous items and services.

Any support offered will help and enrich our ability to teach students about the new opportunities available in the fields of science, technology, engineering, and mathematics and prepare them for futures in these fields. Your investment in Team Rewind is truly an investment in your future.

ONLINE DONATION INSTRUCTIONS

Donations to the team via the High Tech High Foundation website are super EASY!

- https://hightechhigh.networkforgood.com/projects/196305-team-rewind-hth-north-county-robotics-team
- Select a gift amount

Donate Here:

IN-KIND DONATION

Email frc4419@gmail.com to:

- Donate a meal for robotics work time or competition
- Become a mentor
- Purchase a team T-shirt
- Donate parts, computers, or other equipment

AMAZON LIST

Support Team Rewind through the purchase of products on Amazon the team needs for the upcoming season https://www.amazon.com/hz/wishlist/ls/1DUC0A5BSYIC?ref_=wl_share

SPONSORSHIP TIERS

Team Rewind was created in the summer of 2019. We are a group of highly dedicated mentors and students from HTHNC who participate annually in the First Robotics Competition (FRC). First Robotics is a project-based, goal-oriented competition that encourages STEM-based learning. Teams work for six weeks to design, build, and compete in the FRC robotics challenge from January through April.

$3,000 - $10,000

Your company or brand will be highlighted on our website in our sponsorships as top donors. Your brand will be at the end of our end-of-season robotics video. Largest sized logo on our robot and shirt.

$1000 - $2999

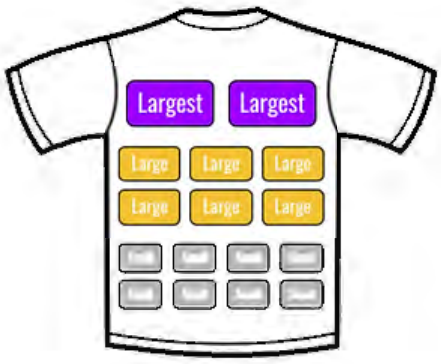
You will be on our shirts and have your brand on our website under the sponsor category. Your brand will also be on our robot. Large logo on our robot and shirt.

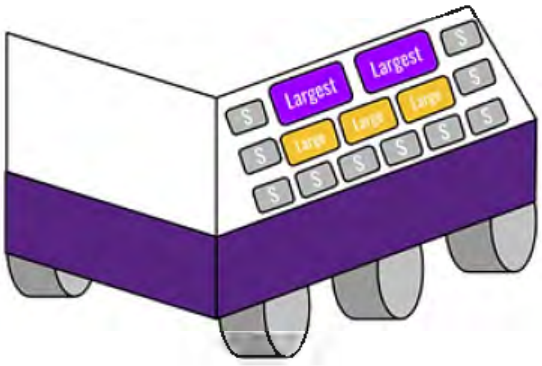
$500 - $999

We will give you our merch like pins keychains and a thank you letter for your contribution to our team. Small logo on our robot and shirt.

$50 - $499

We will give you our merch like pins keychains and a thank you letter for your contribution to our team. Smallest logo on our robot and shirt.





SPONSORSHIP DONATION SUBMISSION

High Tech High North County

FRC4419 Team Rewind

Tax ID #33-0866869

Business Name	
Street Address	
City/Zip	
Website	
Sponsor Contact Name	
Sponsor Contact Email	
Sponsor Contact Phone	

Make donations payable to:

"High Tech High Foundation"
"Program 13-45500 FRC 4419 Team Rewind" in check memo line

Submit donations to:
High Tech High North County
Attn: Caroline Sailor
1420 West San Marcos Blvd,
San Marcos, CA 92078

Caroline Sailor
School Phone: (760) 759-2700
Cell Phone: (410) 409-2486

2025 END OF YEAR REPORT
Team Rewind 4419 - FIRST Robotics Competition
High Tech High North County — San Marcos, CA

SOCIALS

https://www.instagram.com/frc4419teamrewind/
https://linktr.ee/frc4419teamrewind?utm_source=linktree_profile_share&ltsid=ddc50775-6c65-4025-bb81-cd3c357a5dbf

OVERVIEW

In the 2025 FIRST Robotics Competition season, Team Rewind 4419 proudly introduced its multifunctional robot, Cloyster. Designed for the REEFSCAPE℠ presented by Haas challenge, Cloyster was engineered to handle both coral (PVC pipe game pieces) and algae efficiently across all reef levels.

Coral delivered by the human player entered through a funnel, then an elevator transferred it to a precision claw for placement on the reef.. Each level had to be filled to earn ranking points, requiring smooth hand-offs and accurate placement at multiple heights.

This year's challenge demanded mechanisms capable of manipulating two very different materials and geometries — coral and algae. Through iterative prototyping, CAD design in Onshape, and precision CNC machining, our students produced a compact, reliable robot able to compete across all scoring tiers. Cloyster's design integrated a combination of CNC-machined aluminum and 3D-printed polycarbonate parts for optimal strength-to-weight performance. Over 450 build-hours, 60 CNC-machined parts, and a student team of 25.



COMPETITION

This season, Team Rewind attended the San Diego regional and the Aerospace Valley regional. Due to time restrictions, our performance at the San Diego regional was less than satisfactory. Despite this, we preserved through these challenges. Using the lessons we learned from San Diego, we were able to perform better at Aerospace Valley and fight hard through the final rounds. We faced many hardships throughout this season, but we firmly believe in the robustness of the design this year. Even though we may have not reached our goal to compete on an international level, the growth we've achieved as a team will continue to prove fruitful for future endeavors. Across both events, the team recorded **10 wins and 13 losses**, with a 42 % improvement in scoring and a 70 % reduction in mechanical issues.

San Diego Regional (March 2025)

- Ranking: #43 out of 49 teams
- Record: 2 Wins – 7 Losses – 0 Ties
- Offensive Performance: Average match score ≈ 55 points
- Highlights:
    - Completed successful coral placements on Level 1 and 2 during qualification matches.
    - Achieved > 85 % system uptime despite late-build testing time.
    - Debuted the Cloyster robot in its first official matches with fully functional elevator and claw mechanisms.

Although early matches revealed reliability and alignment challenges, the San Diego Regional served as a crucial live-testing phase, allowing students to diagnose system bottlenecks under competition pressure.

Aerospace Valley Regional – Lancaster, CA (April 2025)

- Ranking: #12 out of 42 teams
- Record: 8 Wins – 6 Losses – 0 Ties
- Playoff Performance: Quarterfinal appearance as an alliance selection pick
- Improvement Metrics:
    - Increased average match score by ≈ 42 % (compared to San Diego).
    - Reduced mechanical failures by 70 % through CNC component reinforcement.
    - Achieved consistent autonomous placement accuracy > 90 %.

The Aerospace Valley Regional reflected major improvements in strategy, reliability, and scoring consistency. The drive team executed faster cycle times, and the robot's elevator-claw system delivered coral to all four reef levels. Students applied lessons from San Diego to refine wiring, software calibration, and subsystem integration, producing one of the most competitive performances in team history.

While the team narrowly missed qualifying for the World Championships, the data show a clear upward trajectory in performance and execution quality. The combination of mechanical refinements, CAD redesigns, and drive-team discipline demonstrates the technical maturity Team Rewind has developed through hands-on iteration and mentor guidance.



Cloyster scoring coral at Aerospace Valley Regional.

STUDENT & MENTOR VOICES

“Robotics encourages me to use my creative brain and I like doing engineering and STEM related things. This year I learned how to CAD and use Onshape. I also learned how to wire the robot and a little on using the CNC machine.”
- Sawyer Milam, branding lead

“Supporting us provides opportunities to engage in real time engineering in problem solving and provides opportunities to gain software skills, technological skills, and accomplish problem solving as a team.”
- Mrs. Caroline, lead mentor

“I learned how to manufacture aluminum and polycarbonate parts on a CNC machine. I enjoy working with my team to build an awesome robot.”
- Cooper Simmons, senior technician

COMMUNITY IMPACT

As part of our long-term mission to inspire future engineers and problem-solvers, Team Rewind 4419 continues to expand its outreach across all grade levels. Over the past two years, we have launched and mentored a FIRST LEGO League (FLL) program at High Tech Elementary North County, giving younger students the opportunity to explore robotics, programming, and teamwork.

In addition, we hosted Family Robot Day, a hands-on community showcase where families and children interacted with our high-school team, drove our competition robot, and learned about the design, fabrication, and coding processes that power competitive robotics. The event drew dozens of families and helped spark interest among future FLL and FRC participants.

HOSTING 2024 FIRST LEGO League Qualifier

On November 9–10, 2024, Team Rewind and High Tech High North County proudly hosted an official FIRST LEGO League Challenge Qualifier on campus — the largest outreach effort in our team's history.

- Participating Teams: **64 teams** from across Southern California
- Total Participants: **Over 300 students plus 150 family members** and coaches
- Volunteers: More than 40 student, faculty, and community volunteers
- Event Duration: **Two full days** of robot matches, innovation project judging, and core values sessions
- Special Exhibits: Team Rewind's FRC robot demonstration and hands-on CAD station for younger attendees
  Hosting the qualifier provided our students invaluable experience in event planning, volunteer coordination, and leadership, while reinforcing our school's role as a hub for regional STEM education. Many of our own students served as referees, judges, and field reset crew — turning a large-scale tournament into a learning experience in organization and mentorship.



COMMUNITY SERVICE: E-Waste Recycling Event

In place of a traditional beach cleanup, Team Rewind organized a Community E-Waste Collection Event to promote environmental responsibility through technology. Partnering with local recycling providers, we collected and safely processed over **1,200 pounds** of electronic waste — including computers, monitors, and obsolete robotics components.

This initiative helped educate the community about sustainable disposal practices while reinforcing the connection between STEM innovation and environmental stewardship. Students managed logistics, directed drop-off traffic, and learned about responsible material recovery — turning sustainability into a hands-on engineering challenge.



LOOKING AHEAD

Team Rewind is composed of a diverse, passionate group of students driven by curiosity and collaboration. Your support enables us to continue building not only robots, but also confidence, leadership, and technical excellence. Every contribution directly empowers the next generation of engineers, scientists, and creators.

We are deeply grateful to the Gene Haas Foundation and all our sponsors — including Callaway Golf, Viasat, and others — whose generosity makes our mission possible.

SUMMARY

Team Rewind is lucky to be composed of a diverse group of committed and passionate individuals, who value education, innovation, and teamwork. So, donating to Team Rewind would mean actualizing the dreams of our future engineers, scientists, developers, and change-makers. Any contribution and we would be eternally grateful.

THANK YOU TO OUR SPONSORS

Team Rewind is composed of a diverse group of passionate students who value education, innovation, and teamwork. Your donation helps us turn today's learners into tomorrow's engineers and innovators.Together, we're turning ideas into innovation and students into engineers. Thank you for believing in Team Rewind 4419.



Nordson

Viasat

H&R BLOCK

Callaway

Genentech

GENE HAAS FOUNDATION










4419

Dear Funding Committee,

I am writing to express my strong support for the STEAM Lab Technology Improvement project at Knob Hill Elementary school. This program plays a vital role in supporting our students by providing meaningful educational opportunities that extend beyond the standard curriculum and directly contribute to student success.

The STEAM Lab Technology project provides students with useful technology skills to be used throughout their education. Through this program, students learn to design and build solutions to problems, use technology for communication and data analysis, and learn how technology impacts community, which are essential for both academic growth and long-term success.

The STEAM Lab is solely funded by the Knob Hill PTO, with limited funding sourced from community donations, fund raising programs and parent support leaving the expansion of this program at risk. Additional financial support would allow Knob Hill Elementary PTO to sustain this valuable program enhancing the quality of services and resources provided. Funding would be used to purchase additional iPads enabling individual learning and student success.

I have seen firsthand the positive impact this program has had on students and their future education. The investment in the STEAM Lab Technology program is an investment in student potential, equity, and educational excellence.

Thank you for considering support for this important initiative. Your commitment would make a meaningful difference in the lives of our students and help ensure the continued success of this program. Please feel free to contact me if additional information is needed.

Sincerely,

A Lesperance

Alison Lesperance
Chairperson
Knob Hill PTO
kbptoboard@gmail.com

Title

KNOB HILL PTO - Knob Hill STEAM Lab Technology Improvement

12/22/2025

id. 52645892

by **Sue Ellen NA** in **San Marcos Community Foundation**
on behalf of **Knob Hill PTO**

sueellenstewart55@gmail.com

Original Submission

12/22/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	KNOB HILL PTO - Knob Hill STEAM Lab Technology Improvement
Are you applying for the Mini Grant or the Regular Grant?	Mini Grant (up to $1,500)
Project Name	Knob Hill Steam Lab Technology Improvement
Project Start Date	1/19/2026
Project End Date	6/11/2031
Date by Which Funds Will Be Expended:	1/12/2026
Total Number of People Served by this Project	800
Total Number of People Served by this Project in San Marcos Only	800
Grant Amount Requested	1500
	Organization Details

Organization Name	Knob Hill PTO
Organization Street Address	1825 Knob Hill Road
Organization City	SAN MARCOS
Organization State	CA
Organization Zip Code	92069-3301
Organization Website	knobhillpto.com
Organization's EIN	33-0317522 200 Knob Hill PTO 492aed9a-19f9-4c40-8ba3-e94d36d343a2 1825 Knob Hill Rd San Marcos CA 92069 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-09-09T00:00:00 2025-10-14T00:00:00 501(c)(3) Public Charity A public charity (50% deductibility limitation). Section 509(a)(2) organization 2025-09-09T00:00:00 1995 02
	Contact Information
Contact First Name	Sue Ellen
Contact Last Name	Stewart
Contact Title	PTO Board Member/ Donation Coordinator
Contact Phone	+19856404279
Contact Email	sueellen.stewart@icloud.com
	Project Details

Briefly describe your request for funds.	Students, TK to 5th grade, are exposed to coding through grade-level-appropriate programs through the curriculum at Knob Hill STEAM Lab. With technology being such an integral part of today's culture it's more important than ever to expose students to useful technology skills throughout their education. The KH Steam program curriculum is designed to meet the current Next Generation Science Standards (NGSSE). This means students learn to design and build solutions to problems, use technology for communication and data analysis, and understand how technology impacts society and the environment. As a Title I school, the STEAM program offered exposes students to the NGSSE ideas through technology and programs. Ten additional iPads would give individual students ability to learn basic coding skills. Each year we build on those skills, introducing more advanced concepts. The lab is only equipped with limited iPads, meaning students share the iPads in groups, limiting the amount of time each student has for hands-on experience. The STEAM program is entirely funded by the Knob Hill PTO. To maximize the impact, each student needs to have access for hands-on, individual learning. Additionally, 25 iPads will need to be upgraded in the near future due to technology advancements.
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	Ten new iPads would be used not only by the current students, but would be used each year over the next five years (estimated life span of current technology). This means that each year, this grant would impact 700-800 students per year, totaling over an estimated 3,000 students during the lifetime of the technology. We hope to obtain funding in the near future to upgrade the 25 iPads currently used in the STEAM Lab.
Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	Knob Hill PTO depends on the generosity of community partners to fund student activities: Costco, Target, Nelson Family Orthodontist, Mission Federal Credit Union, fundraising and parent donations.

Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	No

Please upload the annual operating budget for your organization.

KH_PTO_25_26_Budget_-_25_26_Budget_Forecasting_and_actuals.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

Scan.jpeg

	Funding
Budget Worksheet **San Marcos Community Foundation - Budget Worksheet.xlsx**	
Project Budget Total	3790
Is this a Challenge or Matching Grant?	Yes
Additional Funding **SMCF Budget Worksheet 2.xlsx**	
Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	10 iPads will enable each student access to the curriculum. It is our intent to upgrade 25 existing iPads. KB PTO provides 100% of the funding for the STEAM lab and will continue to source funding.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.		
Item	**Cost**	**Notes (optional)**
5 iPads mini's @ 379.00 each = 1,895.00	$ 1,895.00	
Total budget for this PROJECT:	$ 1,895.00	

	Source Name	Amount	C / CD / P
Additional Funding Source 1	Knob Hill PTO	$ 1,895.00	C
Additional Funding Source 2			
Additional Funding Source 3			
Additional Funding Source 4			
Additional Funding Source 5			
Additional Funding Source 6			
Additional Funding Source 7			
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

KH PTO Annual Budget 2025/2026

Checking (Nov 16)	$58,617.26
Savings (Nov 16)	$30,046.55

TO DATE ACTUALS: Checking (from EOY) + Actual Income - Actual Expenses
$23,654.13

YEAR END PROJECTION: Checking (from EOY) + Projected Income - Projected Expenses
$17,135.26

INCOME	24/25 Actual Income	25/26 Projected Income	25/26 Actual Income
General Donations	$806.21	$750.00	$27.00
Steam Lab Donations	$0.00	$0.00	
Donation Drive	$6,808.77	$7,500.00	$8,201.00
Box Tops	$118.60	$250.00	
Amazon	$0.00	$0.00	
Benevity	$1,044.05	$500.00	$500.00
Ralphs/Kroger	$80.10	$0.00	$89.12
Grant Funding	$0.00	$0.00	
Restaurant Nights	$4,037.44	$5,000.00	$312.54
Ice Cream Social (2) (FREE EVENT)	$781.65	$1,000.00	$400.55
Halloween Fun Night	$2,317.47	$1,000.00	$2,806.48
Catalog Fundraiser	$13,473.40	$10,000.00	$1,507.00
Fun Run	$43,794.51 |	$35,000.00	
Music Night/Online Auction	$8,943.20	$7,000.00	
Spirit Wear	$5,104.45	$4,000.00	$1,095.00

EXPENSES	24/25 Actual Expenses	25/26 Projected Expenses	25/26 Actual Expenses	Expense Notes
Restaurant Nights	(190.00)	(200.00)		Expenses for purchasing gift cards for McDonalds night volunteers
Ice Cream Social (2)	(387.18)	(400.00)	(220.24)	
Halloween Fun Night	(867.25)	(3,000.00)	(1,130.07)	We will likely not purchase pumpkins this year; space will be an issue however, leaving funds in the budget for now, just in case. We will also need to pay the permit facilties request and purchase candy. We will also need to purchase in advance, pizza and popcorn to sell. Only food truck will likely be snow cone truck. We will also have carnival games. Liz requested 2500 but placing 3000 for possible pumpkins.
Catalog Fundraiser	0.00	0.00	(50.00)	PTO purchased gift card for incentive/thank you - teacher drawing (teacher w/ highest classroom sales
Fun Run	(4,417.60)	(4,500.00)		This expense is for teacher incentive gift card(s) ($50), and other admin items (Silly string, googles, ponchos and tarps b/c met goal in 2025 $98.05) Popsicle expense now has own line item. This also included the upfront payment on the event (4k)
Online Auction	(175.85)	(250.00)		Facility request split b/w this line item and music night line item & reimbursement to Emily for supplies
Spirit Wear	(2,489.76)	(2,500.00)	(907.87)	new product? spiritwear cabinet cost? spiritwear trophy cost?

KH PTO Annual Budget 2025/2026

Checking (Nov 16)	$58,617.26
Savings (Nov 16)	$30,046.55

TO DATE ACTUALS: Checking (from EOY) + Actual Income - Actual Expenses

$23,654.13

YEAR END PROJECTION: Checking (from EOY) + Projected Income - Projected Expenses

$17,135.26

INCOME	24/25 Actual Income	25/26 Projected Income	25/26 Actual Income
Bingo Night (FREE EVENT)	$275.00	$200.00	
Yearbook/Spring Pictures	$962.00	$1,500.00	$2,880.11
Holiday Shop - Fun Services	$9,409.29	$8,500.00	
Movie Night	$524.83	$500.00	$641.00
Christmas Ornament Event (FREE EVENT)	$56.00	$0.00	
Book Fair/Library (this is income but is then spent by librarian/we simply hold funds)	$12,864.14	$0.00	
Construction T-shirts	$0.00	$0.00	$530.53

EXPENSES	24/25 Actual Expenses	25/26 Projected Expenses	25/26 Actual Expenses	Expense Notes
Bingo Night (2024) Movie Night (2025)	(149.51)	(1,000.00)		
Yearbook*		0.00		
Holiday Shop - Fun Services	(6,304.73)	(6,500.00)	(30.00)	split fun services $60 fee w/ halloween night
Movie Night	(140.99)	(150.00)	(1,203.08)	This includes facility fees for all movie nights
Christmas Ornament Event	(353.17)	(500.00)		
Book Fair/Library Expenses (these expenses are paid directly from the Book Fair/Library income)	(9,636.96)	0.00	(384.58)	
Music Night Expenses	(578.75)	(500.00)		Facility request split w/ online auction and cost of candy, drinks, pizza that pto will sell at event
STEAM Lab Instructor	(24,823.26)	(31,102.00)	(31,102.00)	After the end of year budget meeting, we were made aware that we needed to pay into benefits for steam instructor so that increase the spend.
STEAM Lab	(8,819.05)	(10,000.00)	(2,712.09)	Nicole requested 7000 for supplies and 5400 for add't ipads w/ accessories at a total cost of 5400. We will purchase the ipads and decrease opperating cost to 5k. Assuming the ipad cost will be less than amazon cost but will adjust if need be; assuming ipads through district will cost 5k.
PTO Operating Costs	(4,079.38)	(5,000.00)	(2,300.17)	Had to pay $150 to issue W2 to Amanda Miller; this spend is lower than previous years b/c we opened more line items; think we need to budget miscellaneous printing, translations, etc. This also includes the addition of the construction hats KH stickers ($430.24).
PTO Storage Unit		(1,800.00)		NOTE: We were able to fit everything in the Steam Lanb and/or on patio, We spend $99 for one month of storage. This fee is grouped in construction contengencies on Statement of Activity.

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YEAR END PROJECTION: Checking (from EOY) + Projected Income - Projected Expenses
$17,135.26

INCOME	24/25 Actual Income	25/26 Projected Income	25/26 Actual Income

EXPENSES	24/25 Actual Expenses	25/26 Projected Expenses	25/26 Actual Expenses	Expense Notes
Scholarships		(1,000.00)		We have not budgeted for scholarships for a few years now; these would be scholarships to former KH students- Fund 2 $500 scholarships
Sensory Path*		(200.00)	(136.30)	Add on to Hawk in Kinder area. Ball Wall?
Hawk Ticket Program		(1,000.00)		Amy will designate items for this budget line
ELAC	(159.82)	0.00	0.00	Initially providing stipend for awards at the end of the year for ELAC however, these funds were always to come out of school site funds. Amy has assumed the cost(s) associated with this line item.
Fieldtrips (gap funds)		(4,000.00)	(700.00)	Providing $500-$700 per grad as gap funding for field trips
Assemblies (2)	(1,697.00)	0.00		Likely no space this year for assemblies either in or outside. If something does become available, we can revist the budget
Music Program Stipend		(1,000.00)	(616.04)	Miller does receive VAPA funding however, with the rebuild years, we have decided to off a 1k stipend; is not required to use.
Music Choir Fees	(939.01)	(1,000.00)	(375.60)	
PE & Playground Equip Stipend	(2,707.99)	(1,500.00)	(943.15)	Amy used some of Coach's funds for playground partners last year; since PTO is providing FitKids program, this money will be allocated to Coach T only.
Principals Fund	(1,600.20)	(1,500.00)	(339.94)	*This bucket will also include add't pizzas for Hawk tutors in 25/26
Teacher Supplies & Staff Support*	(212.86)	(2,000.00)		Items in this bucket would be for ex: fridge, microwaves, coffee pots, etc
Teacher Appreciation	(2,301.39)	(2,700.00)	(380.10)	Outside of teacher appreciaton week and welcome back breakfasts: donuts for midyear/reportcard week/thanks for fun run help.
5th Grade Expenses*	(1,532.21)	(2,500.00)		voted/approved tshirts for 5th grade not to exceed $1500.This bucket should also include 5th grade party (~$300 and decorations for 5th grade promotion/HS walk, pizza, etc) 25/26 we will set aside 1k for party & 1500 for shirts.
Track Meet (shirts paid by parents/ shoes paid by Gene)*	(540.15)	(600.00)		General spend is for track supplies (sand, shoes, shirts) and pizza party at the end of the season.
Teacher Coffee Bar/Snack Cart	(2,241.05)	(4,000.00)	(633.80)	We will order breakfasts or lunches each month instead of snacks.

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$23,654.13

YEAR END PROJECTION: Checking (from EOY) + Projected Income - Projected Expenses

$17,135.26

INCOME	24/25 Actual Income	25/26 Projected Income	25/26 Actual Income
SUM INCOME		**$82,700.00**	**$18,990.33**

EXPENSES	24/25 Actual Expenses	25/26 Projected Expenses	25/26 Actual Expenses	Expense Notes
FitKids	0.00	(16,280.00)		1/2 year is $8140
Special Projects	(5,494.57)	(5,000.00)	(29.74)	Many special projects came up (reflex math) so created line item. Last year, retirement party for D Yee, amp for Miller also fell in this bucket. Miller now has a 1k stipend and we have gap funding set aside for field trips so should only need 5k. Grouped annual donation class comp prizes here.
Teacher Stipends	(10,708.41)	(8,500.00)	(6,686.78)	Grade level stipend ($200/class) - review teacher list. It had previously been $275 but we are cutting here. 8,200 (w/ $200 per person, based on 41 staff); added $300 just in case.
Football Friday/Muffins w/ Family	(145.42)	(500.00)		PTO purchases decorations for both events/both are put on by KH cafeteria. 25/26 - cafeteria won't provide food so PTO will do food instead of decorations since cafeteria won't be available. Buy each class a book that relates to football friday or muffins with mom for teacher to read?
Construction Contingencies	0.00	(3,000.00)	(3,071.91)	This was approved after the 1st day of school - many items needed on the blacktop for our kids; pto provided immediate support BUT moving forward, Amy will use school funds. This also inlcudes the construction hats pto purchased for pep rally as well as the construction tshirts made for all staff (90 shirts)
Popsicle Parties	(269.55)	(500.00)	0.00	This expense is for Fun Run popsicles if meet goal ($269.55) and Field Day popsicles.
SUM EXPENSES		**-$124,182.00**	**-$53,953.46**	

[1] `

Operation HOPE-North County

Serving Families with Children and Single Women Experiencing Homelessness

December 31, 2025

San Marcos Community Foundation
1 Civic Center Drive,
San Marcos, CA, 92069

Dear Board of the San Marcos Community Foundation,

I, Tiffany Zapico, the Executive Director at Operation HOPE-North County, approve the submission of an application to the San Marcos Community Foundation. Thank you for this opportunity to apply for funding.

With gratitude,



Tiffany "Esperanza" Zapico
Executive Director

Title

Operation HOPE-North County's Steps to Independence Program

12/31/2025

id. 52700890

by **Evelyn Flores** in **San Marcos Community Foundation**
on behalf of **Operation Hope North County Inc**

859 E. Vista Way
Vista , California
92084
San Diego
United States
760-536-3880
eflores@operationhopeshelter.org

Original Submission

12/31/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	Operation HOPE-North County's Steps to Independence Program
Are you applying for the Mini Grant or the Regular Grant?	Regular Grant ($1,500 - $10,000)
Project Name	Steps to Independence
Project Start Date	1/1/2026
Project End Date	12/31/2026
Date by Which Funds Will Be Expended:	12/31/2026
Total Number of People Served by this Project	2150
Total Number of People Served by this Project in San Marcos Only	645

Grant Amount Requested	5000
	Organization Details
Organization Name	Operation HOPE-North County
Organization Street Address	859 E. Vista Way
Organization City	Vista
Organization State	California
Organization Zip Code	92084
Organization Website	www.operationhopeshelter.org/
Organization's EIN	57-1214920 200 Operation HOPE-North County 27061c0f-6852-4b89-a2df-835277114e37 859 E Vista Way Vista CA 92084 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-09-09T00:00:00 2025-10-14T00:00:00 501(c)(3) Public Charity A public charity (50% deductibility limitation). Section 509(a)(1) organization as referred to in Section 170(b)(1)(A)(vi) 2025-09-09T00:00:00 2006 03
	Contact Information
Contact First Name	Evelyn
Contact Last Name	Flores
Contact Title	Director of Resource Development
Contact Phone	+17602959448
Contact Email	eflores@operationhopeshelter.org
	Project Details

Briefly describe your request for funds.	Operation HOPE–North County requests funding for our Steps to Independence program, which provides shelter and supportive services to families and single women experiencing homelessness in our community. The program combines safe, temporary housing with intensive, trauma-informed case management for parents and educational support and enrichment for children. Parents participate in skill-building classes focused on parenting, financial literacy, job readiness, and trauma recovery, while children benefit from tutoring, enrichment, and restorative programs that support social-emotional development. Clients also receive access to mental health services, daily essentials, and basic needs such as food, clothing, and baby items. On average, it costs $93 to provide one night of shelter for an individual. This grant will help cover approximately 53 nights of shelter, basic needs, and supportive services for families and single women, supporting their transition from homelessness to independent living. Funding will allow Operation HOPE–North County to continue offering family-centered services that help parents and children stabilize, build critical life skills, and secure safe, permanent housing. By addressing urgent needs while fostering self-sufficiency, the Steps to Independence program empowers families and creates a lasting, positive impact in the community.
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	Families across our region, including San Marcos, face growing challenges in securing safe, stable housing, food, and essential support services due to high housing costs, systemic barriers, and reduced safety nets. Operation HOPE–North County's Steps to Independence program addresses this need, serving approximately 150 individuals (50 households) each year across North County, including residents of San Marcos. By keeping parents and children together and providing trauma-informed, family-centered support, the program helps families stabilize, build critical life skills, and transition successfully to permanent housing. Beyond shelter, more than 2,000 individuals annually benefit from our broader supportive services—including food distribution, clothing, and alumni resources—which directly reach the San Marcos community. For this project, we anticipate serving 45 San Marcos residents through shelter and case management services. While we do not specifically track residency for all food and clothing distributions, we estimate that approximately 30% of participants—roughly 600 people annually—come from San Marcos. Funding this request will allow Operation HOPE to continue addressing the urgent needs of San Marcos families as part of our regional efforts, ensuring access to critical services that foster stability, resilience, and long-term independence.

Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	We partner with 35+ organizations to maximize resources and support clients, including San Marcos Unified School District, MAAC, National Conflict Resolution Center, and One Safe Place.
Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	Last year, Steps to Independence received funding. 67% of shelter clients graduated and transitioned to stable housing or continued care. San Marcos residents were served in the shelter.
Please provide a detailed narrative of your organization's mission and impact to the community. Include details such as strategic objectives, milestone achievements, and testimonials.	Mission and Overview Our mission is to offer a safe, caring, and supportive environment to families with children and single women experiencing homelessness as they rebuild their lives and reclaim independence. Founded in 2003, Operation HOPE–North County has grown from a seasonal shelter into an established year-round center for safety, stability, and long-term empowerment. Our work is grounded in dignity, equity, and an unwavering belief that families deserve the opportunity to succeed. Programming and Approach Operation HOPE–North County's flagship program, Steps to Independence, addresses a critical gap in North County by providing safe, structured shelter and wraparound services for families and single women. Households receive private accommodations, daily meals, clothing, hygiene items, and other essentials, while adults access intensive case management, housing navigation, employment support, financial coaching, parenting education, and recovery resources. As one of only two shelters in North County serving entire families, we prioritize children's well-being, offering tutoring, enrichment, recreation, and educational support. Every school-age child is enrolled in school within seven days. This dual-generation model ensures adults gain the skills to secure housing and income, while children build the academic and

emotional foundation to break cycles of homelessness.

Beyond shelter, alumni and the broader community benefit from weekly food distributions, clothing, baby items, and referrals. Using a trauma-informed approach, we address systemic barriers—poverty, violence, language, and mental health—while partnering with 35+ agencies—including schools, food banks, legal aid, mental-health providers, and workforce programs—to coordinate referrals, maximize resources, and avoid duplication.

Community Impact and Results
Operation HOPE–North County demonstrates that homelessness can be prevented with the proper support. Outcomes include the following:

- 70% of clients graduate and transition to stable housing or a continuum of care.
- 65% of clients achieve case-management goals related to housing navigation, employment, and income.
- 75% of parents increase skills and knowledge in parenting, financial literacy, job readiness, and trauma recovery.
- Over 50% of working clients save at least 30% of household income, improving long-term stability.
- 100% of school-aged children enroll in school within 7 days and receive continued academic support.

Demand for support for basic needs has surged. Last year alone, Operation HOPE–North County distributed more than 100,000 pounds of food to local families, and we are on track to expand that number. These essential services reduce hunger, improve health, and help families bridge economic gaps during and after homelessness.

Our model reflects national research showing that investments in housing and supportive services yield substantial public benefits. According to the National Alliance to End Homelessness and UCSF's Benioff Homelessness & Housing Initiative, every $1 invested in housing and supportive services yields $1.50–$3 in public health savings, reducing reliance on emergency medical care, crisis services, and institutional systems.

Strategic Objectives and Vision
Operation HOPE–North County is committed to expanding services to meet growing community needs while maintaining high-quality programming. In the future, we hope to increase campus capacity and purchase the adjacent building to secure long-term space and sustainability. A new community resource center will provide essentials, referrals, and supportive programming for clients, alumni, and residents in need.

Adult education and workforce development—including GED, ESL, financial literacy, digital skills, and career coaching—will help families build income and stability. Over the next five years, we aim to develop transitional or affordable housing that allows graduates to move directly into safe, supportive homes while continuing wraparound services. By creating a continuum of care from shelter to permanent housing, Operation HOPE–North County seeks to break cycles of homelessness for families and single women.

Milestones and Organizational Growth
Since opening, more than 2,400 San Diegans have exited homelessness through Operation HOPE–North County programs. Several key milestones reflect our evolution:

- 2016: Transitioned from a four-month winter shelter to a whole year-round operation, dramatically expanding the number of families and children served.
- Past five years: Expanded and formalized children's programming, case management, and alumni support, reducing returns to homelessness.
- 2023: Celebrated 20 years of service and opened a designated space for our food pantry and clothing boutique to support alumni and the broader community.

These milestones represent deliberate, mission-aligned growth that centers long-term stability—not temporary shelter alone.

Client Testimonial
Our impact is best reflected in the voices of the families we serve. Joanna, a San Marcos resident and mother of two young daughters, came to us after escaping domestic violence and facing her child's severe medical needs. She had slept in unsafe, unsanitary environments in other shelters and simply wanted a safe place for her girls.

When the shelter was full, Operation HOPE temporarily placed Joanna's family in a hotel and delivered daily meals and case-management support to their door.

"Having the case manager come to us was so helpful," Joanna shared. "We were finally a little safer and had the support I desperately needed."

Once space opened at the shelter, Joanna stayed six months, participating in case management and workshops while her children received stability, enrichment, and education.

"They reminded me I could give my daughters a better life," she said. With the help of housing navigation support, Joanna secured permanent housing. Her daughter celebrated by saying, *"Mommy, we now have a little house—nuestra casita."*

Even today, Joanna continues to access food, diapers, and essentials through our alumni services as she builds long-term stability.

Through our programming, we strive to be a pathway to safety, resilience, and independence, empowering families to rebuild their lives. By leveraging trauma-informed care, evidence-based programming, and community partnerships, families gain the tools and support to achieve lasting stability and create generational change. Your partnership ensures that families in North County, including San Marcos, can access the resources, opportunities, and dignity they need to thrive on their own terms.

Please upload any community letters or media in support of this project.

Alliance_Recommendation_Letter_.pdf

Please upload the annual operating budget for your organization.

OHNC_FY25-26_Org_Budget.pdf

Please upload your most recent year-end audited financial statements, including any management letters associated with the audit.

FY22-23_OHNC_Audit.pdf

Please attach the first two pages of your Federal 990.

FY23-24_OHNC_990.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

Approval_Letter_from_Executive_Director.pdf

	Funding

Budget Worksheet

San Marcos Community Foundation - Budget Worksheet.xlsx

Project Budget Total	1123532

Is this a Challenge or Matching Grant?	No

Could this be a Challenge or Matching Grant?	Yes

Additional Funding

SMCF Budget Worksheet 2.xlsx

Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	A diverse range of funding streams supports this project. If full funding isn't received, we will secure additional sources to ensure it can continue.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.		
Item	**Cost**	**Notes (optional)**
Salaries	$ 855,000.00	
Payroll Taxes	$ 90,032.00	
Workers Comp Insurance	$ 22,000.00	
Employee Benefits	$ 24,000.00	
Resident Costs	$ 38,500.00	
Meal Costs	$ 27,000.00	
Utilities	$ 27,000.00	
Building Maintenance	$ 30,000.00	
Consultant Services	$ 10,000.00	Fundraising and HR consulting fees
Total budget for this PROJECT:	$ 1,123,532.00	

	Source Name	Amount	C / CD / P
Additional Funding Source 1	Stop the Hate	$ 165,000.00	C
Additional Funding Source 2	City of Escondido CDBG	$ 30,000.00	C
Additional Funding Source 3	Hedwig S Johannsen Trust	$ 100,000.00	C
Additional Funding Source 4	Alliance for Regional Solutions	$ 112,338.00	C
Additional Funding Source 5	Foundation	$ 10,000.00	C
Additional Funding Source 6	Harrah All 4 One	$ 5,000.00	C
Additional Funding Source 7	Carlsen Muir Family Foundation	$ 25,000.00	C
Additional Funding Source 8	Genentech	$ 25,000.00	C
Additional Funding Source 9	Waltmar Foundation Inc.	$ 10,000.00	C
Additional Funding Source 10	Rancho Santa Fe Women’s Fund	$ 50,000.00	P

Organizational Budget

Revenue

Individual Donors	$300,000.00
Business Organizations	$250,000.00
Foundations/Grants	$400,000.00
Churches/civic groups	$50,000.00
Government	$400,000.00
Campaigns and Events	$70,000.00
In Kind Donations	$25,000.00
Total Support	**$1,495,000.00**

Expenditures

Salary/Hourly Pay	$855,000.00
Employee Fringe (Taxes, Bene	$150,031.92
Employee Compliance & Devel	$30,500.00
Total Personnel	**$1,035,531.92**
Program Supplies	$92,500.00
Total Program Expenses	**$92,500.00**
Grant Writer	$25,000.00
Fundraising and Development	$5,000.00
Total Fundraising	**$30,000.00**
Facilities & Maintenance	$78,500.00
Office Expenses	$50,890.00
IT/Computer	$17,500.00
Conference & Travel	$15,500.00
Insurance	$30,000.00
Professional Fees	$139,280.00
Memberships & Fees	$9,100.00
Total General Operating	**$340,770.00**
Total Expenses	**$1,498,801.92**
Revenue over Expenses	**-$3,801.92**

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

A For the 2023 calendar year, or tax year beginning 07/01/2023 and ending 06/30/2024

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization: OPERATION HOPE NORTH COUNTY INC

Doing business as:

Number and street (or P.O. box if mail is not delivered to street address): 859 EAST VISTA WAY

Room/suite:

City or town, state or province, country, and ZIP or foreign postal code: VISTA, CA 92084

D Employer identification number: 57-1214920

E Telephone number: 760-536-3880

G Gross receipts $: 1,207,247

F Name and address of principal officer: MICK BOSTWICK
859 EAST VISTA WAY, VISTA, CA 92084

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No

If "No," attach a list. See instructions.

H(c) Group exemption number:

I Tax-exempt status: ☑ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: https://operationhopeshelter.org/

K Form of organization: ☑ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 2006

M State of legal domicile: CA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: OPERATION HOPE OPERATES AN ALL YEAR ROUND HOMELESS SHELTER IN VISTA, CA. THE SHELTER HAS THE CAPACITY TO HOUSE 45 INDIVIDUALS. IN
(Continued on Schedule O, Statement 1)

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	10
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	10
5	Total number of individuals employed in calendar year 2023 (Part V, line 2a)	5	26
6	Total number of volunteers (estimate if necessary)	6	300
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0

Revenue

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	916,555	1,085,471
9	Program service revenue (Part VIII, line 2g)	0	0
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	25	32,305
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-67,042	40,309
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	849,538	1,158,085

Expenses

13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	0	0
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	735,299	849,566
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b	Total fundraising expenses (Part IX, column (D), line 25) 136,468		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	182,478	404,678
18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	917,777	1,254,244
19	Revenue less expenses. Subtract line 18 from line 12	-68,239	-96,159

Net Assets or Fund Balances

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	1,828,973	1,937,898
21	Total liabilities (Part X, line 26)	479,264	461,818
22	Net assets or fund balances. Subtract line 21 from line 20	1,349,709	1,476,080

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Mick Bostwick
Signature of officer

05/15/2025
Date

MICK BOSTWICK, TREASURER
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name: JEREMY CORK	Preparer's signature: Jeremy Cork	Date: 05/15/2025	Check ☐ if self-employed	PTIN: P01544850
Firm's name: EASY OFFICE DBA JITASA			Firm's EIN: 26-2176601	
Firm's address: 1120 S RACKHAM WAY SUITE 300, MERIDIAN, ID 83642			Phone no.: 208-287-4777	

May the IRS discuss this return with the preparer shown above? See instructions ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☐

1 Briefly describe the organization's mission:

OPERATION HOPE OPERATES AN ALL YEAR ROUND HOMELESS SHELTER IN VISTA, CA. THE SHELTER HAS THE CAPACITY TO HOUSE 45 INDIVIDUALS. IN ADDITION TO PROVIDING SHELTER, OPERATION HOPE UTILIZES CASE WORKERS TO ASSIST RESIDENTS WITH FINANCIAL AND LEGAL PROBLEMS, TO HELP RESIDENTS WITH RESUME

(Continued on Schedule O, Statement 2)

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ **Yes** ☑ **No**

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ **Yes** ☑ **No**

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 792,307 including grants of $ 0) (Revenue $ 0)

GENERAL PROGRAMS - FOR THE FISCAL YEAR ENDING JUNE 30, 2024, OPERATION HOPE-NORTH COUNTY PROVIDED SHELTER, MEALS, AND ESSENTIAL CASE MANAGEMENT TO 148 UNIQUE INDIVIDUALS ACROSS 50 FAMILIES-62% OF WHOM WERE YOUTH. SIXTY PERCENT OF CLIENTS SUCCESSFULLY EXITED THE PROGRAM INTO PERMANENT HOUSING OR A CONTINUUM OF CARE. IN ADDITION TO CORE SERVICES, WE OFFERED COMPREHENSIVE PROGRAMMING, INCLUDING FINANCIAL LITERACY CLASSES, CHILDCARE, YOUTH ENRICHMENT ACTIVITIES, FITNESS AND PARENTING CLASSES, AND CAREER-BUILDING WORKSHOPS. OUR WORK WAS SUPPORTED BY A DEDICATED VOLUNTEER FORCE, WHO CONTRIBUTED OVER 9,734 HOURS OF SERVICE. THROUGH OUR PANTRY OF HOPE, WE DISTRIBUTED MORE THAN 100,000 POUNDS OF FOOD TO SHELTER RESIDENTS, ALUMNI, AND THE BROADER COMMUNITY. OUR NEW BEGINNINGS BOUTIQUE SERVED OVER 200 CLIENTS WITH ESSENTIAL ITEMS SUCH AS CLOTHING, JACKETS, AND SHOES.

4b (Code:) (Expenses $ including grants of $) (Revenue $)

4c (Code:) (Expenses $ including grants of $) (Revenue $)

4d Other program services (Describe on Schedule O.)

(Expenses $ 0 including grants of $ 0) (Revenue $ 0)

4e Total program service expenses 792,307

OPERATION HOPE - NORTH COUNTY, INCORPORATED

Audit Management Representation Letter

October 10, 2024

To: Beck and Company, CPAs, Inc.
701 Palomar Airport Road, #300
Fax 760-295-2273 Email: *chuck@beck-cpa.com*

This representation letter is provided in connection with your Audit of the financial statements of OPERATION HOPE - NORTH COUNTY, INCORPORATED, which comprise the balance sheet as of June 30, 2023, and the related statements of revenues, expenses, and changes in fund balance, and cash flows for the period then ended, and the related notes to the financial statements, for the purpose of expressing an opinion as to whether the financial statements are presented fairly, in all material respects, in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP).

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement. An omission or misstatement that is monetarily small in amount could be considered material as a result of qualitative factors.

We confirm, to the best of our knowledge and belief, as of October 10, 2024, the following representations made to you during your Audit.

Financial Statements

- We have fulfilled our responsibilities, as set out in the terms of the Audit engagement letter including our responsibility for the preparation and fair presentation of the financial statements.
- We acknowledge we are responsible for identifying different revenue streams, including controls that pertain to revenue transactions, and any changes to the revenue streams as a result of FASB ASC 606 (Revenue Recognition applicability) or new performance obligations. Based on our interpretation, regular operating and replacement fund assessments to members are recorded when due.
- The financial statements referred to above are fairly presented in conformity with U.S. GAAP.
- We acknowledge our responsibility for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
- We acknowledge our responsibility for the design, implementation, and maintenance of internal control to prevent and detect fraud.
- Significant assumptions we used in making accounting estimates, including those measured at fair value, are reasonable.
- Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of U.S. GAAP.
- All events subsequent to the Audit date of the financial statements and for which U.S. GAAP requires adjustment or disclosure have been adjusted or disclosed.
- The effects of uncorrected misstatements are immaterial, both individually and in the aggregate, to the financial statements as a whole. A list of the uncorrected misstatements is attached to the representation letter.
- The effects of all known actual or possible litigation, claims, and assessments have been accounted for and disclosed in accordance with U.S. GAAP.
- Material concentrations have been properly disclosed in accordance with U.S. GAAP.
- Guarantees, whether written or oral, under which the Corporation is contingently liable, have been properly recorded or disclosed in accordance with U.S. GAAP.

OPERATION HOPE - NORTH COUNTY, INCORPORATED

Information Provided

- We have provided you with:
  - Access to all information, of which we are aware, that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters.
  - Additional information that you have requested from us for the purpose of the Audit.
  - Unrestricted access to persons within the Corporation from whom you determined it necessary to obtain Audit evidence.
- All material transactions have been recorded in the accounting records and are reflected in the financial statements.
- We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
- We have no knowledge of any fraud or suspected fraud that affects the Corporation and involves:
  - Management,
  - Employees who have significant roles in internal control, or
  - Others where the fraud could have a material effect on the financial statements.
- We have no knowledge of any allegations of fraud or suspected fraud affecting the Corporation's financial statements communicated by employees, former employees, regulators, or others.
- We have no knowledge of any instances of noncompliance or suspected noncompliance with laws and regulations whose effects should be considered when preparing financial statements.
- We have disclosed to you all known actual or possible litigation, claims, and assessments whose effects should be considered when preparing the financial statements.
- We will disclose to you any subsequent events to the date of your report that may have a material effect on the financials upon which you reported. We realize such a subsequent event(s) may cause you to have to revise, withdraw, or otherwise change your report. We recognize there could be additional costs we would have to pay you if such a situation should arise.
- We have disclosed to you the identity of the Corporation's related parties and all the related party relationships and transactions of which we are aware.
- The Corporation has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.
- The Corporation's allocation of expenses against non-taxable and taxable income conforms with IRS rules, which require that the allocation be made "on a reasonable basis". We have adequately documented such allocation: IF APPLICABLE.

In regard to the non-attest services performed by you as listed here [tax return preparation, preparation of the GAAP financial statements and footnotes, Allowance for Doubtful Accounts, proposed adjusting journal entries (AJE's), Accruals: (IF ANY)] we have:

- Assumed all management responsibilities.
- Overseen the services by designating an individual who possesses suitable skill, knowledge, and/or experience.
- Evaluated the adequacy and results of the services performed.
- Accepted responsibility for the results of the services.

OPERATION HOPE - NORTH COUNTY, INCORPORATED

Signature: Mick Bostwick Title: Treasurer

OPERATION HOPE - NORTH COUNTY, INCORPORATED
AUDITED FINANCIAL STATEMENTS
AND SUPPLEMENTARY INFORMATION
YEAR ENDED JUNE 30, 2023

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INDEPENDENT AUDITOR'S REPORT
OPERATION HOPE - NORTH COUNTY, INCORPORATED
AUDITED FINANCIAL STATEMENTS
JUNE 30, 2023

To the Board of Directors
OPERATION HOPE - NORTH COUNTY, INCORPORATED

We have audited the accompanying financial statements of OPERATION HOPE - NORTH COUNTY, INCORPORATED which comprise the balance sheets as of JUNE 30, 2023, and the related statement of revenues, expenses and changes in fund balances and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors Responsibility
Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion
In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of OPERATION HOPE - NORTH COUNTY, INCORPORATED as of JUNE 30, 2023, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information
We have previously audited the corporation's June 30, 2022, financial statements, and we expressed an unmodified opinion on those financial statements in our report dated May 31, 2023. In our opinion, the summarized comparative information presented herein as of and for that year is consistent in all material respects, with the audited financial statements from which it has been derived.

Charles F. Beck, CPA
Beck and Company, CPA's, Inc.
October 11, 2024

701 Palomar Airport Road, Ste. 300, Carlsbad, Ca 92011 760-295-2251 Fax 760-295-2273
chuck@beck-cpa.com

OPERATION HOPE - NORTH COUNTY, INCORPORATED
STATEMENT OF FINANCIAL POSITION
JUNE 30, 2023
(With Comparative Totals for 06/30/22)

	2023			2022
	Without Donor Restrictions	With Donor Restrictions	Total	Comparative Total
ASSETS:				
Cash	$ 575,509	$ 7,500	$ 583,009	$ 723,940
Prepaid Expenses	-	-	-	2,000
Fixed Assets	1,223,517	-	1,223,517	1,212,780
Accumulated Depreciation	(441,453)	-	(441,453)	(397,481)
Land	463,900	-	463,900	463,900
TOTAL ASSETS	$ 1,821,473	$ 7,500	$ 1,828,973	$ 2,005,139
LIABILITIES:				
Accounts Payable	$ 30,234	$ -	$ 30,234	$ 28,654
Loans Payable (Footnote 7)	425,000	-	425,000	525,000
Payroll and related liabilities	16,530	-	16,530	33,537
Deferred Income	-	7,500	7,500	-
TOTAL LIABILITIES	$ 471,764	$ 7,500	$ 479,264	$ 587,191
NET ASSETS				
Without Donor Restrictions	1,349,709	-	1,349,709	1,416,110
With Donor Restrictions	-	-	-	1,838
TOTAL NET ASSETS	$ 1,349,709	$ -	$ 1,349,709	$ 1,417,948
TOTAL LIABILITIES AND NET ASSETS	$ 1,821,473	$ 7,500	$ 1,828,973	$ 2,005,139

See accompanying notes to financial statements
(2)

OPERATION HOPE - NORTH COUNTY, INCORPORATED
STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2023
(With Comparative Totals for 06/30/22)

	2023			2022
	Without Donor Restrictions	With Donor Restrictions	Total	Comparative Total
SUPPORT AND REVENUES				
Revenues and Support:				
Business and Foundations	$ 220,479	$ -	$ 220,479	$ 179,641
Campaigns and Solicitations	63,617	-	63,617	10,519
Community Contributions	329,355	-	329,355	291,285
Government Funding	360,164	-	360,164	385,594
Support Expenses Program	1,325	-	1,325	-
Miscellaneous Support	5,232	-	5,232	5,492
Investment Income	25	-	25	21
TOTAL SUPPORT AND REVENUES	980,197	-	980,197	872,552
Net Revenue and Support with restrictions	-	-	-	-
Net Assets released from restrictions	1,838	(1,838)	-	-
TOTAL SUPPORT AND REVENUES, NET	982,035	(1,838)	980,197	872,552
EXPENSES				
Program Expenses	631,803	-	631,803	554,806
Management Expenses	285,974	-	285,974	95,145
Development and Fundraising Expenses	130,659	-	130,659	147,869
Total Expenses	1,048,436	-	1,048,436	797,820
INCREASE (DECREASE) IN NET ASSETS	(66,401)	(1,838)	(68,239)	74,732
NET ASSETS, BEGINNING OF YEAR	1,416,110	1,838	1,417,948	1,343,216
NET ASSETS, END OF YEAR	$ 1,349,709	$ -	$ 1,349,709	$ 1,417,948

See accompanying notes to financial statements

OPERATION HOPE - NORTH COUNTY, INCORPORATED
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED JUNE 30, 2023

EXPENSES CATEGORY:	Program	Management	Fundraising	Total
Accounting	$ -	$ 29,968	$ -	$ 29,968
Apricot CRM	3,669	-	-	3,669
Client Emergency Fund	570	-	-	570
Covid Supplies	64	-	-	64
Development Expenses	48	541	-	589
Donor Snap	-	-	900	900
Education misc. expense	10	-	-	10
Employee Expenses	3,765	2,843	1,419	8,027
Fees & Permits	510	25	142	677
Fundraising Event Expense	-	-	17,497	17,497
General Shelter Supplies	2,535	300	-	2,835
Independent Program Expense	1,440	433	-	1,873
Independent Program_Education	510	-	-	510
Insurance Deductible	-	5,000	-	5,000
Insurance Expense	-	16,448	-	16,448
IT/Computer Related Expense	885	6,239	375	7,499
Maintenance	9,143	178	1,142	10,463
Marketing & Advertising	13,764	1,167	1,224	16,155
Meal Program	600	71	-	671
Memberships	-	735	1,770	2,505
Merchant Fees	-	-	3,273	3,273
Non recurring expenses	-	32,500	-	32,500
Office expenses.	6,163	2,442	123	8,728
Other employee benefits	8,890	22,065	3,657	34,612
Other expenses balance	713	2,485	-	3,198
Other	6,524	3,540	-	10,064
Payroll taxes	47,662	6,927	6,201	60,790
Rent Expense	-	24,000	-	24,000
Resident Expenses	1,899	-	-	1,899
Salaries and wages	486,040	79,548	74,309	639,897
Shelter Utilities	20,506	-	-	20,506
Stabilize Program Expense	379	-	-	379
Stewardship expenses	1,370	-	18,627	19,997
Task Force on Homelessness	185	1,110	-	1,295
Utilities	12,818	3,437	-	16,255
Volunteer Program Expenses	1,141	-	-	1,141
Depreciation, depletion, and amortization	-	43,972	-	43,972
Total	$ 631,803	$ 285,974	$ 130,659	$ 1,048,436

See accompanyin notes to financial statements

OPERATION HOPE - NORTH COUNTY, INCORPORATED
STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30, 2023
(With Comparative Totals for 06/30/22)

	2023	2022
CASH FLOWS FROM OPERATING ACTIVITIES		
Increase (Decrease) in Net Assets	$ (68,239)	$ 74,731
Adjustments to reconcile changes in net assets to net cash provided (used) by operating activities by operating activities:		
Adjustment in Accumulated Depreciation	43,972	43,371
(Increase) decrease in:		
Prepaid Expenses	2,000	(2,000)
Other Assets	-	1,146
Increase (decrease) in:		
Accounts Payable	1,580	11,747
Other Liabilities	(17,007)	(92,154)
Deferred Income	7,500	-
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	(30,194)	36,841
CASH FLOWS FROM INVESTING ACTIVITIES		
Acquisition of assets	(10,737)	(6,512)
CASH FLOWS FROM FINANCING ACTIVITIES		
Loan activity	(100,000)	-
Sub Total	(140,931)	30,329
NET INCREASE (DECREASE) IN CASH	(140,931)	30,330
CASH AT BEGINNING OF YEAR	723,940	693,610
CASH AT END OF YEAR	$ 583,009	$ 723,940
Reconciliation to Statement of Financial Position:		
Cash	$ 575,509	$ 693,610
Restricted cash	7,500	30,330
Cash and restricted cash at end of year	$ 583,009	$ 723,940

See accompanying notes to financial statements

OPERATION HOPE - NORTH COUNTY, INCORPORATED
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2023

NOTE 1 – ORGANIZATION

OPERATION HOPE - NORTH COUNTY, INCORPORATED, ("Operation Hope"), was incorporated on September 15, 2004, as a nonprofit public benefit corporation in the State of California. The corporation's purpose under the California Nonprofit Public Benefit Corporation Law is for charitable activities. The corporation's primary mission and principal activity is providing a year-round shelter for homeless families in the Vista California area utilizing its owned facility. In addition, the corporation provides case management and other services coordinated by the area's faith community. Funding for the corporation's activities and programs comes from a combination of governmental agencies grants, private donations and fund-raising events, and support from local churches.

NOTE 2 – DATE OF MANAGEMENT'S REVIEW

In preparing the financial statements, the corporation has evaluated events and transactions for potential recognition or disclosure through the date of the audit report, which is the date that the financial statements were available to be issued.

NOTE 3 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Financial Statements and Fund Accounting

The accompanying financial statements are prepared on the accrual basis of accounting in accordance with Generally Accepted Accounting Principles (GAAP). To ensure observance of any limitations and restrictions placed on the use of resources available to Operation Hope, the corporation's books of accounts are maintained in accordance with the principles of fund accounting. These are the procedures by which resources for various purposes are classified for accounting and reporting purposes into funds established according to their nature and purpose. Separate accounts are maintained for each fund in accordance with Statement of Financial Accounting Standards (SFAS) No. 117, "Financial Statements of Not-for-Profit Organizations." The corporation also presents a statement of cash flows. For the year ending JUNE 30, 2023, there is $7,500 donor restricted funds.

Support, Contributions, and Grant Revenue

All Support, Contributions, and Grant(s) revenues are considered to be available for unrestricted use unless specifically restricted by the donor. For Contributions, the corporation complies with SFAS No. 116 "Accounting for Contributions Received and Contributions Made." Under SFAS No.116 contributions are defined as an unconditional transfer of cash or other asset(s) to an entity, or a settlement or cancellation of its liabilities in a voluntary non-reciprocal transfer. Other assets include use of facilities (or utilities), services and unconditional promises to give these items in the future. Generally, contributions received are recognized as revenues in the period received at fair market value. In situations where contributions are restricted or conditional upon the corporation incurring certain qualifying expenses such contributions become unrestricted or unconditional upon the expense being incurred. Accordingly, these revenues and costs are recognized when incurred.

Special Events and Fundraising

For special fund-raising events, revenues and expenses are recorded when incurred at gross.

NOTE 3 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The corporation reports grants, contracts, and gifts as temporarily restricted if they are received with stipulations that limit the timing and/or use of the assets. When a restriction expires either due to time and or the stipulation is met, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. However as permitted under SFAS No. 116 the corporation follows the practice of recording as unrestricted income all contributions and grants where restrictions lapse in the same fiscal year in which they are received. As of the year ended JUNE 30, 2023, there is $7,500 of donor restricted funds.

Donated Services and Supplies

The corporation follows the practice of recording donated services only in instances where non-financial assets are thereby created or enhanced or where services are provided which require specialized skills, are provided by such skilled individuals and would typically need to be purchased. In addition, the corporation's programs and fund-raising activities have benefited from the significant amounts of time donated by other volunteers which has been expressed in the financial statements at an equivalent fair market value.

The corporation has estimated the value of food and other various community services, and other supplies donated to the corporation which are used to fulfill the operating requirements of the shelter.

Pledges

The corporation obtains pledges from time to time for its various programs and projects. These pledges are non-binding and therefore are recorded as donations at the time the funds are actually received.

Cash and cash equivalents

In reporting cash, the corporation considers all highly liquid assets and any investments with maturities of 90 days or less to be cash equivalents.

Property and Equipment

In the balances of Property and Equipment are some assets recorded at a nominal value as of January 1, 2006, as prior to that date detail records were not maintained. Substantially all of the property and equipment was donated to the corporation. Subsequent to 2006 purchases of property and equipment have been recorded at cost. Depreciation is not provided for those assets recorded at nominal value. Depreciation is applied to subsequently capitalized assets using the straight-line method over the respective assets' useful lives.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles may require management to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates and assumptions, if made.

NOTE 3 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Economic Concentrations

The corporation's operations are conducted solely in Vista, California. During the year ended JUNE 30, 2023, the corporation received some significant contributions from a limited number of sources which are an Economic Concentration. The corporation depends on contributions and donations from both public and private funding sources. Based on the strength of the organization's Statement of Financial Position, the corporation does not see any risk to its facility in this Economic Concentration.

Summarized Prior Year Financial Information

The financial statements include certain prior year summarized comparative information in total but not by fund. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. It is being shown for informational purposes only. Accordingly, such information should be read in conjunction with the Association's financial statements for the prior year ended June 30, 2022, from which the summarized information was derived.

NOTE 4 – COMMITMENTS AND CONTINGENCIES

The corporation receives substantial funding from government agencies which may be restricted under the terms of the related funding agreements. When restricted, expenditures are charged against these restricted funds and are subject to audit by the funding agencies. It is possible future audits will result in expenditure disallowances: however, based on their knowledge of the funding agencies and the fact that no material cost disallowances have occurred in the past, management believes that any such disallowances will not be material. At the year ended JUNE 30, 2023, the corporation had loans (see Note 7 below) which have certain ongoing covenants.

NOTE 5: NET ASSETS WITH DONOR RESTRICTIONS

As of the year ended JUNE 30, 2023, the total net assets with donor restrictions is $7,500. The amount consists of donor restricted support or contributions consisting of cash for which the related restrictions had not lapsed or yet been met as of JUNE 30, 2023.

NOTE 6 – INCOME TAXES

The corporation qualifies for exemption from income taxes under Federal and State Revenue codes. Therefore, no tax provision is necessary and has not been provided for in the financial statements. The corporation is subject to taxation on unrelated business income, if any. There was no unrelated business income for the year ended JUNE 30, 2023.

NOTE 7 – LOANS

The corporation is responsible for the following loans:

1. City of Oceanside for $100,000: This loan is for a term of ten years and bears interest at the rate of three percent (3%) per annum on any unpaid balance. The loan is contingent upon the corporation using the funds for the purposes of a public benefit (homeless shelter). As long as the corporation continues operating the shelter as a public benefit, payments are suspended. If at the end of the loan term the shelter is still operating as a public benefit, then the loan and any accrued interest are considered paid in full and as such will convert to income at that time. If during the loan term the corporation fails to meet the public benefit requirement (including the submission of any required proper verification documentation) the Lender may, at its option, increase the interest rate retroactive to the interest accrual date, to a market rate of ten percent (10%). The loan is secured by a Uniform Commercial Code Financing Statement filing on certain assets of the corporation. During the year ended JUNE 30, 2023, this loan has been forgiven per the covenants of the loan agreement.

2. City of Vista for $225,000: This loan was executed October 3, 2012, with the signing of a Promissory Note. The funds were transacted through an Escrow Account for the purpose of purchasing the Real Property for the corporation's facility site at 857-859 E. Vista Way, Vista, California. The loan is a deferred twenty (20) year interest free term loan. It is forgivable at the end of the 20-year period if the corporation, during that time, has continually maintained the property for the purposes of its mission. The Promissory Note is secured by a Deed of Trust and Security Agreement.

3. City of Vista for $200,000: This loan was used to pay off a previous loan from the San Diego Foundation. The terms of the loan executed on January 26, 2021, with the City of Vista is for a period of eleven years running through the year 2032. This non-interest bearing loan shall be forgivable on the Expiration Date if the Real Property, beginning on the Loan Origination Date, has been continuously maintained and operated as an emergency shelter consistent with the conditions as set forth within this Agreement, or operated as another facility eligible for CDBG funds with prior written approval from HUD and the City of Vista. The Promissory Note is secured by a Deed of Trust and Security Agreement.

NOTE 8 – PROGRAM ACCOMPLISHMENTS

During the 2022-2023 shelter season Operation HOPE-Vista fed, housed and case managed a total of 169 unique individuals. Volunteers contributed a total of 4300 hours of service toward the program. For the year ending June 30, 2023, housing placements were found for 56 % of the clients entering the program and another 10% of clients left the shelter for other programs in the homelessness continuum of care due to pervasive challenges requiring long-term support.

Docusign Envelope ID: F2DCDA80-20A6-4420-ADA1-F7031F40EA61

Alliance for Regional Solutions
Connecting North County

The Alliance MISSION:
The Mission for the Alliance for Regional Solutions is to bring stakeholders to coordinate and advocate for innovative, real solutions to existing and emerging community needs.

The Alliance VISION:
The Alliance for Regional Solutions is a recognized leader in building community commitment and investment to create a safe, thriving and resilient North County for all.

The Alliance VALUES:
Trust
Commitment
Responsive
Integrity
Collaboration
Results-driven
Inclusive
Compassionate
Resourceful

The Alliance ROLES:
Convener
Advocate
Facilitator
Connector
Trusted Resource
Educator

To Whom It May Concern,

I am pleased to write this recommendation letter for Operation HOPE-North County (OHNC). As the Regional Manager for the Alliance for Regional Solutions, I have had the distinct privilege of working alongside OHNC since the Alliance's inception 19 years ago. Operation HOPE-North County has been a dedicated and valued partner in our collaborative efforts to address the critical needs of vulnerable populations throughout North San Diego County.

The Alliance for Regional Solutions brings together over 75 nonprofit organizations, the County of San Diego, and seven North County cities to ensure that current and emerging human needs are met justly, equitably, and effectively. OHNC has been a steadfast leader within this network, consistently demonstrating integrity, compassion, and innovative service delivery in the fight to end homelessness and empower families toward stability and independence.

I am particularly impressed by their proactive approach to addressing systemic barriers faced by families experiencing homelessness, including their efforts in regional coordination, workforce alignment, and culturally responsive care. Their leadership, adaptability, and commitment to outcomes-based programming have made OHNC a model for others in the field.

In short, I strongly endorse Operation HOPE-North County. Their work is essential to our shared vision of a thriving, resilient North County for all. I encourage your full support of their programs and initiatives.

Signed by:
Marylynn McCorkle
9E77E3604BC5499...

Sincerely,
Mary Lynn McCorkle
Regional Manager
Alliance for Regional Solutions
marylynnmccorkle@regionalsolutions.net

1600 Schoolhouse Way, San Marcos, CA 92078

TAX ID: 20-1323571

December 16, 2025

Thank you for your consideration for the San Marcos Community Grant. I fully support our effort to submit this grant and help fund new furniture that is flexible for students at San Elijo Middle School.

Thank you again,

Andrea Colores



President
San Elijo Middle School PTO
semsptopresidents@gmail.com

Title

SEMS PTO - Improving Educational Environments for Community Youth

12/19/2025

id. 52633710

by **SEMS PTO President** in **San Marcos Community Foundation**
on behalf of **San Elijo Middle School PTO**

semsptopresidents@gmail.com

Original Submission

12/19/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	SEMS PTO - Improving Educational Environments for Community Youth
Are you applying for the Mini Grant or the Regular Grant?	Regular Grant ($1,500 - $10,000)
Project Name	Improving Educational Environments for Community Youth
Project Start Date	1/1/2026
Project End Date	6/1/2026
Date by Which Funds Will Be Expended:	6/1/2026
Total Number of People Served by this Project	355
Total Number of People Served by this Project in San Marcos Only	355
Grant Amount Requested	10000
	Organization Details

Organization Name	San Elijo Middle School PTO
Organization Street Address	1600 SCHOOLHOUSE WAY
Organization City	SAN MARCOS
Organization State	CA
Organization Zip Code	92078
Organization Website	https://semseaglespto.square.site/
Organization's EIN	20-1323571 200 San Elijo Middle School PTO fe29325c-0fdf-4ed5-8f31-3f8a3bd0ee8c 1600 Schoolhouse Way San Marcos CA 92078 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-09-09T00:00:00 2025-10-14T00:00:00 501(c)(3) Public Charity A public charity (50% deductibility limitation). Section 509(a)(2) organization 2025-09-09T00:00:00 2015 06
	Contact Information
Contact First Name	Andrea
Contact Last Name	Colores
Contact Title	Board President
Contact Phone	+15209045045
Contact Email	semsptopresidents@gmail.com
	Project Details

Briefly describe your request for funds.	We are requesting support to transform our classrooms into innovative future ready learning environments where all students feel safe to take academic risks to challenge themselves. Research has shown that flexible seating and non-traditional desk set-ups set the tone as welcoming, warm and inclusive. It also allows for day to day configurations that can be manipulated based on the learning objective of the day. Research shows that students learn best through social interactions and by providing flexible seating, students can engage with each other in authentic student discourse that can change daily.
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	The grant will serve the families of San Marcos by giving their children high-quality furniture which allows them to learn in a positive, supportive learning environment. We know that many of our students present with a wide range of neurodiversity and with a variety of sensory needs. Research shows that middle adolescence is the time period when the human brain grows the fastest since infancy. Providing supportive seating helps stimulate the learning pathways for our students. This year grant funding will provide inviting classrooms for approximately 350 students. That impact will continue over the years as new students enroll. It is our hope that we can update all classrooms and impact the future of San Marcos learning environments for the better.
Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	SEMS PTO raises funds for San Elijo Middle School and works with the administration and the San Marcos Unified School District to supplement district funding in positive and helpful ways.
Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	

Please provide a detailed narrative of your organization's mission and impact to the community. Include details such as strategic objectives, milestone achievements, and testimonials.	Our organization’s mission is to financially supplement San Elijo Middle School to achieve the goals stated in the SMUSD Portrait of a Graduate: The San Marcos Unified School District is an innovative and collaborative community providing an unparalleled educational experience. Through an engaging and supportive environment, all our students are challenged, inspired, and poised to excel. Our 5 main pillars are Empathy, Communication, Leadership, Critical Thinking, and Adaptability. San Elijo Middle Schools Vision and Mission is the following: SEMS is a community of resilient learners evolving in innovative thinkers and compassionate communicators. We are committed to creating inclusive environments that cultivate individual growth and high expectations. We achieve this through Authentic Learning Experiences, Community and Connection, Personalized and Flexible Learning, and Shared Accountability.

Please upload any community letters or media in support of this project.

Letter_of_Support_for_San_Marcos_Community_Grant.pdf

Please upload the annual operating budget for your organization.

BudgetvsActualsBudget_FY26_PL-FY26PL_6.pdf

Please upload your most recent year-end audited financial statements, including any management letters associated with the audit.

StatementofFinancialPosition.pdf

Please attach the first two pages of your Federal 990.

2024_Tax_Return_Documents_SEMSPTO_2.png

2024_Tax_Return_Documents_SEMSPTO1.png

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

SEMS_PTO_Grant.docx.pdf

	Funding
Budget Worksheet	**San Marcos Community Foundation - Budget Worksheet.xlsx**
Project Budget Total	13535.23
Is this a Challenge or Matching Grant?	No
Could this be a Challenge or Matching Grant?	No
Additional Funding	

SMCF Budget Worksheet 2.xlsx

Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	Updating the classrooms at SEMS will be a multiyear process, if awarded this grant will update two additional classes on campus, if not, those classrooms will have to wait to be refurbished.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.		
Item	**Cost**	**Notes (optional)**
9 Standing Height Activity Table (adjustable) at $351.95 each	$ 3,167.55	
18 Sti/Stand Work Stool (17 x 9") at $250 each	$ 4,500.00	
24 Profile Series Mobile School Chair (18') at $93 each	$ 2,232.00	
2 Round Whiteboard Activity Schedule at $333.88 each	$ 667.76	
3 Square Pedestal Café Table w/ X Base @ $333.88	$ 1,001.64	
1 Round Pedestal Bar-Height Café Table w/ Round Base @ $755.88 each	$ 755.88	
1 Round Pedestal Bar-Height Café Table w/ Round Base @755.88 each	$ 755.88	
2 Flash Furniture Lily 4 Pack Commercial Grade 30" High Backless Silver Metal Indoor-Outdoor Barstool with Square Seat @227.26 each	$ 454.52	
Total budget for this PROJECT:	$ 13,535.23	

	Source Name	Amount	C / CD / P
Additional Funding Source 1	SEMS PTO	$ 3,535.23	CD
Additional Funding Source 2			
Additional Funding Source 3			
Additional Funding Source 4			
Additional Funding Source 5			
Additional Funding Source 6			
Additional Funding Source 7			
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

San Elijo Middle School PTO

Budget vs. Actuals: Budget_FY26_P&L - FY26 P&L

July 2025 - June 2026

	TOTAL	
	ACTUAL	BUDGET
Revenue		
Direct Public Support		
Corporate Contributions	14,979.02	10,000.00
Total Direct Public Support	**14,979.02**	**10,000.00**
Fundraising		
Anython/Color the nest		75,000.00
Fund the Nest/Parent Donations	32,452.95	20,000.00
Corporate Match	611.25	2,400.00
Total Fund the Nest/Parent Donations	**33,064.20**	**22,400.00**
Hops in the Hills		4,000.00
Spirit Wear/Student Store - Income	84.93	500.00
8th Grade Promotion Signs - Income		1,000.00
Total Spirit Wear/Student Store - Income	**84.93**	**1,500.00**
Total Fundraising	**33,149.13**	**102,900.00**
Hops in the Hills Donation	2,943.09	
Social Committee Income	2,198.49	
Winter Elijo Donations	1,975.50	
Total Revenue	**$55,245.23**	**$112,900.00**
GROSS PROFIT	**$55,245.23**	**$112,900.00**
Expenditures		
8th Grade End of Year		10,000.00
Anython/Color the nest expenses		15,000.00
Before & After School Programs	30,000.00	30,000.00
Department Funding		
Art/Electives	220.68	1,500.00
ASB-CADA Registration		2,000.00
Counseling	1,907.59	2,000.00
CTE Electives		1,000.00
ELA	22.04	1,000.00
History Dept	26.05	1,000.00
Library		1,000.00
Math Dept.	402.00	1,000.00
PE		1,000.00
SAI - SPED		1,000.00
Science		1,000.00
WEB	1,366.50	3,000.00
Total Department Funding	**3,944.86**	**16,500.00**
Fund the Nest - Expenses	8,900.82	500.00
Hospitality	1,809.03	4,500.00
Hospitality - admin fund	1,864.08	3,000.00
Total Hospitality	**3,673.11**	**7,500.00**
Math Olympiad Expense	175.00	

San Elijo Middle School PTO

Budget vs. Actuals: Budget_FY26_P&L - FY26 P&L

July 2025 - June 2026

	TOTAL	
	ACTUAL	BUDGET
PTO Operating Expense		
Accounting Fees	875.00	800.00
Insurance	525.00	600.00
NSF Bank Fee		100.00
Postage, Mailing Service		25.00
PTO Supplies	632.39	2,200.00
Square Fees	192.00	1,500.00
Taxes		100.00
Total PTO Operating Expense	**2,224.39**	**5,325.00**
School Operating Expenses	12,742.39	17,000.00
School Banners	1,560.79	
Staff Certification Expenses		1,600.00
Winter Elijo - Expense		3,500.00
Total School Operating Expenses	**14,303.18**	**22,100.00**
Stipends and Registrations (Bees)		350.00
Total Expenditures	**$63,221.36**	**$107,275.00**
NET OPERATING REVENUE	**$ -7,976.13**	**$5,625.00**
Other Revenue		
Athletics/After school sports -	2,549.22	
Book Fair Sales/Library Income	4,224.58	
Total Other Revenue	**$6,773.80**	**$0.00**
Other Expenditures		
Athletics/After school sports	3,243.12	
Book Fair/Library - Expense	3,187.84	
Science - expense	646.21	
Total Other Expenditures	**$7,077.17**	**$0.00**
NET OTHER REVENUE	**$ -303.37**	**$0.00**
NET REVENUE	**$ -8,279.50**	**$5,625.00**

Part II **Balance Sheets** (see the instructions for Part II)

Check if the organization used Schedule O to respond to any question in this Part II X

		(A) Beginning of year		(B) End of year
22	Cash, savings, and investments	102,794	22	119,331
23	Land and buildings	0	23	0
24	Other assets (describe in Schedule O)	0	24	0
25	**Total assets**	102,794	25	119,331
26	**Total liabilities** (describe in Schedule O)	0	26	1,000
27	**Net assets or fund balances** (line 27 of column (B) **must** agree with line 21)	102,794	27	118,331

Part III **Statement of Program Service Accomplishments** (see the instructions for Part III)

Check if the organization used Schedule O to respond to any question in this Part III . . . . . ☐

Expenses (Required for section 501(c)(3) and 501(c)(4) organizations; optional for others.)

What is the organization's primary exempt purpose? SUPPORT PROGRAMS AT SAN ELIJO MIDDLE SCH

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. In a clear and concise manner, describe the services provided, the number of persons benefited, and other relevant information for each program title.

28 THE PARENT TEACHER ORGANIZATION (PTO) HOLDS EVENTS AND OPERATED FUNDRAISERS IN SUPPORT OF STUDENTS, TEACHERS, AND UNDERFUNDED EDUCATIONAL PROGRAMS AT SAN ELIJO MIDDLE SCHOOL

(Grants $ 25,943) If this amount includes foreign grants, check here . . . . . ☐ 28a 89,022

29

(Grants $) If this amount includes foreign grants, check here . . . . . ☐ 29a

30

(Grants $) If this amount includes foreign grants, check here . . . . . ☐ 30a

31 Other program services (describe in Schedule O) . . . . . .

(Grants $) If this amount includes foreign grants, check here . . . . . ☐ 31a

32 **Total program service expenses** (add lines 28a through 31a) 32 89,022

Part IV **List of Officers, Directors, Trustees, and Key Employees** (list each one even if not compensated-see the instructions for Part IV)

Check if the organization used Schedule O to respond to any question in this Part IV . . . . . ☐

(a) Name and title	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MISC/ 1099-NEC) (if not paid, enter -0-)	(d) Health benefits, contributions to employee benefit plans, and deferred compensation	(e) Estimated amount of other compensation
DREA COLORES PRESIDENT	5.00	0	0	0
KELLY HILL SECRETARY	1.00	0	0	0
MELISSA JENSEN TREASURER	4.00	0	0	0
LIZ NEGRETE VP FUNDRAISING	1.00	0	0	0
MIMI MERLO VP COMMUNICATION	1.50	0	0	0
JODI ROWIN VP VOLUNTEERS	0.50	0	0	0
GINA O'MALLEY HOSPITALITY	0.50	0	0	0
ROBIN CONNELL COLOR THE NEST COORDINATOR	0.50	0	0	0
CHRISTIE STRANG SPIRIT WEAR COORDINATOR	0.50	0	0	0

Client Copy

Statement of Financial Position

San Elijo Middle School PTO

As of December 16, 2025

DISTRIBUTION ACCOUNT	TOTAL
Assets	
Current Assets	
Bank Accounts	
Cash Box	0.00
Chase - Checking	75,712.46
Chase - Savings	35,289.36
Mission Fed	0.00
Total for Bank Accounts	**$111,001.82**
Other Current Assets	
Uncategorized Asset	0.00
Undeposited Funds	50.00
Total for Other Current Assets	**$50.00**
Total for Current Assets	**$111,051.82**
Other Assets	
Other Assets	0.00
Total for Other Assets	**$0.00**
Total for Assets	**$111,051.82**
Liabilities and Equity	
Liabilities	
Long-term Liabilities	
Other Liabilities	1,000.00
Total for Long-term Liabilities	**$1,000.00**
Total for Liabilities	**$1,000.00**
Equity	
Opening Balance Equity	56,384.29
Retained Earnings	61,947.03
Net Income	-8,279.50
Total for Equity	**$110,051.82**
Total for Liabilities and Equity	**$111,051.82**

San Elijo Middle School

1600 Schoolhouse Way
San Marcos, CA 92078
(760) 290-2800
www.sanelijomiddle.smusd.org

12/17/2025

To the San Marcos Community Grant Selection Committee,

As the Principal of San Elijo Middle School, a high achieving and diverse school within the San Marcos Unified School District, I am writing to express my full and enthusiastic support for the classroom furniture grant proposal submitted by our PTO on behalf of our Teachers.

At the middle school level, we are working with students in a critical stage of neurological and physical development. Research consistently shows that the traditional "rows of desks" model is often at odds with the needs of young adolescents. Flexible seating is not merely an aesthetic choice; it is a vital instructional tool. It allows for the movement, collaboration, and choice that maximize student engagement and focus. By providing varied learning environments—from collaborative hubs to quiet reflection spaces—we empower our students to take ownership of their learning, which is a hallmark of "Future Ready" education.

The reality of modern education is that high-quality, durable classroom furniture is a significant expense. While we strive to provide the best for our students, our current site budgets are prioritized for essential safety, staffing, and basic instructional materials, leaving little room for the large-scale environmental upgrades that our students deserve. This grant represents a unique opportunity to bridge that financial gap and transform these classrooms into dynamic labs for learning.

Finally, I want to recognize the teachers behind this request. Mr Gilpin and Ms Dull exemplify the very best of our profession. It takes a great deal of tenacity and creativity to go beyond daily lesson planning to advocate for the physical environment of their students. Their initiative to seek external funding demonstrates a deep-seated commitment to student equity and success. They have identified a need, researched the solution, and partnered with our PTO to make it a reality.

I give this proposal my highest recommendation. Investing in this furniture is an investment in the daily well-being and academic performance of hundreds of students for years to come.

Thank you for your time and for your consideration of our school.

Sincerely,

Patricia Storey
Principal, San Elijo Middle School
1600 Schoolhouse Way
San Marcos, CA. 92078

San Marcos Lutheran Church
Children's Center
3419 Grand Ave, San Marcos CA 92078
760-727-0326
smlcchild@sbcglobal.net

December 3, 2025

To whom it may concern,

My name is Ann Leong and I am the Center Director at San Marcos Lutheran Church Children's Center. We are a ministry of San Marcos Lutheran Church. We are accredited by the Evangelical Lutheran Education Association and a certified National Wildlife Habitat. We offer a morning preschool program for children ages 3-5 years old in a loving Christian environment. As the year comes to a close and looking ahead to 2026, the school is in need of a revamp and refresh after the heavy rains this fall.

We have a great outdoor area with trees, grass, sand, and a garden. We would like to use our outdoors like a classroom to explore, create and experiment. Not to mention, plant, think and have great conversations. The grant money would help us purchase some much needed wood chips and sand as well as some new plants for our garden beds and a sensory garden. Will you help our children to connect with nature and the sun?

Thank you for your consideration.

Blessings,

Ann Leong
Center Director

Title

San Marcos Lutheran Children's Center - Outdoor Learning & Exploration

12/03/2025

id. 52503095

by **Ann Leong** in **San Marcos Community Foundation**
on behalf of **San Marcos Lutheran Church**
smlcchild@sbcglobal.net

Original Submission

12/03/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	San Marcos Lutheran Children's Center - Outdoor Learning & Exploration
Are you applying for the Mini Grant or the Regular Grant?	Mini Grant (up to $1,500)
Project Name	Outdoor Learning & Exploration
Project Start Date	2/13/2026
Project End Date	2/27/2026
Date by Which Funds Will Be Expended:	2/13/2026
Total Number of People Served by this Project	100
Total Number of People Served by this Project in San Marcos Only	100
Grant Amount Requested	1500
	Organization Details

Organization Name	San Marcos Lutheran Church Children's Center
Organization Street Address	3419 Grand Ave
Organization City	San Marcos
Organization State	CA
Organization Zip Code	92078
Organization Website	https://www.sanmarcoslutheran.org/ministries/san-marcos-lutheran-childrens-center
Organization's EIN	23-7381682 200 San Marcos Lutheran Church 02cf2f9f-6502-4a60-8656-8526c3dcd754 3419 Grand Ave San Marcos CA 92078 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-08-12T00:00:00 2025-09-02T00:00:00 501(c)(3) Public Charity Generally, a central organization holding a group exemption letter, whose subordinate units covered by the group exemption are also eligible to receive tax-deductible contributions, even though they are not separately listed (deductibility limitation dependent on various factors). Section 509(a)(1) organization as referred to in Section 170(b)(1)(A)(i) 2025-08-12T00:00:00 1961 11
	Contact Information
Contact First Name	Ann
Contact Last Name	Leong
Contact Title	Director
Contact Phone	+17607270326
Contact Email	smlcchild@sbcglobal.net
	Project Details

Briefly describe your request for funds.	We have a beautiful nature-themed outdoor play area that needs some love and attention. We need a good replenishment of wood chips so that the children can continue to play in the mud kitchen, making make-believe "pies" and "cake". We need to add more sand to our sandbox area to boost fine and gross motor skills. problem-solving skills and promote creativity. We have 3 garden beds, 1 of which is used for sensory. We would like to plant some new things like mint, rosemary, basil, etc. to help provide a calming and engaging area for the kids. For the other garden beds, we want to plant some leafy greens such as lettuce, kale, spinach and arugula (because it's fun to say!). If there are funds left over, we would love to trim our trees as well.
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	We serve over 200 people in our San Marcos community. Since the school is an extension of the church, our outdoor playground is the first thing you see when people pull into the parking lot. Since we share our space with many vendors including 3 different AA groups throughout the week, St. Joseph's Catholic School for their school events, UCSD Summer Reading Program, etc., we want to make sure the Preschool playground is in good shape, pleasing to the eye and brings peace and joy when looked at.
Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	We are a ministry of San Marcos Lutheran Church and we are constantly working together to improve our school. The members of San Marcos Lutheran Church are very supportive in all that we do.
Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	

Please upload the annual operating budget for your organization.

2025_BUDGET_2_PAGES.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

20251203_124525.jpg

	Funding
Budget Worksheet	
San Marcos Community Foundation - Budget Worksheet.xlsx	
Project Budget Total	1591.64
Is this a Challenge or Matching Grant?	No
Could this be a Challenge or Matching Grant?	Yes
Additional Funding	
SMCF Budget Worksheet 2.xlsx	
Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	If we don't receive this grant request, I will host a fundraiser to make sure we can take care of the school.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.		
Item	**Cost**	**Notes (optional)**
10 cubic yards of playground mulch at $68.68 = $343.40	$ 686.80	
20 bags of 50 lb. premium play sand at $7.27 = $145.40	$ 145.40	
10 bags of garden soil at $10.47 = $104.70	$ 104.70	
2- 5 pack green vegetable seed variety at $25.45 = $50.90	$ 50.90	
8 bonnie plants at $12.98 = $103.84	$ 103.84	
1 large tree trimming	$ 500.00	
Total budget for this PROJECT:	$ 1,591.64	

	Source Name	Amount	C / CD / P
Additional Funding Source 1	San Marcos Lutheran Church	$ 500.00	CD
Additional Funding Source 2			
Additional Funding Source 3			
Additional Funding Source 4			
Additional Funding Source 5			
Additional Funding Source 6			
Additional Funding Source 7			
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

Children's Center
Budget 2025

			TOTAL
Ordinary Income/Expense			
Income			
Tuition			
10	18	2 Day 395/425	58,000
9	15	3 Day 495/575	65,400
4	2	5 Day 695/775	21,650
	12	Summer Camp 225	16,200
Tuition Before Discounts			**161,250**
		Scholarship Fund	-500
		Sibling Discount (5%)	-240
Total Tuition After Discounts			**160,510**
Fundraisers			
		Amazing Race Fundraiser	-
		Spring Art Program	800
Total Fundraisers			**800**
Miscellaneous Income			
		Registration Fees ($195 ea)	6,630
		Scholarship Income	900
		Lunch Bunch (6 kids/$10)	4,700
		Empower Hour (4 kids/$25)	550
Total Misc Income			**12,780**
TOTAL INCOME			**174,090**
PAYROLL EXPENSE			
		Director	50,280
		Teachers	
	M	Teacher #1	28,813
	R	Teacher #2	25,007
	E	Teacher #3	21,757
		Housekeeping	
		Total Director/Teacher Salaries	
		Total Operating Staff Wages	**125,857**
Medical/Pension			
		Director (Pens/Admin)	5,208
		Director-Medical	-
		Payroll Taxes (.0765)	9,628
		Worker's Comp Ins	4,164
		Advantage Payroll	720
		Total Other Payroll Expenses	**19,720**
TOTAL OPERATING PAYROLL EXPENSES			**145,577**
PROGRAMMING EXPENSES			
		Educational Supplies Inside	400
		Educational Supplies Outside	200
Total Educational Supplies			**600**
		Health & Safety	-
		Fingerprinting	-
		First Aid Supplies	100

Children's Center
Budget 2025

	CPR/First Aid Training	500
Total Health and Safety Supplies and Training		600
Professional Development		
	Conference/Staff Mtgs	300
	Director Prof Dev	500
	ELEA Membership	350
	Staff Appreciation	300
Total Professional Development		1,450
Food and Housekeeping Supplies		
Food and Special Events Snacks		
	Snack	934
	Events	-
Food Service and Housekeeping		
	Cleaning Supplies	330
	Paper Goods	280
Total Food and Houekeeping Supplies		1,544
TOTAL PROGRAM EXPENSES		4,194
ADMINISTRATIVE EXPENSES		
Office Supplies & Equip		
	Office Equip & Repair	250
	Office Supplies	150
	Computer	200
Total Office Supplies and Equipment		600
Licensing		
Community Care Licensing		500
Habitat Certification		
ELEA		
Nature Explore	-	
Total Licensing Fees		500
Marketing, Media and Advertisements		
Website		360
Employment Advertising		0
Advertising and Media		200
Total Marketing, Media and Advertising		560
Tuition Collection Fees		801
TOTAL ADMINISTRATIVE EXPENSES		2,461
GENERAL FACILITIES		
Church Reimbursements		
Shared Usage		15,000
Bookkeeper-Cristen		1,172
Facilities Maint and Upgrades		
Flooring	-	
Furniture	-	
Fixtures	-	
Equipment		400
Grounds		2,550
Phone		1,920
Trash		816
TOTAL GENERAL FACILITIES		21,858
TOTAL NON-PAYROLL EXPENSES		28,513
TOTAL ALL EXPENSES		174,090

Saint Joseph Academy

Traditional, Classical, Catholic Education

500 Las Flores Drive
San Marcos, CA 92078

Telephone: 760-305-8505
Facsimile: 760-305-8466
www.SaintJosephAcademy.org

December 9, 2025

To Whom It May Concern:

Re: Authorization to Submit the San Marcos Grant Application on Behalf of Saint Joseph Academy

I authorize Madelyn Sequeira, Development Coordinator at Saint Joseph Academy, to prepare, sign, and submit the San Marcos Grant application (and any related documents or amendments) on behalf of Saint Joseph Academy.

Ms. Sequeira has full authority to act as the official representative of Saint Joseph Academy in all matters pertaining to this grant application, including the provision of any required certifications, assurances, and supporting materials.

Thank you for your consideration.

Sincerely,

Mark Kalpakgian
President
President@sjaclassical.org
Mobile: 760-535-5189

Title

Sierra Madre Academy (DBA: St. Joseph Academy) - Entrepreneurship Unleashed, an Entrepreneurship Elective for High School Students

12/23/2025

id. 52654129

by **Madelyn Sequeira** in **San Marcos Community Foundation**
on behalf of **Saint Joseph Academy**
sequeiram@sjaclassical.org

Original Submission

12/23/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	Sierra Madre Academy (DBA: St. Joseph Academy) - Entrepreneurship Unleashed, an Entrepreneurship Elective for High School Students
Are you applying for the Mini Grant or the Regular Grant?	Regular Grant ($1,500 - $10,000)
Project Name	Entrepreneurship Unleashed, an Entrepreneurship Elective for High School Students
Project Start Date	1/15/2026
Project End Date	12/31/2026
Date by Which Funds Will Be Expended:	6/1/2026
Total Number of People Served by this Project	25
Total Number of People Served by this Project in San Marcos Only	25

Grant Amount Requested	5450
	Organization Details
Organization Name	Sierra Madre Academy (DBA: St. Joseph Academy)
Organization Street Address	500 Las Flores Drive
Organization City	San Marcos
Organization State	CA
Organization Zip Code	92078
Organization Website	sjaclassical.org
Organization's EIN	33-0643364 200 Saint Joseph Academy 2938d7ea-3fa4-4263-b1e6-a62f75ba8615 500 Las Flores Dr San Marcos CA 92078 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-03-10T00:00:00 2025-03-24T00:00:00 501(c)(3) Public Charity Generally, a central organization holding a group exemption letter, whose subordinate units covered by the group exemption are also eligible to receive tax-deductible contributions, even though they are not separately listed (deductibility limitation dependent on various factors). Section 509(a)(1) organization as referred to in Section 170(b)(1)(A)(ii) 2025-03-10T00:00:00 1946 03
	Contact Information
Contact First Name	Madelyn
Contact Last Name	Sequeira
Contact Title	Development Coordinator
Contact Phone	+17606886908

Contact Email	sequeiram@sjaclassical.org
	Project Details
Briefly describe your request for funds.	The San Marcos Community Foundation Grant will support the creation of *Entrepreneurship Unleashed*, a new Entrepreneurship elective for high school students at St. Joseph Academy. We have a parent and entrepreneur who is interested in teaching high school students how to turn an idea into a business through the use of technology and strategy. However, our current budget is stretched thin and unable to fund the essential expenses needed to launch the class. With support from the San Marcos Community Foundation, we will be able to cover the basic expenses needed to kickstart the elective. The grant will fund a stipend for the course instructor and cover costs of curriculum materials, books, and project supplies for the class. The purpose of the elective is to teach students business fundamentals such as idea generation, networking, and GTM strategies. Students will then apply this knowledge through hands-on projects, including pitch decks, prototyping a mini venture, and completing a Shark Tank pitch-off competition at the end of the course. The ultimate goal is to give students a detailed view on what it's like being an entrepreneur and the opportunity to experience turning an idea into action.
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	The grant will positively impact the broader San Marcos community by expanding educational opportunities for local students and strengthening workforce readiness. By launching an entrepreneurship and business elective at St. Joseph Academy, the class will directly impact 25 high school students. However, this is just the beginning. It will continue to benefit more students in the future as our goal is to offer the elective annually. Entrepreneurship is a critical skill set that few students have the opportunity to explore. At St. Joseph Academy, we want all of our students to have access to practical, real-world learning experiences. By offering this elective, students will gain hands-on exposure to entrepreneurship through business lectures, guest speakers, and hands-on mini-venture projects. In short, this course will equip students with the essential business skills needed to pursue new ideas and ultimately improve their future careers & communities. In this way, the grant represents an investment not only in students, but in the future vitality of the San Marcos community.

Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	The class will invite local entrepreneurs in San Marcos to serve as guest speakers and also help students develop their mini-venture projects.
Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	N/A

Please provide a detailed narrative of your organization's mission and impact to the community. Include details such as strategic objectives, milestone achievements, and testimonials.	St. Joseph Academy (SJA) is an accredited classical TK–12 Catholic school serving families in the San Marcos community. Our mission is to form and educate young men and women in faith, virtue, and knowledge. We have a meaningful impact on our community as we prepare our students for academic excellence and life-long leadership. Saint Joseph Academy students, taken together as a school, are working approximately four years ahead of national objective standards for K–8 students and are performing better than 97% of other K–8 schools. Our high school students perform better than 94% of high schools nationwide, placing SJA in the top 3% of grade schools and the top 6% of high schools in the nation. Our graduates have also been accepted into highly respected universities such as the U.S. Naval Academy and UC San Diego, and collectively have received over $5 million in scholarships. SJA consistently receives strong feedback from the community, including affirming testimonials from parents and students, reflecting the school's academic rigor, faith-centered formation, and positive community influence. "SJA is everything we've prayed for in our daughter's education—a faithful Catholic environment where God's grace is actively felt through interactions among faculty, staff, and students. The blend of classical academics and the arts helps students discover their God-given calling. Hard work and the joy of achieving goals are gifts we want for our children, and they're alive and well here." - SJA parent.
Please upload any community letters or media in support of this project.	

Please upload the annual operating budget for your organization.

SJA_Consolidated_Budget_FY_25-26.pdf

Please upload your most recent year-end audited financial statements, including any management letters associated with the audit.

Sierra_Madre_Academy_-_Financial_Statements.pdf

Please attach the first two pages of your Federal 990.

St._Joseph_Academy_990.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

Saint_Joseph_Academy_-_Authorization_Letter.pdf

Funding

Budget Worksheet

San Marcos Community Foundation - Budget Worksheet.xlsx

Project Budget Total	6000
Is this a Challenge or Matching Grant?	No
Could this be a Challenge or Matching Grant?	No

Additional Funding

SMCF Budget Worksheet 2.xlsx

Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	In addition to this request, St. Joseph Academy is actively seeking funding from other private foundations such as the Science Education Foundation to support this initiative.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.		
Item	**Cost**	**Notes (optional)**
Course Instructor Stipend	*$3,000*	
Fundamentals of Entrepreneurship Textbooks (25 pcs)	$2,450	unit price = $98
Total budget for this PROJECT:		$5,450

	Source Name	Amount	C / CD / P
Additional Funding Source 1	Science Education Foundation Grant	$6,000	P
Additional Funding Source 2			
Additional Funding Source 3			
Additional Funding Source 4			
Additional Funding Source 5			
Additional Funding Source 6			
Additional Funding Source 7			
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

				FY 25.26 Budget
Income				
	Contributions			50,000.00
	Grants			25,000.00
	Fees & Tuition Revenue			3,066,653.00
	Athletics/Educational/Religious			145,750.00
	Student Activities			186,550.00
	Fundraising			321,500.00
Total Income				3,795,453.00
Expense				
	Mortgage Interest			138,000.00
	Fundraising			73,655.00
	Development Expenses			66,859.00
	Athletics/Educational/Religious			257,250.00
	Student Activities			205,200.00
	Taxes & Insurance			41,200.00
	General & Administrative			475,476.00
	Utilities			96,600.00
	Facilities			88,650.00
	Educational Expenses			73,800.00
	Personnel			2,287,665.00
Total Expense				3,804,355.00
	Other Income			15,200.00
				6,298.00

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

A For the 2023 calendar year, or tax year beginning 07-01-2023 , and ending 06-30-2024

B Check if applicable:
- Address change
- Name change
- Initial return
- Final return/terminated
- Amended return
- Application pending

C Name of organization
SIERRA MADRE ACADEMY INC
DBA SAINT JOSEPH ACADEMY

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) | Room/suite
500 LAS FLORES DRIVE

City or town, state or province, country, and ZIP or foreign postal code
SAN MARCOS, CA 92078

D Employer identification number
33-0643364

E Telephone number
(760) 305-8505

G Gross receipts $ 3,358,243

F Name and address of principal officer:
ANTHONY BIESE
500 LAS FLORES DRIVE
SAN MARCOS, CA 92078

H(a) Is this a group return for subordinates? Yes ● No

H(b) Are all subordinates included? Yes No
If "No," attach a list. See instructions.

H(c) Group exemption number

I Tax-exempt status: ☑ 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) or 527

J Website: SAINTJOSEPHACADEMY.ORG

K Form of organization: ● Corporation Trust Association Other

L Year of formation: 1995

M State of legal domicile: CA

Part I Summary

1 Briefly describe the organization's mission or most significant activities:
SCHOOL FOR TRANSITIONAL KINDERGARTEN THROUGH GRADE 12.

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	**3**	8
4	Number of independent voting members of the governing body (Part VI, line 1b)	**4**	8
5	Total number of individuals employed in calendar year 2023 (Part V, line 2a)	**5**	82
6	Total number of volunteers (estimate if necessary)	**6**	230
7a	Total unrelated business revenue from Part VIII, column (C), line 12	**7a**	1,937
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	**7b**	0

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	103,748	123,696
9	Program service revenue (Part VIII, line 2g)	2,789,501	2,992,039
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	650	734
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	154,737	185,413
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	3,048,636	3,301,882
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	0	0
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	1,745,896	1,943,147
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b	Total fundraising expenses (Part IX, column (D), line 25) 136,690		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	1,633,403	1,474,091
18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	3,379,299	3,417,238
19	Revenue less expenses. Subtract line 18 from line 12	-330,663	-115,356

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	5,062,927	4,816,229
21	Total liabilities (Part X, line 26)	3,443,057	3,311,715
22	Net assets or fund balances. Subtract line 21 from line 20	1,619,870	1,504,514

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer
BARBARA DE LA TORRE SECRETARY
Type or print name and title

2025-03-24
Date

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check if self-employed	PTIN
		2025-03-24		P01447663

Firm's name REDWITZ INC — Firm's EIN 33-0850406

Firm's address 4275 EXECUTIVE SQUARE SUITE 1000
LA JOLLA, CA 920371478 — Phone no. (858) 455-9000

PAGE 300

May the IRS discuss this return with the preparer shown above? See Instructions. ● Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☐

1 Briefly describe the organization's mission:

SCHOOL FOR TRANSITIONAL KINDERGARTEN THROUGH GRADE 12.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 1,947,825 including grants of $) (Revenue $ 2,992,039)

THE ORGANIZATION PROVIDES A CATHOLIC SCHOOL FOR TRANSITIONAL KINDERGARTEN THROUGH GRADE 12.

4b (Code:) (Expenses $ including grants of $) (Revenue $)

4c (Code:) (Expenses $ including grants of $) (Revenue $)

4d Other program services (Describe in Schedule O.)

(Expenses $ including grants of $) (Revenue $)

PAGE 301

4e **Total program service expenses** 1,947,825

12/23/25

To Whom It May Concern.

Sierra Madre Academy (DBA: St. Joseph Academy) does not have audited financial statements. However, I attached our P&L and Balance Sheet from the last completed fiscal year July 1 2024 to June 30 2025 below.

Please let me know if you have any questions.

Best,
Madelyn Sequeira
Development Coordinator
Sierra Madre Academy (DBA: St. Joseph Academy)

Saint Joseph Academy
Profit & Loss
July 2024 through June 2025

	Jul '24 - Jun 25
Ordinary Income/Expense	
Income	
4000 · Income	
4013 · Contributions - Restricted	22,365.90
4010 · Contributions - Un Restricted	86,914.21
4020 · Fees & Tuition Revenue	3,040,066.05
4030 · Athletics/Educational/Religious	127,187.47
4070 · Student Activities	182,762.38
4100 · Fundraising	281,644.08
Total 4000 · Income	3,740,940.09
Total Income	3,740,940.09
Gross Profit	3,740,940.09
Expense	
66900 · Reconciliation Discrepancies	-0.56
99110 · Bank Service Charges	83.00
Other Expense	653.03
6000 · Expenses	255,880.21
6100 · Operating Expenses	
6110 · Athletics/Educational/Religious	288,731.23
6200 · Student Activities	193,272.02
6300 · Taxes & Insurance	67,320.10
6400 · General & Administrative	660,323.64
6500 · Utilities	104,356.16
6600 · Facilities	65,164.97
6700 · Educational Expenses	73,225.30
6800 · Personnel	2,206,865.78
Total 6100 · Operating Expenses	3,659,259.20
Total Expense	3,915,874.88
Net Ordinary Income	-174,934.79
Other Income/Expense	
Other Income	495,663.44
Net Other Income	495,663.44
Net Income	**320,728.65**

Saint Joseph Academy
Balance Sheet
As of December 18, 2025

	Dec 18, 25
ASSETS	
Current Assets	
Checking/Savings	
1003 · Petty Cash	73.52
1004 · Cash Clearing	-749.93
1005 · PPB Operating Checking - 3754	945,562.21
1006 · PPB Operating Savings - 3812	55,316.72
1007 · PPB Building Checking - 3788	18,357.23
1009 · Arbiter Pay Bank	780.00
1016 · PPB FSA Checking Acct - 7284	5,358.19
1017 · PPB Savings CD - 3734	504,640.00
1018 · PPB Savings CD - 3718	310,048.11
Total Checking/Savings	1,839,386.05
Accounts Receivable	
Accounts Receivable	
1100. · Tuition Receivable	1,412,885.95
1103 · Fees Receivable	35,238.66
1104 · Extended Care Receivable	14,302.06
1105 · Sport Fees Receivable	6,558.11
1106 · Fundraisers	5,892.34
Total Accounts Receivable	1,474,877.12
Total Accounts Receivable	1,474,877.12
Other Current Assets	
PrePaid Sports Subscriptions	6,745.60
PrePaid Employee Training	125.00
PrePaid Development	12,313.47
Pre Paid Subscription	11,163.76
PrePaid Umbrella Insurance	1,450.45
1300.90 · Pre Paid Student Acc Coverage	1,000.00
1300.80 · Prepaid Advertising	11,552.71
1103X · Fees ReceivableSub	126.00
1140 · Employee Insurance Receivable	25,953.58
1300.10 · Prepaid Workers Comp Ins	4,822.64
1300.20 · Prepaid Auto Insurance	3,293.88
1300.30 · Prepaid Multi Peril Ins	22,049.86
1300.60 · Prepaid Property Tax	5,163.24
Total Other Current Assets	105,760.19
Total Current Assets	3,420,023.36
Fixed Assets	
1500 · Land Parcel #21906155	400,000.00
1501 · Land Improvements	150,977.00
1502 · Building & Improvements	5,864,000.91
1600 · Computers	58,843.85
1601 · Equipment	438,780.37
1602 · Furniture	145,063.52
1650 · Blessed Sacrament Chapel	33,527.90
1700 · Accumulated Depreciation	-3,627,908.13
1850 · Accumulated Amortization	-25,598.00
Total Fixed Assets	3,437,687.42
Other Assets	
1800 · Loan Costs	47,636.00
Total Other Assets	47,636.00
TOTAL ASSETS	**6,905,346.78**

Saint Joseph Academy
Balance Sheet
As of December 18, 2025

	Dec 18, 25
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accounts Payable	-4,136.38
Total Accounts Payable	-4,136.38
Credit Cards	
Citi Credit Card - 3654	16,568.56
Citibank Credit Card	
Credit Card at Citi Cards Quic	899.81
Citibank Credit Card - Other	-507.60
Total Citibank Credit Card	392.21
Total Credit Cards	16,960.77
Other Current Liabilities	
2210 · VTO Accrued	35,159.74
2005 · Family Credits & Deposits	1,240.69
2100 · Deferred Revenue	1,693,125.75
Total Other Current Liabilities	1,729,526.18
Total Current Liabilities	1,742,350.57
Long Term Liabilities	
2251 · Mortgage Pacific Premier Bank	3,104,301.95
Total Long Term Liabilities	3,104,301.95
Total Liabilities	4,846,652.52
Equity	
3000 · Unrestricted Assets	1,619,870.24
32000 · Retained Earnings	205,372.16
Net Income	233,451.86
Total Equity	2,058,694.26
TOTAL LIABILITIES & EQUITY	**6,905,346.78**

October 23, 2025

Jewish Community Foundation San Marcos

Re: Authorization for Grant Application

Dear Grant Review Committee,

On behalf of StandUp for Kids, I am pleased to authorize Justine Palmore, Regional Director of StandUp for Kids, to submit a grant application to the Jewish Community Foundation San Marcos for funding to support the expansion of our Road Map to Success (RMTS) program.

Please do not hesitate to contact me if you require any additional information regarding our organizational structure or authorization.

Sincerely,

Kelly Fields
National Executive Director

Title

StandUp for Kids - Road Map to Success

10/28/2025

id. 52114525

by **Justine Palmore** in **San Marcos Community Foundation**
on behalf of **Standup for Kids**

1055 El Camino Dr Ste. E
Costa Mesa, California
92626
CA
United States
714-356-5437
justines@standupforkids.org

Original Submission

10/28/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	StandUp for Kids - Road Map to Success
Are you applying for the Mini Grant or the Regular Grant?	Regular Grant ($1,500 - $10,000)
Project Name	Road Map to Success Mentoring Program
Project Start Date	1/5/2026
Project End Date	12/31/2026
Date by Which Funds Will Be Expended:	12/31/2026
Total Number of People Served by this Project	75
Total Number of People Served by this Project in San Marcos Only	10

Grant Amount Requested	10000
	Organization Details
Organization Name	Standup for Kids San Diego
Organization Street Address	6161 El Cajon Blvd. #B154
Organization City	San Diego
Organization State	California
Organization Zip Code	92115
Organization Website	www.standupforkids.org
Organization's EIN	33-0414855 200 StandUp for Kids 73269985-2345-4b57-9b8c-141cb47c9ac0 200 Nelson Ferry Rd Ste B Decatur GA 30030-2318 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-09-09T00:00:00 2025-09-22T00:00:00 501(c)(3) Public Charity A public charity (50% deductibility limitation). Section 509(a)(1) organization as referred to in Section 170(b)(1)(A)(vi) 2025-09-09T00:00:00 1990 08
	Contact Information
Contact First Name	Justine
Contact Last Name	Palmore
Contact Title	Regional Executive Director
Contact Phone	+19495104050
Contact Email	justines@standupforkids.org
	Project Details

Briefly describe your request for funds.	StandUp for Kids San Diego seeks $10,000 to expand our proven Road Map to Success (RMTS) program to reach more homeless youth ages 12-17 in the San Marcos community. The RMTS program provides comprehensive wrap-around services through a five-step pathway: 1) basic needs and stable housing, 2) education stabilization, 3) employment preparation and job retention, 4) personal management and life skills, and 5) post-graduation preparation. This funding will enable us to bring our successful model—currently serving 75 youth across North San Diego high schools—to significantly expand our reach in San Marcos and address the community's critical youth homelessness crisis.
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	San Marcos schools (grades 6-12) have identified 273 youth experiencing homelessness—yet comprehensive support services remain virtually non-existent in the area. StandUp for Kids currently operates a successful RMTS program across North San Diego high schools, serving 75 at-risk and homeless youth annually with an 83% program completion rate. This grant will fund our strategic expansion to significantly increase the number of San Marcos youth we serve with the proven model that has helped hundreds of youth transition from crisis to stability. Without intervention, these 273 San Marcos youth face an 82% likelihood of adult homelessness and significantly reduced life outcomes.
Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	We partner with police, schools, and shelters to serve at-risk youth in North San Diego. Each youth gets a mentor and case manager, plus coordinated medical, job, and educational support.
Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	No, we have not previously received funding from the San Marcos Community Foundation. This represents our first request as we strategically expand our proven services into the San Marcos community.
Please provide a detailed narrative of	StandUp for Kids, established in 1990, is a national 501(c)(3) nonprofit organization dedicated to ending the cycle of youth homelessness. Our

your organization's mission and impact to the community. Include details such as strategic objectives, milestone achievements, and testimonials.

mission is to cultivate healing communities where youth ages 12-24 can transition from crisis to connection through basic needs support, stable housing, food access, mentoring, and comprehensive social services.

The Road Map to Success (RMTS) program serves as our cornerstone intervention for youth ages 12-17, preparing them for young adulthood and independence through a proven five-step pathway while providing critical support services. We are now poised to bring this life-changing program to San Marcos.

Impact and Community Need

The youth homelessness crisis in San Marcos demands immediate action. With 273 identified homeless youth in San Marcos schools alone, and research showing that youth who don't graduate high school are 82% more likely to become homeless adults, the stakes couldn't be higher. StandUp for Kids offers one of the only comprehensive, long-term solutions proven to break this cycle.

Our North San Diego program serves as a powerful proof of concept. In 2024 alone, we provided 8,200 nights of emergency shelter and 69,494 meals to youth in crisis. More importantly, 83% of our RMTS participants successfully complete the program, with 78% achieving stable housing, 85% remaining in or returning to school, and 72% securing employment or enrolling in post-secondary education within six months of graduation.

Strategic Objectives

We employ a housing-first model, recognizing that youth cannot address education, employment, or personal development while struggling with basic survival. Our expansion in San Marcos will enable us to reach significantly more youth, with each participant receiving 12 months of comprehensive services designed to move them from crisis to self-sufficiency.

Success is measured by tangible outcomes: youth living independently in stable housing, actively pursuing education or employment, and making healthy life choices. Many program graduates become mentors themselves, perpetuating a cycle of healing rather than homelessness.

The Five-Step RMTS Program

Step 1: Basic Needs and Stable Housing Upon enrollment, each youth undergoes comprehensive health and wellness screening. We assess immediate needs and connect youth to emergency housing, rental stipends, hygiene products, groceries, and medical care. Youth requiring mental health support or rehabilitation services receive appropriate referrals. No youth can succeed academically or professionally while worried about where they'll sleep or when they'll eat next.

Step 2: Education Stabilization Each youth is assigned a dedicated mentor who ensures they remain in stable housing and engaged in education. We provide tutoring, school supplies, assistance with enrollment, and advocacy with school administrators. Our goal: high school graduation or GED completion.

Step 3: Employment Preparation and Job Retention Youth receive resume writing assistance, interview coaching, job search support, and workplace readiness **training.** We partner with local employers to create internship opportunities and entry-level positions, then provide ongoing support to ensure job retention.

Step 4: Personal Management and Life Skills Through workshops and one-on-one coaching, youth learn budgeting, cooking, time management, conflict resolution, and healthy relationship skills—the practical tools needed for independent living.

Step 5: Post-Graduation Preparation We help youth develop concrete plans for their futures, whether that means college applications, trade school enrollment, military service, or career advancement. Support continues through the transition period to prevent relapse into homelessness.

Milestones and Ongoing Support

Throughout the program, youth have consistent access to their mentor and case manager. At program completion (12 months), youth are reassessed for independence and stability. Critically, our support doesn't end at graduation. If youth experience setbacks or crises, we step in immediately to prevent a return to homelessness.

Testimonial: The Power of Community

At 17, Isaac left home to escape his abusive mother and stepfather, hoping to find safety and community. Homeless and terrified, Isaac searched for youth shelters but found none welcoming to LGBTQ+ youth. When he discovered StandUp for Kids, everything changed.

Our volunteer team immediately enrolled Isaac in the RMTS program, providing him with warm meals, clean clothes, shower facilities, and medical care. Today, Isaac lives in a townhome in a safe community and is in his third semester at technical college studying business management and fashion merchandising. He maintains a near-perfect GPA and participates in internships preparing him for his career. As Isaac says, "StandUp for Kids gave me a place that cares about me, a place I look forward to coming to for guidance and encouragement, a place to call community."

Stories like Isaac's should be repeated across San Marcos—but currently, 273 youth lack access to these life-changing services. This grant will change that.

Please upload any community letters or media in support of this project.

StandUpforKids_Recommendation.docx.pdf

Please upload the annual operating budget for your organization.

2026_Operating_Budget_SD.pdf

Please upload your most recent year-end audited financial statements, including any management letters associated with the audit.

Audited_Financials_2024.pdf

Please attach the first two pages of your Federal 990.

990_Public_Disclosure_2024_1.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

Jewish_Community_Foundation_Grant_-_Permission.jpeg

	Funding
Budget Worksheet	**San Marcos Community Foundation - Budget Worksheet.xlsx**
Project Budget Total	231842.33
Is this a Challenge or Matching Grant?	No
Could this be a Challenge or Matching Grant?	No
Additional Funding	**SMCF Budget Worksheet 2.xlsx**
Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	**Services:** Case management, housing support, basic needs, educational resources. **Funding:** Committed grants + private donations =sustainability. Funding **Part:** Acute cases; **Full:** Comprehensive expansion.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.			
Item	**Cost**		**Notes (optional)**
Program Salaries (case manager, housing nav, employment nav, oversight, data quality)	$	82,529.12	
Fica, Benefits	$	13,204.66	
TB Tests	$	500.00	
Mileage	$	1,120.00	
DeMinimus	$	14,603.07	
Mentors & Tutors	$	74,660.40	
Database	$	350.00	
Food	$	1,200.00	
Hygiene	$	400.00	
Housing Support	$	36,000.00	
School Supplies, BackPacks and Attendance boosters	$	1,250.00	
Technology (Phone, laptops, headsets and Mifi)	$	5,525.00	
Transportation	$	500.00	
Total budget for this PROJECT:	$	231,842.33	

	Source Name	Amount	C / CD / P
Additional Funding Source 1	LB Charitable Foundation	$ 40,000.00	Awarded
Additional Funding Source 2	Hervey Foundation	$ 30,000.00	Awarded
Additional Funding Source 3	Sundt Foundation	$ 25,000.00	Pending
Additional Funding Source 4			
Additional Funding Source 5			
Additional Funding Source 6			
Additional Funding Source 7			
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

STANDUP FOR KIDS-SAN DIEGO COUNTY
2026 Operations Budget

	Total	
Income		
4070 Cash Contributions		
4010 Business - Unrestricted	35,000.00	
4035 Education	5,000.00	
4040 Foundations - Unrestricted	180,000.00	
4050 Individuals	93,100.00	
Total 4070 Cash Contributions	**$ 313,100.00**	
4100 Gift in Kind Items	40,400.00	
Total Income	**$ 353,500.00**	
Gross Profit	**$ 353,500.00**	
Expenses		
Administrative	11,440.98	3.24%
Fundraising	1,596.77	0.45%
Program Expenses	340,418.97	96.31%
Total Expenses	**$ 353,456.72**	100%
Net Income	**$ 43.28**	

** PUBLIC DISCLOSURE COPY **

Form 990 Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2024
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

A For the 2024 calendar year, or tax year beginning and ending

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/ terminated
☐ Amended return
☐ Application pending

C Name of organization: StandUp for Kids
Doing business as:
Number and street (or P.O. box if mail is not delivered to street address): 200 Nelson Ferry Road
Room/suite: B
City or town, state or province, country, and ZIP or foreign postal code: Decatur, GA 30030

D Employer identification number: 33-0414855

E Telephone number: 404-954-6614

G Gross receipts $: 4,153,607.

F Name and address of principal officer: Kelly Fields
same as C above

H(a) Is this a group return for subordinates? ☐ Yes ☒ No
H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions
H(c) Group exemption number

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: www.standupforkids.org

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1990

M State of legal domicile: CA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: To end the cycle of youth homelessness.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	10
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	7
5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5	47
6	Total number of volunteers (estimate if necessary)	6	1900
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.

Revenue

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	2,976,562.	3,497,172.
9	Program service revenue (Part VIII, line 2g)	0.	0.
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	92,982.	171,096.
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	3,069,544.	3,668,268.

Expenses

13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	868,731.	1,042,276.
14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,396,073.	1,670,417.
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
b	Total fundraising expenses (Part IX, column (D), line 25) 230,391.		
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	488,931.	448,044.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	2,753,735.	3,160,737.
19	Revenue less expenses. Subtract line 18 from line 12	315,809.	507,531.

Net Assets or Fund Balances

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	3,886,111.	4,306,745.
21	Total liabilities (Part X, line 26)	238,299.	95,636.
22	Net assets or fund balances. Subtract line 21 from line 20	3,647,812.	4,211,109.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer: Kelly Fields
Date: 5/14/2025
Kelly Fields, Executive Director
Type or print name and title

Paid Preparer Use Only

Preparer's name: ANN M. THOMPSON	Preparer's signature: Ann M. Thompson	Date: 5/12/2025	Check if self-employed ☐	PTIN: P00719770
Firm's name: JONES AND KOLB			Firm's EIN: 58-1763570	
Firm's address: 3475 PIEDMONT ROAD NE, SUITE 1500 ATLANTA, GA 30305			Phone no. 404-262-7920	

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

See Schedule O for Organization Mission Statement Continuation

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III X

1 Briefly describe the organization's mission:
The mission of StandUp for Kids is to end the cycle of youth homelessness. We do this every day in cities across America. We carry out our mission through our volunteers, who go to the streets in order to find, stabilize and otherwise help homeless and street kids

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ..... Yes X No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ..... Yes X No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 2,718,507. including grants of $ 1,042,276.) (Revenue $)
In the United States, over 4.2 million youth and young adults experience homelessness every year. At least 50% of homeless youth are under the age of 18 and are unsheltered. Over fifty thousand youth sleep on the streets for six months or more each year, and more than half a million experience episodes of homelessness for a week or longer. To assist homeless and at-risk youth, StandUp for Kids provides services through our four core pillars: Outreach, Housing Support, Food Access, and Mentoring. These services provide them with comfort items (food, clothing, hygiene products, etc.); vital information regarding available resources to meet their needs; housing; advocacy, other resources to assist in alleviating the problem of youth homelessness and preparing them for self-sufficiency. During 2024,

4b (Code:) (Expenses $ including grants of $) (Revenue $)

4c (Code:) (Expenses $ including grants of $) (Revenue $)

4d Other program services (Describe on Schedule O.)
(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses 2,718,507.



DECATUR, GEORGIA

AUDITED FINANCIAL STATEMENTS

FOR THE YEARS ENDED
DECEMBER 31, 2024 AND 2023

STANDUP FOR KIDS, INC.
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Jones and Kolb
Certified Public Accountants
Atlanta, Georgia

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
StandUp for Kids, Inc.
Decatur, Georgia

Opinion
We have audited the accompanying financial statements of StandUp for Kids, Inc. (a nonprofit organization), which comprise the statements of financial position as of December 31, 2024 and 2023, and the related statements of activities and net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of StandUp for Kids, Inc. as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion
We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of StandUp for Kids, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about StandUp for Kids, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of StandUp for Kids, Inc.'s internal control. Accordingly, no such opinion is expressed.

- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about StandUp for Kids, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Jones and Kolb

May 6, 2025

STANDUP FOR KIDS, INC.
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2024 AND 2023

ASSETS

	2024	2023
CURRENT ASSETS		
Cash and cash equivalents	$ 1,779,691	$ 1,442,354
Investments	2,126,033	1,932,237
Contributions receivable	116,348	96,355
Accounts receivable	167,906	165,334
Prepaid expenses	26,985	27,160
Right-of-use assets - current	73,292	123,855
Total current assets	4,290,255	3,787,295
PROPERTY AND EQUIPMENT, NET	461	1,182
DEPOSITS AND OTHER ASSETS	16,029	24,341
RIGHT-OF-USE ASSETS - LONG TERM	-	73,293
Total assets	$ 4,306,745	$ 3,886,111

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES		
Accounts payable and accrued expenses	$ 19,855	$ 36,493
Operating lease obligations - current	75,781	126,024
Total current liabilities	95,636	162,517
OPERATING LEASE OBLIGATIONS - LONG TERM	-	75,782
Total liabilities	95,636	238,299
NET ASSETS		
Without donor restrictions	4,078,313	3,565,512
With donor restrictions	132,796	82,300
Total net assets	4,211,109	3,647,812
Total liabilities and net assets	$ 4,306,745	$ 3,886,111

The accompanying notes to financial statements
are an integral part of these statements.

STANDUP FOR KIDS, INC.
STATEMENTS OF ACTIVITIES AND NET ASSETS
FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
REVENUE, SUPPORT AND NET ASSETS WITHOUT DONOR RESTRICTIONS		
Individual contributions	$ 940,459	$ 761,402
Foundation contributions	338,072	210,450
Business contributions	362,564	361,322
Federal, state, and municipal funding	773,390	824,283
Civic, religious and other contributions	373,109	304,307
In-kind contributions	529,972	413,562
Special events revenue	239,684	173,064
Investment earnings	206,731	225,531
Total revenue and support	3,763,981	3,273,921
NET ASSETS RELEASED FROM DONOR RESTRICTIONS	113,504	175,368
TOTAL REVENUE, SUPPORT AND NET ASSETS RELEASED FROM DONOR RESTRICTIONS	3,877,485	3,449,289
EXPENSES		
Program services	2,783,731	2,415,163
Management and general	223,561	201,624
Fundraising	230,391	207,012
Total functional expenses	3,237,683	2,823,799
Direct costs of special events	127,001	93,836
Total expenses	3,364,684	2,917,635
Change in net assets without donor restrictions	512,801	531,654
NET ASSETS WITH DONOR RESTRICTIONS		
Restricted contributions	164,000	107,500
Net assets released from donor restrictions	(113,504)	(175,368)
Change in net assets with donor restrictions	50,496	(67,868)
CHANGE IN NET ASSETS	563,297	463,786
NET ASSETS, BEGINNING OF YEAR	3,647,812	3,184,026
NET ASSETS, END OF YEAR	$ 4,211,109	$ 3,647,812

The accompanying notes to financial statements
are an integral part of these statements.

STANDUP FOR KIDS, INC.
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2024

	Program Services	Management and General	Fundraising	Total Expenses
Salaries and wages	$ 1,290,990	$ 124,790	$ 129,295	$ 1,545,075
Specific assistance	1,042,276	-	-	1,042,276
Occupancy	188,673	10,566	10,566	209,805
Fundraising related expenses	-	-	151,112	151,112
Payroll taxes and fees	102,841	12,780	9,721	125,342
Professional fees	72,117	44,184	256	116,557
Advertising and public relations	16,529	11,742	44,373	72,644
Office expense	14,384	3,002	9,580	26,966
Insurance	18,821	7,773	-	26,594
Communications	11,054	2,211	1,474	14,739
Miscellaneous	10,337	3,120	-	13,457
Conferences and meetings	9,740	2,597	649	12,986
Repairs and maintenance	3,119	347	-	3,466
Travel	1,602	200	200	2,002
Dues and subscriptions	707	141	94	942
Depreciation	541	108	72	721
Total expenses	2,783,731	223,561	357,392	3,364,684
Direct cost of special events	-	-	(127,001)	(127,001)
Total functional expenses	$ 2,783,731	$ 223,561	$ 230,391	$ 3,237,683

The accompanying notes to financial statements
are an integral part of this statement.

STANDUP FOR KIDS, INC.
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2023

	Program Services	Management and General	Fundraising	Total Expenses
Salaries and wages	$ 1,072,548	$ 111,052	$ 113,739	$ 1,297,339
Specific assistance	868,731	-	-	868,731
Occupancy	246,020	13,461	71,434	330,915
Fundraising related expenses	-	-	56,934	56,934
Payroll taxes and fees	79,245	11,369	8,120	98,734
Professional fees	57,473	36,739	94	94,306
Advertising and public relations	13,967	8,428	40,457	62,852
Office expense	22,449	3,842	7,306	33,597
Insurance	17,402	6,468	-	23,870
Communications	12,347	2,469	1,646	16,462
Miscellaneous	5,994	4,241	26	10,261
Conferences and meetings	7,657	2,042	510	10,209
Repairs and maintenance	6,841	760	-	7,601
Travel	1,930	241	241	2,412
Dues and subscriptions	2,018	404	269	2,691
Depreciation	541	108	72	721
Total expenses	2,415,163	201,624	300,848	2,917,635
Direct cost of special events	-	-	(93,836)	(93,836)
Total functional expenses	$ 2,415,163	$ 201,624	$ 207,012	$ 2,823,799

The accompanying notes to financial statements
are an integral part of this statement.

STANDUP FOR KIDS, INC.
STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	$ 563,297	$ 463,786
ADJUSTMENTS TO RECONCILE CHANGE IN NET ASSETS TO NET CASH AND CASH EQUIVALENTS PROVIDED BY OPERATING ACTIVITIES:		
Depreciation	721	721
Unrealized/realized gain on investments	(89,638)	(137,561)
Change in contributions receivable	(19,993)	(64,549)
Change in accounts receivable	(2,572)	(94)
Change in prepaid expenses	175	1,899
Change in right-of-use assets	123,856	134,015
Change in deposits and other assets	8,312	-
Change in accounts payable and accrued expenses	(16,638)	14,695
Change in operating lease obligations	(126,025)	(132,708)
Total adjustments	(121,802)	(183,582)
Net cash and cash equivalents provided by operating activities	441,495	280,204
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of investments	(507,278)	(346,736)
Proceeds from sale of investments	403,120	267,797
Net cash and cash equivalents used in investing activities	(104,158)	(78,939)
NET INCREASE IN CASH AND CASH EQUIVALENTS	337,337	201,265
CASH AND CASH EQUIVALENTS		
Beginning of year	1,442,354	1,241,089
End of year	$ 1,779,691	$ 1,442,354

The accompanying notes to financial statements
are an integral part of these statements.

STANDUP FOR KIDS, INC.
NOTES TO FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. StandUp for Kids, Inc. (the "Organization") was founded in 1990 to help care for homeless and at-risk youth by transitioning them from crisis to connection. With its national headquarters in Decatur, Georgia, the Organization is run almost entirely by volunteers, and has established fifteen programs in ten states plus the District of Columbia.

B. The Organization considers all highly liquid investments with maturities of three months or less when purchased to be cash equivalents. The Organization maintains cash deposits that at times may exceed the federal deposit insurance limit of $250,000. Management believes it mitigates any risk by depositing cash with major financial institutions.

C. Contributions, including unconditional promises to give from private companies, foundations, and individuals, are recorded as revenue when the unconditional pledge is made. All contributions are available for unrestricted use unless specifically restricted by the donor. At December 31, 2024 and 2023, the Organization considered all contributions receivable to be fully collectible within a year; therefore, a reserve for contributions receivable has not been recorded.

D. Accounts receivable, net of allowances for credit losses, are recorded at the amounts of cash estimated as realizable. The Organization provides reserves for credit losses when specific accounts are deemed uncollectible. Accounts receivable balances are considered delinquent based on age and how recently payments have been received. At December 31, 2024 and 2023, the Organization considered all accounts receivable to be fully collectible within a year; therefore, a reserve for accounts receivable has not been recorded.

E. Property and equipment over $1,000 is stated at cost when purchased; or if donated, at the fair market value on the date of donation. Depreciation is calculated using the straight-line method over the estimated useful life of the asset, which ranges from three to seven years. Additions and replacements are charged to the property accounts, while repairs and maintenance are charged to expenses as incurred.

Property and equipment, which consists of computer equipment, furniture, and leasehold improvements, is reported in the Statements of Financial Position net of accumulated depreciation, which was $45,660 and $44,939 as of December 31, 2024 and 2023, respectively. Depreciation expense was $721 for each of the years ended December 31, 2024 and 2023.

F. The Organization prepares its financial statements in accordance with U.S. generally accepted accounting principles ("GAAP"). The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates.

G. Net assets, revenues, gains and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net assets without donor restrictions – These net assets are available for use in general operations and are not subject to donor or grantor restrictions.

Net assets with donor restrictions – These net assets are subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature; for example, restrictions that may or will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature; for example, stipulating that those resources be maintained in perpetuity. The donors of these assets permit the Organization to use all of the income earned on related investments for general or specific purposes. More specifically, items included in net assets with donor restrictions are gifts for which restrictions have not been met.

When restrictions expire (that is, when a stipulated time restriction ends, or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statements of Activities and Net Assets as "net assets released from donor restrictions."

H. A portion of the Organization's revenue is derived from cost-reimbursable contracts, which are conditioned upon certain performance requirements and the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract provisions. The Organization has several cost-reimbursable contracts from various municipalities that have not been recorded as revenue because qualifying expenditures have not yet been incurred.

I. The Organization records donated services as in-kind contribution revenue and expense if the services create or enhance a non-financial asset, or the services would (1) need to be purchased by the Organization if not provided by contribution, (2) require specialized skills, and (3) are provided by individuals with those skills. Donated materials, office space and services are reflected as contributions in the accompanying statements at their estimated value at date of receipt. Donated materials primarily consist of clothing, food, hygiene products and space rental.

The Organization receives donated services from a variety of unpaid volunteers assisting the Organization with the administration of its programs. No amounts have been recorded in the financial statements for those services since they do not meet the criteria for recognition under GAAP.

J. The costs of providing the Organization's various programs and other activities have been summarized on a functional basis in the Statements of Activities and Net Assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The expenses that are allocated include depreciation, office expenses and occupancy, which are

allocated on a square-footage basis, as well as salaries and benefits, which are allocated on the basis of estimated time and effort.

K. The Organization is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. Income generated from activities unrelated to the Organization's exempt purpose is subject to tax. The Organization did not have any unrelated business income for the years ended December 31, 2024 and 2023.

L. Subsequent events have been evaluated by management through May 6, 2025, the date these financial statements were available to be issued.

2. LIQUIDITY

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the Statement of Financial Position date, comprise the following as of December 31:

	2024	2023
Cash and cash equivalents	$ 1,779,691	$ 1,442,354
Investments	2,126,033	1,932,237
Contributions receivable	116,348	96,355
Total financial assets	4,022,072	3,470,946
Less amounts unavailable for general expenditure:		
Net assets with donor restrictions	132,796	82,300
Financial assets available for general expenditures	$ 3,889,276	$ 3,388,646

The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

3. FAIR VALUE OF INVESTMENT SECURITIES

U.S. generally accepted accounting principles establish a framework for measuring fair value. That framework provides for a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to the unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.

Level 2: Inputs to valuation methodology include quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; and, inputs that are derived principally from, or corroborated by, observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

As of December 31, 2024 and 2023, the only assets or liabilities that are measured at fair value on a recurring basis are investments. The Organization's investments consist of mutual funds and exchange traded funds which are valued at the closing price reported on the active market on which the individual securities are traded. Such investments are classified within Level 1 of the valuation hierarchy.

Investments consist of the following at December 31:

	2024	2023
Mutual funds	$ 2,108,358	$ 1,888,459
Exchange traded funds	17,675	43,778
Total investments	$ 2,126,033	$ 1,932,237

Investment earnings consist of the following at December 31:

	2024	2023
Dividend and interest income	$ 137,224	$ 103,398
Unrealized gain	55,766	147,977
Realized gain (loss)	33,872	(10,416)
Investment fees	(20,131)	(15,428)
Investment earnings	$ 206,731	$ 225,531

4. RIGHT-OF-USE ASSETS AND OPERATING LEASE OBLIGATIONS

The Organization has two non-cancelable leases for outreach centers. The leases will mature between August 2025 to September 2025. Upon adoption of ASU No. 2016-02, right-of-use assets ("ROU") and operating lease obligations were recorded at the present value of future payments using the risk-free rates of 0.42% to 4.12%. The ROU are amortized over the life of the leases and the amortized amount is considered rent expense. Rent expense also includes additional amounts to cover related operating expenses and storage space.

Total rent expense under the lease agreements was $135,003 and $144,308 for the years ended December 31, 2024 and 2023, respectively. ROU at December 31, 2024 and 2023 were $73,292 and $197,148, respectively. Operating lease obligations at December 31, 2024 and 2023 were $75,781 and $201,806, respectively.

Future minimum rental payments for the Organization are as follows at December 31:

Year	Amount	Discount	Lease Obligation
2025	$ 77,022	$ (1,241)	$ 75,781

The Organization had other leases with terms of less than one year for outreach centers. Rent expense under these leases was approximately $64,000 and $109,000 for the years ended December 31, 2024 and 2023, respectively.

5. NET ASSETS WITH DONOR RESTRICTIONS

Changes to net assets with donor restrictions are as follows:

	December 31, 2023	Additions	Released from Restrictions	December 31, 2024
Subject to expenditure for specified purpose:				
Kid services	$ 24,663	$ 57,500	$ (46,549)	$ 35,614
Housing support	57,637	44,500	(60,916)	41,221
Mentoring and education	-	62,000	(6,039)	55,961
	$ 82,300	$ 164,000	$ (113,504)	$ 132,796

	December 31, 2022	Additions	Released from Restrictions	December 31, 2023
Subject to expenditure for specified purpose:				
Kid services	$ 51,450	$ 40,000	$ (66,787)	$ 24,663
Housing support	42,008	67,500	(51,871)	57,637
Mentoring and education	56,710	-	(56,710)	-
	$ 150,168	$ 107,500	$ (175,368)	$ 82,300

6. IN-KIND CONTRIBUTIONS

In-kind contributions received consisted of the following for the years ended December 31:

	2024	2023
Clothes and household items	$ 202,376	$ 79,068
Food	86,182	69,498
Housing support	250	5,992
Hygiene products	15,271	23,387
Other miscellaneous items	87,715	98,144
Services	96,827	79,500
Special event support	41,351	57,973
Total in-kind contributions	$ 529,972	$ 413,562

The Organization's in-kind contributions were valued using estimated average prices of identical or similar services or products using pricing data of similar services or products under a "like-kind" methodology, considering the utility of the services and goods at the time of the contribution. No in-kind contributions were restricted. The Organization does not sell gifts-in-kind and only uses the goods and services for its own program or supporting service activities. Approximately 86% and 14% of in-kind contributions were used for program and supporting services, respectively, for the year ended December 31, 2024. Approximately 80% and 20% of in-kind contributions were used for program and supporting services, respectively, for the year ended December 31, 2023.

7. RETIREMENT PLAN

The Organization established a 401(k)-retirement plan (the "Plan") for all eligible employees in 2019. Employees may elect to contribute up to 100% of their compensation to the Plan up to the limit allowed by federal law. The Organization currently does not match any employee contributions.

Major General Raymond Murray High School

215 N. Melrose Drive, Vista, CA 92083
Dr. Joel Miller, Principal
Phone: (760) 631-2502 Fax: (760) 643-2685

October 28, 2025

To Whom It May Concern,

I am writing in support of the Road Map to Success (RMTS) program and the incredible impact the Stand Up for Kids team has made on our students at Major General Raymond Murray High School. Through their collaboration and consistent presence in our Thursday PM program, they have provided critical mentorship, career readiness resources, and individualized support to our at-risk youth.

Many of our students face significant barriers outside of school that can limit their access to stable housing, consistent mentorship, and career opportunities. The Stand Up for Kids staff have bridged that gap by building trusted relationships with our students and helping them identify achievable goals beyond high school. Their workshops and one-on-one guidance sessions have equipped students with job readiness tools, time management skills, and a renewed sense of self-worth and direction.

In working with the Road Map to Success team, I've witnessed a genuine commitment to student success that extends beyond academics. The program's focus on mentorship, employment pathways, and personal empowerment aligns perfectly with our mission to prepare students for both career and life success. Their responsiveness and collaboration with school staff have been instrumental in ensuring that each student receives the right support at the right time.

I wholeheartedly support the expansion of the Road Map to Success program to additional schools across North San Diego County, including San Marcos. The need for such impactful, relationship-based programming is great, and I am confident that the Stand Up for Kids team will continue to transform lives through their dedicated work.

Sincerely,

Rebekka Kinder

Community School Lead, Thursday PM Program

Vista Unified School District

Rebekkakinder@vistausd.org

Title

The Farmlink Project - Food Movement Program

12/12/2025

id. 52576589

by **Jessica Nadeau** in **San Marcos Community Foundation**
on behalf of **Farmlink Project**

P. O. Box 744772
Los Angeles, California
90074
California
United States
6127196798
jessica.nadeau@farmlinkproject.org

Original Submission

12/12/2025

Score	n/a
	General Project Information
Please enter your organization's name and project name.	The Farmlink Project - Food Movement Program
Are you applying for the Mini Grant or the Regular Grant?	Regular Grant ($1,500 - $10,000)
Project Name	Food Movement Program
Project Start Date	3/1/2026
Project End Date	3/31/2027
Date by Which Funds Will Be Expended:	3/31/2027
Total Number of People Served by this Project	1000
Total Number of People Served by this Project in San Marcos Only	1000

Grant Amount Requested	10000
	Organization Details
Organization Name	The Farmlink Project
Organization Street Address	PO Box 744772
Organization City	Los Angeles
Organization State	CA
Organization Zip Code	90074
Organization Website	https://www.farmlinkproject.org/
Organization's EIN	85-1398171 200 The Farmlink Project ba05812f-dd05-490b-9add-7199522dd860 3680 Wilshire Blvd Ste P04-1590 Los Angeles CA 90010-2707 This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals(SDN) list. true false 2025-09-09T00:00:00 2025-10-20T00:00:00 501(c)(3) Public Charity A public charity (50% deductibility limitation). Section 509(a)(1) organization as referred to in Section 170(b)(1)(A)(vi) 2025-09-09T00:00:00 2021 02
	Contact Information
Contact First Name	Jessica
Contact Last Name	Nadeau
Contact Title	Director of Institutional Giving
Contact Phone	+16127196798
Contact Email	jessica.nadeau@farmlinkproject.org
	Project Details

Briefly describe your request for funds.	We are requesting $10,000 to support The Farmlink Project's Food Movement Program in San Marcos, enabling the transportation and distribution of fresh, nutritious food to families facing food insecurity. Funds will be used to cover freight and logistics costs that connect surplus produce from regional farms to local food banks and community partners, ensuring reliable access to fresh food where it is most needed.We are requesting $10,000 to support The Farmlink Project's Food Movement Program in San Marcos, ensuring families experiencing food insecurity have consistent access to fresh, nutritious food. San Marcos County includes many rural and working-class communities where rising food costs, limited transportation, and gaps in local food distribution make it difficult for households to access fresh produce, even as nearby farms experience surplus. Farmlink works as a logistics and coordination partner, connecting surplus produce from regional growers directly to food banks, schools, and community-based organizations serving San Marcos. This funding will be used to cover essential transportation and cold-chain logistics costs, allowing food to move quickly and safely from farms to families without placing additional financial strain on local partners.
Briefly describe the significance of your request to the San Marcos community, including anticipated numbers served.	This request is significant to the San Marcos community because it directly increases access to fresh, nutritious food for families facing food insecurity. Through the Food Movement Program, funding supports the transportation of surplus produce from regional farms to food banks and community-based organizations serving San Marcos. We do not track individual people served. Instead, we measure impact by pounds of food delivered and meal equivalents, which allows us to focus resources on food movement rather than reporting burdens for local partners. With $10,000, Farmlink can deliver approximately **260,000 pounds of fresh food** to San Marcos. Using our standard conversion of **1.2 pounds per meal**, this equates to more than **215,000 meals** made available to the community. By increasing the volume and reliability of fresh food deliveries, this support strengthens local food access, helps community organizations meet sustained demand, and ensures nutritious food reaches families when it is needed most.
Do you collaborate with other organizations to achieve your mission? If so, briefly describe those partnerships highlighting any that are located in or serve San Marcos residents.	Yes. Farmlink partners with regional farmers and local organizations serving San Marcos, including groups connected to the San Diego Food Bank and North County Food Bank.

Has your organization received funding from the San Marcos Community Foundation in the past? If yes, please briefly describe the most recent project which received funding and the outcomes you achieved. If you have not received funding in the past, you can leave this section blank.	No

---

Please provide a detailed narrative of your organization's mission and impact to the community. Include details such as strategic objectives, milestone achievements, and testimonials.	The Farmlink Project's mission is to connect surplus produce to communities in need, reduce greenhouse gas emissions, and empower the next generation of young changemakers. Farmlink serves as a critical "link" between the agricultural sector and food access organizations, addressing broken supply chains that allow fresh food to go to waste while families experience hunger. Our vision is to transform the food system by ending food insecurity and eliminating food waste at the agricultural level. Founded in April 2020 by a group of college students responding to the COVID-19 pandemic, Farmlink emerged at a moment when systemic flaws in the food system were impossible to ignore. Millions of families faced food insecurity while billions of pounds of fresh produce were left unharvested or discarded. Since then, Farmlink has grown into a national organization with 26 full-time team members and a scalable model designed for long-term impact. Farmlink takes an intersectional approach to food insecurity and food waste, offering a first-of-its-kind solution built on deep collaboration with both farmers and food banks. Our team provides seamless logistics that move surplus produce from farms to food relief organizations across the United States, delivering immediate relief to growers while increasing access to fresh, nutritious food for communities facing hunger. We also pursue long-term systems change through policy advocacy and infrastructure development that improve consistency, equity, and efficiency across the food system. To date, Farmlink has delivered more than 450 million pounds of food, making over 400 million meals possible for individuals and families experiencing food insecurity nationwide. Key milestones include building a national network of farmers, food banks, and logistics partners; reducing redistribution costs through operational efficiencies; and expanding service to underserved and hard-to-reach communities. As we grow, we remain focused on lowering costs per pound, increasing consistency of deliveries, and ensuring equitable access to food with dignity and choice. Environmental impact is inseparable from Farmlink's work. Currently, 26.4

percent of the global population faces food insecurity, while 1.2 trillion pounds of food are wasted each year. Rotting food produces methane, making food waste a major driver of climate change. Farmlink addresses this challenge directly by preventing surplus food from going to waste and by investing in long-term solutions such as Carbonlink, a program developed in collaboration with leading carbon researchers to support comprehensive emissions reduction projects across the food system.

Looking ahead, Farmlink aims to deliver one billion meals worth of fresh produce within the next five years. Achieving this goal means more than scaling volume. It requires improving food access so communities receive fresh food consistently and reliably, reducing the food system's environmental impact, and building the infrastructure needed to sustain large-scale food recovery. Through increased redistribution, emissions reduction, and expansion into new communities, Farmlink is advancing a more resilient, equitable, and efficient food system that serves both people and the planet.

Please upload any community letters or media in support of this project.

The_Farmlink_Project_-_FY25_Annual_Report-compressed.pdf

Please upload the annual operating budget for your organization.

Farmlink_FY26_Organizational_Budget.pdf

Please upload your most recent year-end audited financial statements, including any management letters associated with the audit.

Farmlink_FY2025_Audited_Financial_Statements__Final_1.pdf

Please attach the first two pages of your Federal 990.

FY2025_990_Farmlink.pdf

Please upload a letter, signed by your organization's president or authorized officer on this application, supporting the submission of this grant.

Funding

Budget Worksheet

San Marcos Community Foundation - Budget Worksheet.xlsx

Project Budget Total	10000

Is this a Challenge or Matching Grant?	No

Could this be a Challenge or Matching Grant?	Yes

Additional Funding

SMCF Budget Worksheet 2.xlsx

Please provide a brief narrative for your budget and funding sources for this project. If you don't receive your full grant request, will you still be able to run the project?	We have secured **$500,000 in restricted support from the Sam Simon Foundation** dedicated to advancing our Food Movement Program across California.

Provide an itemized list of expenses for this project. Please ensure the totals are calculated correctly.		
Item	**Cost**	**Notes (optional)**
Food Movement	*$10,000.00*	
Total budget for this PROJECT:		

	Source Name	Amount	C / CD / P
Additional Funding Source 1	Sam Simon Foundation	$ 500,000.00	
Additional Funding Source 2			
Additional Funding Source 3			
Additional Funding Source 4			
Additional Funding Source 5			
Additional Funding Source 6			
Additional Funding Source 7			
Additional Funding Source 8			
Additional Funding Source 9			
Additional Funding Source 10			

The Farmlink Project				
FY26 Budget				
April 2025 – March 2026				
Revenue				
Contributions				
Consumers	889,849			
Major Donors	2,060,000			
Foundations	1,780,000			
Corporate Partners	2,735,000			
Angel	6,000,000			
Total Contributions	13,464,849			
Other Revenue				
Food Movement Reimbursement	1,174,615			
Investment Income	70,000			
Earned Income	5,196			
Total Other Revenue	1,249,811			
Total Revenue	14,714,660			
Expenses				
Personnel Costs				
Salaries & Wages	2,963,421			
Benefits & Taxes	533,814			
Total Personnel Costs	3,497,235			
Professional Services	590,015			
Direct Program				
Freight Transportation	4,937,904			
Packaging	457,881			
Harvest Fees	150,092			
Other Program Costs	206,239			
Total Direct Program	5,752,116			
Travel	316,311			
Other Operating Costs	503,913			
Total Expenses	10,659,590			

FARMLINK

FY25 Annual Report



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Our Mission: We connect farms with surplus food to communities facing hunger.

Farmlink's Fiscal Year 2025 (FY25) *was April* 2024-*March* 2025.

Meet The Team

Our powerhouse team of 25 passionate leaders (including seven new hires!) and 38 eager students are taking our food recovery operations, fundraising, marketing, finances, policy, advocacy, and strategy to the next level.



FOUNDERS' LETTER

Five years ago, we started Farmlink with a sense of urgency, a few social media posts, and some borrowed U-Hauls. Today, as we write this letter in spring 2025, that urgency burns brighter than ever.

We find ourselves in a perfect storm of need. Funding cuts have hollowed out hunger-relief programs, household costs continue to climb, farmers shoulder massive surpluses, and the word "climate" is trapped in political rhetoric instead of driving the action our planet needs.

But the real story lives in our inboxes, flooded daily with messages from families facing hunger and community leaders asking for help. Food banks that once hesitated to answer our calls now reach out to us, millions of pounds of produce behind their goals and needs.

Yet within this crisis lies extraordinary opportunity.

In our last annual report, we identified three pillars: the power of collective action, the undeniable link between food systems and climate change, and the transformative potential of young changemakers. These remain our north star, but our capacity to act on them has fundamentally evolved.

Where we once had volunteers making cold calls, we now have a team of 25 industry leaders. Where we once had hope, we now also have proof. One year, 144 million pounds of fresh and healthy food, distributed through our unmatched partner network of thousands of community leaders.

Within that 144 million pounds, our team partnered with eleven apple growers in West Virginia to rescue and distribute more than 50 million apples nationwide (you'll find the full story in the pages ahead). This wasn't just the largest fresh-food recovery effort ever led by an organization like Farmlink; it was a blueprint of what becomes possible when logistics, policy, and community align.

Every part of this effort matters: from farmers harvesting surplus in the rain, to truck drivers hauling across the country, to volunteers packing boxes at sunrise, to schools opening their doors on weekends for community distributions, and donors big and small fueling every truckload. Together, we form the connective tissue between surplus and need, between intention and impact.

As you explore this annual report celebrating our 2024 achievements, remember it represents just a fraction of what's possible. The infrastructure is built. The partnerships are forged. The blueprint is proven.

Now comes the scale.

Our success over the next five years will hinge on many forces working in concert: breakthrough logistics that redirect surplus at scale; a collaborative food-bank network committed to innovation; policy that secures long-term resources and incentives; and a culture shift that views surplus food as a public good: essential, stigma-free, and universally accessible.

We're shifting from crisis response to system redesign – building a food system that supports farmers, nourishes families, and protects the planet we share.

Thank you for being a part of this movement. Thank you for believing young people can drive systemic change. And thank you for proving, every day, that collective action isn't just powerful, **it's unstoppable.**



- Ben Collier,
Co-Founder & CEO



- Aidan Reilly,
Co-Founder & Chief of External Affairs



"We had to turn away 50 families for the first time in Manna Market's history. Just days later, Farmlink reached out offering a semi-truck of potatoes. We almost said no – thinking it was too much – but it turned out to be exactly what our community needed."

- Bianca Murphy

YouthWay Ministries and Manna Market, Minnesota



FOOD PROGRAM

What Sets Us Apart

1 **Our quality:** We supply consistent, high-quality fruits and vegetables, addressing the gap in nutritious produce often found in food bank distributions.

2 **Our reach:** We believe collaboration is vital to improve our food system. We've built the largest collaborative network of farmers and food bank partners in the country, working with 400+ farms and food donors and 500+ hunger-fighting charities across the United States and Canada.

3 **Our responsiveness:** On average, food will arrive at a new home within 24-48 hours of when we receive the call. Our Food Programs team is manning the phones to accept and distribute food donations 24/7.





We moved

20.28%

more food in FY25 than the year prior

144,563,319

total pounds of food rescued and delivered

120,469,432

total meals worth of fresh and healthy food made possible

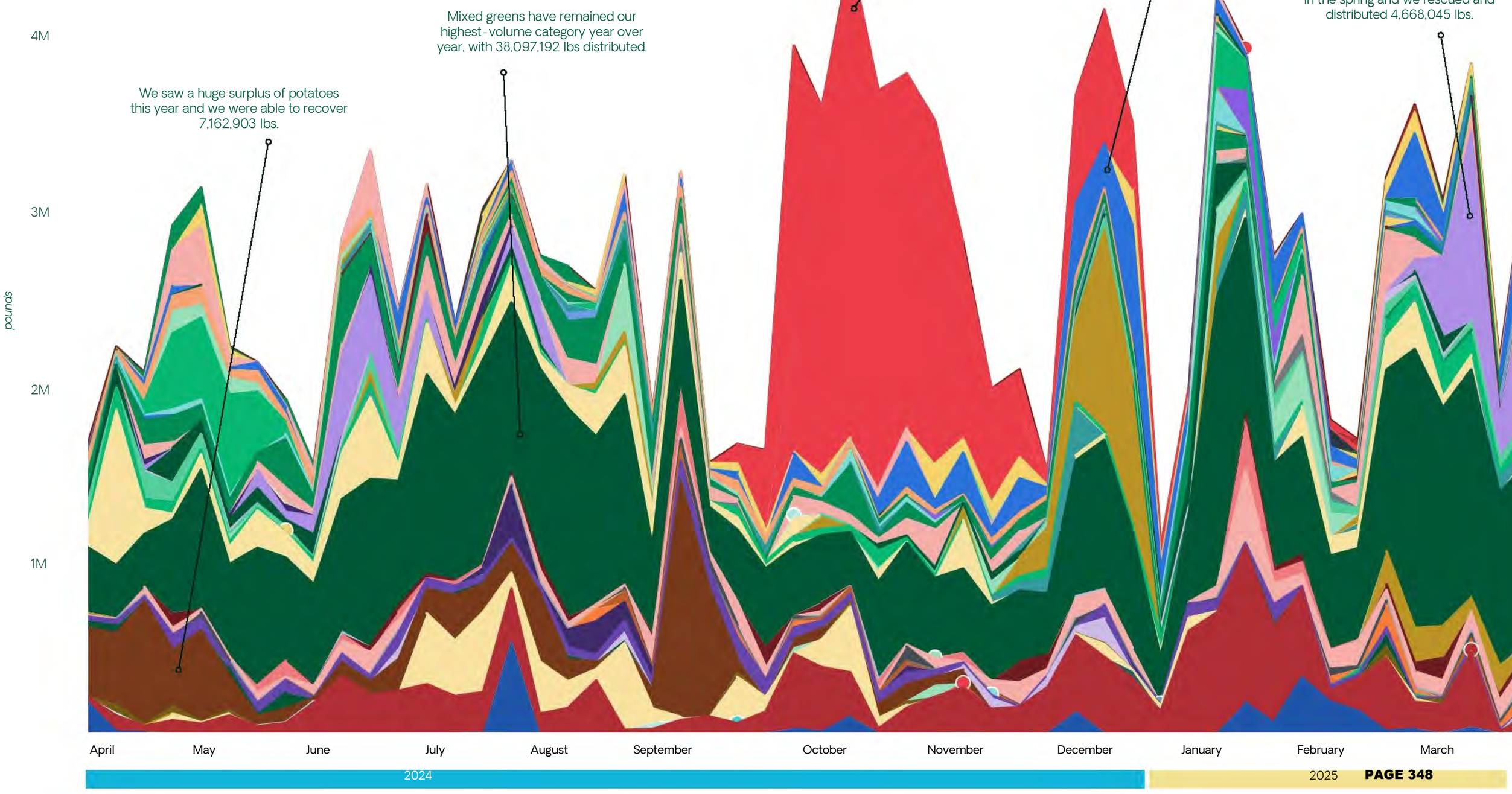
107,000

metric tons of CO_2e avoided*

*Calculated using The Farmlink Project's third-party validated, proprietary methodology based on the United Nations Intergovernmental Panel on Climate Change's Guidelines for National Greenhouse Gas Inventories and other accredited sources. The value displayed is in the 20 year Global Warming Potential.

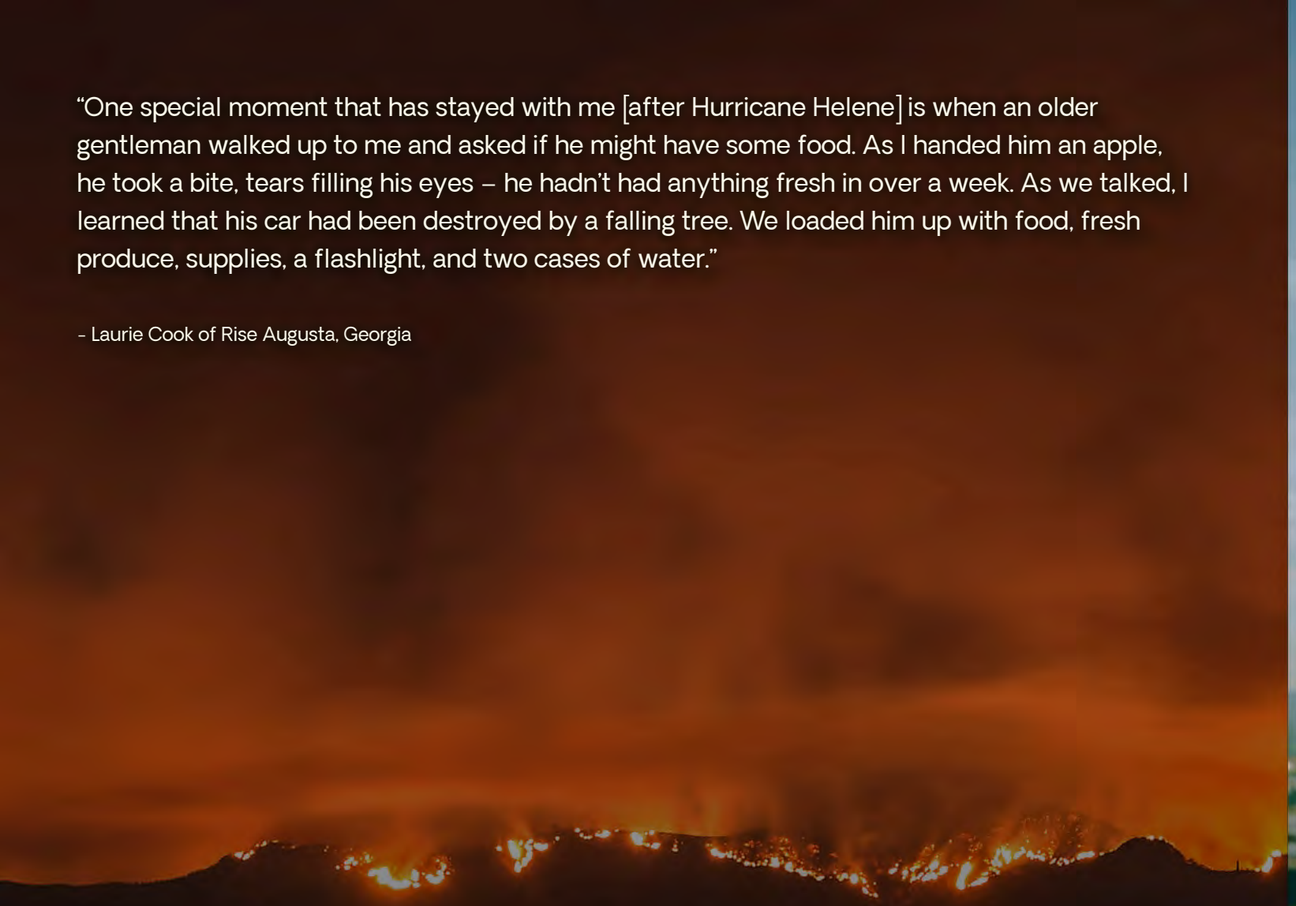
PAGE FOR

Produce Delivered Over Time



"One special moment that has stayed with me [after Hurricane Helene] is when an older gentleman walked up to me and asked if he might have some food. As I handed him an apple, he took a bite, tears filling his eyes – he hadn't had anything fresh in over a week. As we talked, I learned that his car had been destroyed by a falling tree. We loaded him up with food, fresh produce, supplies, a flashlight, and two cases of water."

- Laurie Cook of Rise Augusta, Georgia



DISASTER RELIEF

As natural disasters fueled by climate change devastated communities across the U.S. this past year, Farmlink was ready to respond. While fresh produce isn't always the first thing people think of in a crisis, it plays a vital role in sustaining both the physical and emotional health of communities in the aftermath.

In response to Hurricanes Helene and Milton in the Southeast in 2024, Farmlink redirected **19 million pounds** of fresh produce to rural, impacted neighborhoods, reaching even the most isolated families.

Similarly, when wildfires struck Los Angeles in January 2025, our well-established local networks allowed Farmlink to mobilize quickly. We successfully delivered over **20 million pounds** of produce, clean water, and supplies to 11 cities across the LA area.

"This initiative has been more than just providing food; it has strengthened community bonds, encouraged sustainable practices, and promoted healthy living among residents. The [produce] may have been small and sweet, but its impact has been profound and long-lasting."

- Donna Schoolcraft of West Virginia University Extension Service, West Virginia



SUSTAINABILITY

Food waste is a major but often overlooked driver of climate change. When food is thrown away and left to decompose in a landfill, it emits large amounts of methane — a greenhouse gas over 80 times more potent than CO_2 over a 20-year period. The U.S. wastes over 125 billion pounds of food each year.

If food waste were a country, it would be the world's second-largest greenhouse gas emitter. Reducing food waste is one of the fastest, most impactful climate actions we can take today to slow global warming. Every pound of food we rescue keeps powerful greenhouse gases out of the atmosphere, while also conserving water and other critical resources.

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Climate Impact Metrics

Food recovery at scale pulls the emergency brake on global warming. Every pound of food we rescue keeps powerful greenhouse gases out of the atmosphere, while also conserving water and other critical resources.

Rescued

144,563,319

pounds of food

Avoided

107,000

metric tons of CO_2e

Equivalent to the emissions associated with

14,000

homes' annual energy use

Equivalent to the GHG footprint of over

7,400

Americans

Equivalent to the CO_2 sequestered by

107,000

acres of forests annually

Saved

3.9B

gallons of water

Saved the public

$287M

in economic savings by connecting surplus food to communities

Validation: We Back It Up

Where do these numbers come from?

We don't just talk the talk. For the past two years, Farmlink has developed a custom methodology* to measure the actual climate value of our food recovery.

This year, we reached a major milestone: third-party validation of our emissions avoidance methodology and impact metrics by SES Inc., an accredited Verification and Validation Body, in accordance with internationally recognized standards.**

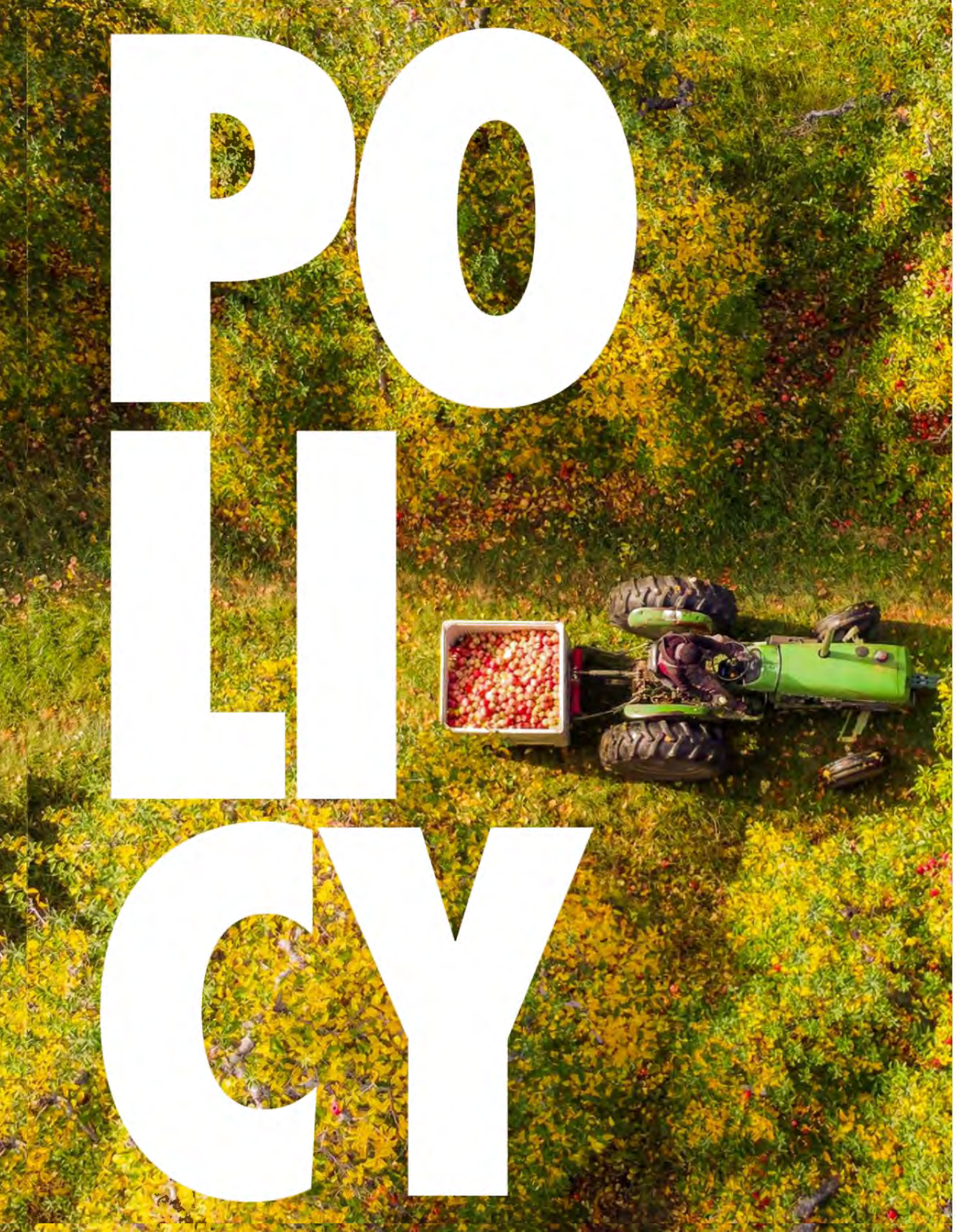
We voluntarily underwent this rigorous process to guarantee accuracy, demonstrating that large-scale food recovery is a meaningful, cost-effective, and immediate way to cut methane emissions and slow global warming — all while fighting hunger.



– Julia DeSantis,
Head of Sustainability

*Based on the 2019 Intergovernmental Panel on Climate Change (IPCC) Guidelines for National Greenhouse Gas Inventories.
** ISO 14064-2, the International Organization for Standardization's standard for quantifying and reporting greenhouse gas emissions reductions at the project level.

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When millions of pounds of apples in West Virginia nearly went to waste last fall,

the fruits of Farmlink's two years of on-the-ground work – trips throughout Appalachia, bringing policymakers for tours of orchards, and learning from the people on the ground fighting hunger with their communities – enabled us to respond. Our hard-built network, including apple growers, state Secretaries of Agriculture, food banks, 4-H groups, university extension programs, and others, mobilized with us to rescue over 18 million pounds of apples and fairly compensate growers.

Our vision wasn't to move 18 million pounds of apples. It was more ambitious: to unlock the funding needed to connect neighbors and build bridges between the fresh, nutritious apples grown in West Virginia's "Apple Pie Ridge" and the Appalachian communities just a few miles away, ensuring they would fulfill their highest potential: feeding people. In collaboration with our partners, Farmlink pioneered an innovative model that unlocked federal funds that flowed directly to growers, revitalizing rural communities and helping fight hunger on a national scale.

"...This [the apple rescue program] is a perfect rainbow to a problem because farmers [and] orchards are getting paid a fair price for their product, and food insecure people are being fed."

Kent Leonhardt
Commissioner, West Virginia Department of Agriculture

We're proud to continue to advocate alongside growers, students, legislators, and food banks – not just in Washington, D.C., but at state capitols, in barns, and in parking lots during food distributions – leveraging federal and state resources to support farmers and feed families. This has been our vision since day one, and the government and community partnerships we've built along the way have allowed us to save family farms and achieve our most successful year of food recovery yet.

Our commitment has always been to build trust in the communities we serve – not just by advocating for them, but by creating a platform that elevates their voices. Today, that trust across the charitable food system and farming communities enables us to take action across state and federal government, ensuring the strength and stability of our work. It positions last year's rescue not as a one-off success, but as a sustainable, replicable model that puts farmers at the heart of the fight against hunger.

We close out this year more equipped than ever to respond to federal nutrition program cuts and support our partners, from hunger-fighting nonprofits that have been stripped of resources, to families left with reduced benefits, to farmers producing our food amidst volatile markets. Our strength is in the communities and networks of partners who, every day, reaffirm the possibility of ending hunger in our lifetimes.

Onward,



-Sophia Adelle
Head of Policy & Advocacy



Carla Kitchen
West Virginia Grower

"Knowing they had boots on the ground and were advocating for us in DC and everywhere, for that matter, was a relief. It meant we had somebody that was actually in our corner...

With their support and advocacy, we were able to put something together [in 2024], and it's been a lifesaver for our farm and other farms in our area."

Don Dove
George S. Orr & Sons, West Virginia



Don Dove
West Virginia Grower

"Apples from Farmlink ended up in three counties affected by Hurricane Helene... One sweet lady shared, 'We are so blessed by these apples, I don't buy fruit because it's so expensive.' She asked if she could take four, and while a volunteer was bagging them, asked if she could eat one while she waited. Before leaving, she returned to say, 'These apples are so good, I forgot I had fake teeth.'"

– Maria Gandy of SOSA North Carolina



THE FARMLINK FUND

Closing America's Meal Gap with The Farmlink Fund

We need about 11 billion pounds of food each year to fully close the nationwide meal gap. About eight times that amount is wasted annually as on-farm surplus before ever reaching grocery stores, restaurants or homes. There are various reasons for persistent surplus outside of farmers' control, including weather volatility, international competition and market trends.

80+ billion pounds of surplus food in the U.S. isn't waste – it's abundance stranded in the wrong place. Thankfully, Farmlink has both the capacity to handle massive farm surpluses and the collaborative networks for large-scale redistribution. This is where the Farmlink Fund comes in.

Launched in 2024, the Farmlink Fund is a pool of funding set aside for these moments of massive surplus. The fund is regenerative - filled by private donors once, and, thanks to the incredible work of our Policy team, sustained by federal and state government funding thereafter.

The Farmlink Fund in Action

You just read about our West Virginia apple recovery in Sophia's letter. **We rescued 18 million pounds of apples and moved them to families in need across 27 states.** The up-front harvesting, packaging and transportation costs were provided by The Farmlink Fund and then reimbursed by government funds.

Our rescue was **3x more efficient** than comparable federal government models, and resulted in Farmlink **delivering $100 worth of apples** to communities facing hunger for each dollar spent.

When we set out to do this, we knew it was ambitious, especially given the fact we needed to raise the dollars upfront. We approached a select group of Farmlink supporters and asked for their trust. These generous individuals are the main reason we're able to execute on-farm surplus recovery at a scale never seen before. We are incredibly grateful and excited for what's to come.

Special thanks to our founding Farmlink Fund supporters:

TONY ROBBINS
1111 FOUNDATION
INCITE.ORG
FLOURISH TRUST
THE KECK FAMILY



– Carly Yoshida,
Director of Development

STUDENT PROGRAMS

Students are the story of our founding and key to our future.



TOTAL
PARTICIPATING STUDENTS
38

TOTAL
STATES
12

TOTAL
COUNTRIES
4

3,000
COLLECTIVE HOURS
(NOT INCLUDING IMMERSION FROM **FIELD**)

6,500+
COMMUNITY PARTNERS
RESEARCHED AND INFO COLLECTED

100+
COMMUNITY PARTNERS + FARMERS
CONTACTED VIA STUDENT OUTREACH



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FIELD FELLOWSHIP

The FIELD Fellowship Program is generously sponsored by the Mayfield Fund. In 2024, Planet Home Lending supported the FIELD tour and Intuit graciously hosted the annual FIELD Summit.

One of the greatest challenges of our generation is how to feed ten billion people in the face of a rapidly changing climate. To solve this, we need hundreds of projects like Farmlink around the world.

That's where the FIELD Fellowship comes in – empowering young students to design their own solutions to our global food system challenges.



PHASE 1

Global leaders teach Fellows how the food system operates, its social and environmental impacts, the challenges it faces, and pathways for effective change.

PHASE 2

Fellows work onsite at farms, food recovery organizations, community distributors and climate startups across the country to collaborate on innovative projects and learn by doing.

PHASE 3

Working closely with mentors, Fellows identify a challenge within the food system and develop, test, and refine a solution along with their immersion partner. The program culminates in the annual FIELD Summit, where Fellows present their projects to potential collaborators, investors, and the broader Farmlink community.



The Farmlink Project

SUMMER INTERNSHIP

Providing opportunities for the most capable students around the world to create real impact is at the core of Farmlink's DNA.

Farmlink's Summer Internship Program offers students the opportunity to experience what it means to work at a mission-driven organization.

Over the course of 10 weeks, students join our community and accelerate Farmlink's impact, growing our food distribution and donor network.





The Farmlink Project

LEGACY FUND

Our 2024 recipient, Aidan O'Connor, founded Nutrition Inside, a nonprofit dedicated to ensuring adults in custody have access to healthy food.

We created the Legacy Fund to give fellows extended support in continuing projects with meaningful impact.

Working with community partners, the organization delivers dignified, nutritious food to prisons across Oregon.

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"Farmlink is a community of believers. It is so encouraging to be a part of something where everyone is valued and encouraged. Farmlink and FIELD are living proof that, with the right support, young people make an incredible impact on the world. "

2024 *FIELD Fellow*

MOVEMENT

"You might have noticed we look a little different, but don't worry — we're still us. We decided to refresh our logo and colors this year to better represent our brand. We believe in urgency, accountability, and partnership.

We have big ideas and even bigger goals, and we want our branding to match that energy. Our new look is bolder, more dynamic, and most importantly, more authentically us."



- Kate Nelson
Head of Brand



CARHARTT X THE FARMLINK PROJECT

Earth Day Campaign

To celebrate Earth Day, we teamed up with Carhartt to create a limited run of organic cotton tees – one donated to a farmer for every sale.



FEAT CLOTHING X THE FARMLINK PROJECT

Thanksgiving Drop

In the spirit of giving, we created cozy crewnecks with Feat Clothing to share our mission during the season of gratitude.



JOHN DEERE X THE FARMLINK PROJECT

Apple Rescue Campaign

Surrounding an apple rescue at Timber Ridge Fruit Farm in Frederick County, Virginia, we created a TikTok-exclusive hat giveaway.



PUBLIC BROADCASTING

Abundance

Our Farmlink Documentary has been broadcast 300+ times on PBS, reaching thousands nationwide.



BILLIE EILISH X THE FARMLINK PROJECT

Concert Ticket Giveaway

We partnered with Billie Eilish, Support + Feed, and Fandiem on a concert giveaway campaign that raised funds to feed families.



OUTFRONT X THE FARMLINK PROJECT

National Billboard Campaign

OUTFRONT Media amplified our message of food recovery across the country.



STORYTELLING

Thanksgiving Campaign

Three everyday heroes shared how determination can overcome rising food costs in a multi-part campaign across video, social media, and our website.



STORYTELLING

LA Fires Emergency Response Video

This video campaign spotlighted our rapid food relief and long-term support of Los Angeles after wildfire devastation.



OUR SUPPORTERS

Our work would not be possible without the generosity of our partners and supporters. We are deeply grateful for these forward-thinking families, companies and foundations who believe in a world of abundance for all, and are investing in our mission to make this a reality.

While we recognize our key corporate and institutional partners, **we also want to say a huge thank you to every individual who has given a gift to Farmlink,** whether it was $5 or $5,000. Especially to our monthly donors whose steadfast support keeps us going!

Thank you from the entire team at Farmlink.

FINANCIALS

Income Statement

April 1, 2024 - March 31, 2025

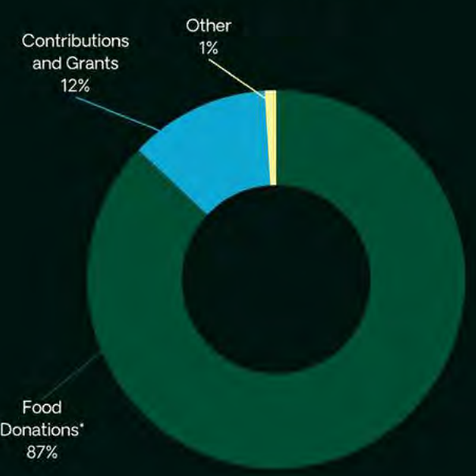
Revenue

Food Donations*	$86,317,356
Contributions and Grants	11,904,914
Other	1,417,415
Total Revenue	**99,639,685**

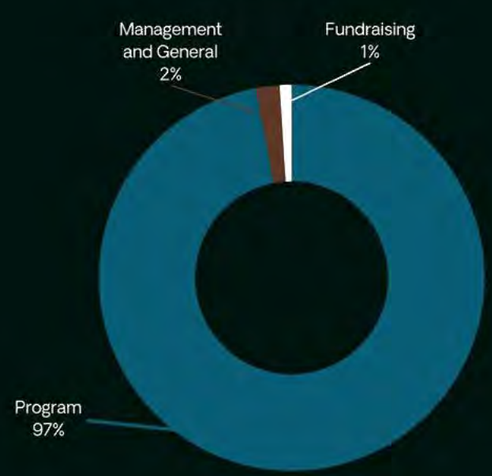
Expenses

Program	92,442,440
Management & General	1,973,079
Fundraising	657,118
Total Expenses	**95,072,637**
Change in Net Assets	**4,567,048**

Revenue Sources



Expenses



Balance Sheet

as of March 31, 2025

Assets

Current	$8,529,709
Long-term	961,538
Total Assets	**9,491,247**

Liabilities

Current	313,988
Total Liabilities	**313,988**

Total Net Assets	**9,177,259**
Without Donor Restriction**	**5,235,557**
With Donor Restriction	**3,941,702**

***$3.4M is The Farmlink Fund, which is unrestricted. Board-designated.*

**While we moved more food than ever this year, we also updated our methodology of valuing each pound of food, which resulted in a lower price per pound by about half. We are committed to providing the most accurate and transparent financial impact of our work and we believe this change more closely reflects the true value of the food we receive. Scan the QR code to learn more about this change.*

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LETTER FROM BEN

In April 2020, I distinctly remember Aidan saying, “I think if we deliver a million pounds of food, total, this will all have been worth it.” It’s now July 2025. Yesterday alone, we moved 1.4 million pounds of food, reaching families in 18 states.

If you’ve made it to this page, you already know the numbers: 300+ million meals, 20+ billion gallons of water saved to date. I’m proud of these milestones, but I’m even prouder of what they prove: the blueprints we sketched out as students really do work, and this is only the beginning.

This fall I’ll step out of the CEO seat and into a new chapter at Stanford GSB. My title will change; my conviction won’t. I couldn’t be leaving this team in better hands. Our blend of industry experts and fearless young leaders have proven time and time again their ability to dream big, start small, and move fast.

As a kid, it felt like hunger, even in America, was a forever problem. You have shown that when farmers, students, donors, and community leaders pull in the right direction, together, the “impossible” starts to feel inevitable.

So, thank you. All of you.

Farmlink has been my alarm clock, my classroom, and my compass; you have been the community that gives my life color. Thousands of you have taken a chance on Farmlink. You have, collectively, turned a dorm-room daydream into a national organization truly pushing for systems change.

This is a moment to take stock of how far we’ve come, but not one to slow down. We have every piece we need to bring the charitable food system closer together and further along than it has ever been. So let’s keep raising the bar. Keep lending your talent, your support, and your voice. The path ahead has never been clearer, and the next chapter depends on **you.**

Always a Farmlinker,



The Farmlink Project
P. O. Box 744772
Los Angeles, CA 90074-4772



Food brings everyone to the table.
Thank you for being a part of Farmlink's journey.

https://www.farmlinkproject.org

Design and layout by Khafia Choudary and Jake Nelson.

EIN 85-1398171

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** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Form **990**

Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

A For the 2024 calendar year, or tax year beginning APR 1, 2024 and ending MAR 31, 2025

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/ termin-ated
- ☐ Amended return
- ☐ Applica-tion pending

C Name of organization
FARMLINK PROJECT

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) | Room/suite
3680 WILSHIRE BLVD., STE P04-1590

City or town, state or province, country, and ZIP or foreign postal code
LOS ANGELES, CA 90010

F Name and address of principal officer: ELIZA BLANK
SAME AS C ABOVE

D Employer identification number
85-1398171

E Telephone number
701-515-4769

G Gross receipts $ 99,310,401.

H(a) Is this a group return for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions

H(c) Group exemption number

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: HTTPS://WWW.FARMLINKPROJECT.ORG/

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 2020 **M** State of legal domicile: CA

Part I Summary

1	Briefly describe the organization's mission or most significant activities: SEE PART III, LINE 1.		
2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.		
3	Number of voting members of the governing body (Part VI, line 1a)	3	8
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	7
5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5	27
6	Total number of volunteers (estimate if necessary)	6	151
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	28,506,709.	99,129,467.
9	Program service revenue (Part VIII, line 2g)	13,946.	-38,905.
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	22,319.	179,253.
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	7,000.	-516.
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	28,549,974.	99,269,299.
13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	26,493,244.	86,362,255.
14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	577,904.	2,353,693.
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
b	Total fundraising expenses (Part IX, column (D), line 25) 656,590.		
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1,110,643.	5,982,787.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	28,181,791.	94,698,735.
19	Revenue less expenses. Subtract line 18 from line 12	368,183.	4,570,564.

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	4,988,100.	9,491,247.
21	Total liabilities (Part X, line 26)	377,889.	313,988.
22	Net assets or fund balances. Subtract line 21 from line 20	4,610,211.	9,177,259.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signed by: [signature] — Signature of officer — Date: 10/1/2025

ELIZA BLANK, CEO
Type or print name and title

Paid Preparer Use Only

Preparer's name: RICHARD J. LOCASTRO, CPA	Preparer's signature: Richard J. Locastro	Date: 10/01/2025	Check if self-employed ☐	PTIN: P00288314
Firm's name: GELMAN, ROSENBERG & FREEDMAN			Firm's EIN: 52-1392008	
Firm's address: 4550 MONTGOMERY AVE SUITE 800N BETHESDA, MD 20814-2930			Phone no. 301-951-9090	

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

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Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III X

1 Briefly describe the organization's mission:
FARMLINK PROJECT'S MISSION IS TO DELIVER PRODUCE AND OTHER GOODS FROM FARMS WITH SURPLUS RESOURCES TO FOOD BANKS ACROSS THE UNITED STATES. SEE SCHEDULE O.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ..... Yes X No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ..... Yes X No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 91,938,059. including grants of $ 86,362,255.) (Revenue $ 1,780.)
FOOD WASTE AND HUNGER: PROGRAM SERVICES PRIMARILY PERTAIN TO COLLABORATIVE ACTIVITIES OF THE ORGANIZATION TO CONNECT FARMERS TO FOOD BANKS, DELIVERING EXCESS FARM FRESH PRODUCE, THAT WOULD OTHERWISE GO TO WASTE, TO FEED FAMILIES IN NEED. FOR THE PERIOD FROM APRIL 1, 2024 TO MARCH 31, 2025, THE ORGANIZATION RECEIVED AND DISTRIBUTED 100,369,018 POUNDS OF FOOD - BEING PREDOMINANTLY PRODUCE. THE ORGANIZATION CONDUCTED ITS OPERATIONS NATIONWIDE AND ACTIVELY CULTIVATED RELATIONSHIPS WITH ALL PARTIES INVOLVED BY STAYING COMMITTED TO ITS CORE VALUES: PRIZING HONEST OPEN COMMUNICATION; UPLIFTING AND CHAMPIONING DIVERSITY; ADVANCING FOOD SECURITY AND EQUITY; AND BELIEVING IN FOOD SOVEREIGNTY AND DIGNITY.

4b (Code:) (Expenses $ 287,367. including grants of $) (Revenue $ 0.)
FIELD FELLOWSHIP: THE FIELD FELLOWSHIP IS ACTIVATING YOUNG PEOPLE WITH THE TOOLS TO LAUNCH SOLUTIONS FOR OUR MOST PRESSING GLOBAL CHALLENGES: HUNGER AND CLIMATE CHANGE. EVERY YEAR WE BUILD A COHORT OF AROUND 10 HUMANITARIAN AVENGERS. EACH FELLOW BRINGS A UNIQUE PERSPECTIVE, BUT THEY ALL SHARE AN UNMATCHED DEDICATION TO MAKING THE WORLD A BETTER PLACE. FELLOWS LEARN FROM INDUSTRY EXPERTS, CULTIVATE ENTREPRENEURIAL MINDSETS, AND GAIN REAL WORK EXPERIENCE TO SUPPORT THE CREATION OF THEIR OWN FOOD SYSTEM INNOVATIONS. THE PROGRAM WAS LAUNCHED IN 2023.

4c (Code:) (Expenses $ 150,891. including grants of $) (Revenue $ -41,206.)
SUSTAINABILITY: THE MISSION OF THE SUSTAINABILITY TEAM IS TO ACCURATELY QUANTIFY AND TRANSLATE THE CLIMATE VALUE OF FARMLINK'S FOOD RECOVERY TO EARN THE CREDIBILITY AND TRUST NEEDED TO UNLOCK FUNDING, SCALE OPERATIONS AND IMPACT, SPUR INNOVATION, AND SHIFT THE SOCIAL PERSPECTIVES THAT INFORM POLICY AND LEGISLATIVE CHANGES THAT PROMOTE HUMAN AND PLANETARY HEALTH. FARMLINK CONNECTS A DISJOINTED GLOBAL FOOD SYSTEM TO FEED PEOPLE AND FIGHT CLIMATE CHANGE, MAKING TANGIBLE ENVIRONMENTAL IMPACT THROUGH THE FOLLOWING:
MITIGATION: PREVENTS METHANE EMISSIONS GENERATED BY FOOD WASTE, A SOLUTION CITED TO BE ONE OF THE MOST EFFICIENT WAYS TO SLOW GLOBAL WARMING.
ADAPTATION: REDUCES THE IMPACT OF WEATHER-RELATED SHOCKS ON THE SUPPLY

4d Other program services (Describe on Schedule O.)
(Expenses $ 109,593. including grants of $) (Revenue $ 0.)

4e Total program service expenses 92,485,910.

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? *If "Yes," complete Schedule D, Part V*	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a		X
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15	X	
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	X	

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Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b	X	
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in noncash contributions? *If "Yes," complete Schedule M*	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	70		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		X	

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Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	27		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		X	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?	3a			X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*	3b			
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a			X
b	If "Yes," enter the name of the foreign country _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a			X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c			
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a			X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	7a			X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b			
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f			X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? N/A	8			
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966? N/A	9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A	9b			
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12 N/A	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders N/A	11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	12a			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? N/A **Note:** See the instructions for additional information the organization must report on Schedule O.	13a			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a			X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*	14b			
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	15			X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16			X
17	**Section 501(c)(21) organizations.** Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? N/A If "Yes," complete Form 6069.	17			

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Part VI Governance, Management, and Disclosure. *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI X

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	8		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	7		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b		X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed AL,AR,CA,FL,GA,HI,IL,KS,KY,MD,MA,MI

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

[X] Own website [X] Another's website [X] Upon request [ ] Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records

CHRISTINE CHOE - 701-515-4769

3680 WILSHIRE BLVD., STE P04-1590, LOS ANGELES, CA 90010

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) BENJAMIN COLLIER CEO	40.00	X		X				125,895.	0.	8,911.
(2) CHRISTINE CHOE CHIEF OPERATING OFFICER	30.00			X				129,178.	0.	4,928.
(3) LUIS YEPIZ MAN. DIR., FOOD PRGM & AGENCY RELATI	40.00					X		116,636.	0.	15,234.
(4) MICHAEL MEYER HEAD OF FARMER ADVOCACY	40.00					X		112,894.	0.	394.
(5) EMMA WORTH VP OF DEVELOPMENT (THROUGH 8/24)	40.00					X		101,756.	0.	3,148.
(6) ANDREW GOLDMAN CHAIRMAN/PRESIDENT	1.00	X		X				0.	0.	0.
(7) RICH DACHMAN TREASURER	1.00	X		X				0.	0.	0.
(8) MARY ELLEN KANOFF SECRETARY	1.00	X		X				0.	0.	0.
(9) KEVIN REILLY BOARD MEMBER	1.00	X						0.	0.	0.
(10) VALERIE BROWN BOARD MEMBER	1.00	X						0.	0.	0.
(11) NATHAN CHAPPELL BOARD MEMBER	1.00	X						0.	0.	0.
(12) JAMES KANOFF BOARD MEMBER	1.00	X						0.	0.	0.

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Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
1b Subtotal								586,359.	0.	32,615.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								586,359.	0.	32,615.

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization 5

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
JH ROSE LOGISTICS LLC 4950 AVEBUDA CREEL, SANTA TERESA, NM 88008	TRUCKING & DISTRIBUTION	1,107,085.
ACTION ENTERPRISES 204 20TH STREET NORTH, BIRMINGHAM, AL 35203	TRUCKING & DISTRIBUTION	460,791.
LION POWER EXPRESS INC, 729 S NORMANDIE AVE APT 208, LOS ANGELES, CA 90005	TRUCKING & DISTRIBUTION	350,800.
RR TRANSPORT LOGISTICS INC, 4105 BURNS S RD, PALM BEACH GARDENS, FL 33410	TRUCKING & DISTRIBUTION	236,460.
PMH TRUCKING 8642 ALAMEDA ST, DOWNEY, CA 90242	TRUCKING & DISTRIBUTION	207,301.

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization 7

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Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a				
	b Membership dues	1b				
	c Fundraising events	1c				
	d Related organizations	1d				
	e Government grants (contributions)	1e				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	99,129,467.			
	g Noncash contributions included in lines 1a-1f	1g	$ 86,402,319.			
	h **Total.** Add lines 1a-1f		99,129,467.			
Program Service Revenue		**Business Code**				
	2a SCREENING & SPEAKER FEES	900099	2,301.	2,301.		
	b CARBON CREDIT REVENUE	900099	-41,206.	-41,206.		
	c					
	d					
	e					
	f All other program service revenue					
	g **Total.** Add lines 2a-2f		-38,905.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		172,406.			172,406.
	4 Income from investment of tax-exempt bond proceeds					
	5 Royalties					
		(i) Real	(ii) Personal			
	6a Gross rents 6a					
	b Less: rental expenses 6b					
	c Rental income or (loss) 6c					
	d Net rental income or (loss)					
		(i) Securities	(ii) Other			
	7a Gross amount from sales of assets other than inventory 7a	42,605.				
	b Less: cost or other basis and sales expenses 7b	35,758.				
	c Gain or (loss) 7c	6,847.				
	d Net gain or (loss)		6,847.			6,847.
	8a Gross income from fundraising events (not including $ _____ of contributions reported on line 1c). See Part IV, line 18 8a					
	b Less: direct expenses 8b					
	c Net income or (loss) from fundraising events					
	9a Gross income from gaming activities. See Part IV, line 19 9a					
	b Less: direct expenses 9b					
	c Net income or (loss) from gaming activities					
	10a Gross sales of inventory, less returns and allowances 10a	4,823.				
	b Less: cost of goods sold 10b	5,344.				
	c Net income or (loss) from sales of inventory		-521.	-521.		
Miscellaneous Revenue		**Business Code**				
	11a MISCELLANEOUS	900099	5.			5.
	b					
	c					
	d All other revenue					
	e **Total.** Add lines 11a-11d		5.			
	12 **Total revenue.** See instructions		99,269,299.	-39,426.	0.	179,258.

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	81,925,644.	81,925,644.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	4,436,611.	4,436,611.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	288,312.	36,910.	199,728.	51,674.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,755,872.	789,847.	544,754.	421,271.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	59,224.	27,020.	17,958.	14,246.
9 Other employee benefits	89,225.	37,150.	32,069.	20,006.
10 Payroll taxes	161,060.	65,443.	58,361.	37,256.
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting	81,415.		81,415.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	3,375.		3,375.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	504,711.	77,928.	373,409.	53,374.
12 Advertising and promotion	5,803.		5,803.	
13 Office expenses	55,900.	2,792.	47,409.	5,699.
14 Information technology	2,011.	205.	1,387.	419.
15 Royalties				
16 Occupancy	18,454.	1,883.	12,726.	3,845.
17 Travel	192,020.	116,515.	53,227.	22,278.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	20,874.	13,391.	5,194.	2,289.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance	14,353.		14,353.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a FREIGHT/TRANSPORTATION	4,785,111.	4,785,111.		
b STUDENT STIPEND	134,084.	127,492.	2,190.	4,402.
c DUES & SUBSCRIPTIONS	96,806.	37,417.	42,149.	17,240.
d TAXES AND LICENSES	22,780.		22,780.	
e All other expenses	45,090.	4,551.	37,948.	2,591.
25 **Total functional expenses.** Add lines 1 through 24e	94,698,735.	92,485,910.	1,556,235.	656,590.
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

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Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

			(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing	1,234,735.	1	1,707,830.
	2	Savings and temporary cash investments	1,288,659.	2	4,889,004.
	3	Pledges and grants receivable, net	423,739.	3	2,236,638.
	4	Accounts receivable, net	76,743.	4	51,842.
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use	46,383.	8	25,558.
	9	Prepaid expenses and deferred charges	38,184.	9	29,784.
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a			
	b	Less: accumulated depreciation 10b		10c	
	11	Investments - publicly traded securities	1,879,657.	11	550,591.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)	4,988,100.	16	9,491,247.
Liabilities	17	Accounts payable and accrued expenses	377,889.	17	313,988.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26	**Total liabilities.** Add lines 17 through 25	377,889.	26	313,988.
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here** ☒ **and complete lines 27, 28, 32, and 33.**			
	27	Net assets without donor restrictions	3,106,621.	27	5,235,557.
	28	Net assets with donor restrictions	1,503,590.	28	3,941,702.
		Organizations that do not follow FASB ASC 958, check here ☐ **and complete lines 29 through 33.**			
	29	Capital stock or trust principal, or current funds		29	
	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
	31	Retained earnings, endowment, accumulated income, or other funds		31	
	32	Total net assets or fund balances	4,610,211.	32	9,177,259.
	33	Total liabilities and net assets/fund balances	4,988,100.	33	9,491,247.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	99,269,299.
2	Total expenses (must equal Part IX, column (A), line 25)	2	94,698,735.
3	Revenue less expenses. Subtract line 2 from line 1	3	4,570,564.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4,610,211.
5	Net unrealized gains (losses) on investments	5	-3,516.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	9,177,259.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		

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SCHEDULE A (Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

Name of the organization

FARMLINK PROJECT

Employer identification number

85-1398171

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations .....
g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	51173516.	55253352.	165697314	28506709.	99129467.	399760358
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	51173516.	55253352.	165697314	28506709.	99129467.	399760358
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						61742967.
6 **Public support.** Subtract line 5 from line 4.						338017391

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4	51173516.	55253352.	165697314	28506709.	99129467.	399760358
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	136.	1,450.	48,540.	20,204.	172,406.	242,736.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	805.		11,012.	7,000.	5.	18,822.
11 **Total support.** Add lines 7 through 10						400021916

12 Gross receipts from related activities, etc. (see instructions) 12 296,465.

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f)) 14 84.50 %

15 Public support percentage from 2023 Schedule A, Part II, line 14 15 %

16a **33 1/3% support test - 2024.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ☒

b **33 1/3% support test - 2023.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

17a **10% -facts-and-circumstances test - 2024.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ☐

b **10% -facts-and-circumstances test - 2023.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ☐

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 **Total support.** (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2023 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2024** (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from **2023** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2024.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

b **33 1/3% support tests - 2023.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

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Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* **Part VI** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* **Part VI** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* **Part VI** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in* **Part VI,** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* **Part VI.**	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* **Part VI.**	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

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Part IV Supporting Organizations *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	**11a**		
b	A family member of a person described on line 11a above?	**11b**		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in* **Part VI.**	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in* **Part VI** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* **Part VI** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* **Part VI** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* **Part VI** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	**2**		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* **Part VI** *the role the organization's supported organizations played in this regard.*	**3**		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the year* **(see instructions).**

- **a** ☐ The organization satisfied the Activities Test. *Complete* **line 2** *below.*
- **b** ☐ The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*
- **c** ☐ The organization supported a governmental entity. *Describe in* **Part VI** *how you supported a governmental entity (see instructions).*

			Yes	No
2	Activities Test. **Answer lines 2a and 2b below.**			
a	*Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in* **Part VI identify those supported organizations and explain** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	**2a**		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* **Part VI** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	**2b**		
3	Parent of Supported Organizations. **Answer lines 3a and 3b below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in **Part VI**.	**3a**		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in **Part VI** the role played by the organization in this regard.	**3b**		

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in* **Part VI**). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	**1**		
2 Recoveries of prior-year distributions	**2**		
3 Other gross income (see instructions)	**3**		
4 Add lines 1 through 3.	**4**		
5 Depreciation and depletion	**5**		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	**6**		
7 Other expenses (see instructions)	**7**		
8 **Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	**8**		

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	**1a**		
b Average monthly cash balances	**1b**		
c Fair market value of other non-exempt-use assets	**1c**		
d **Total** (add lines 1a, 1b, and 1c)	**1d**		
e **Discount** claimed for blockage or other factors (*explain in detail in* **Part VI**):			
2 Acquisition indebtedness applicable to non-exempt-use assets	**2**		
3 Subtract line 2 from line 1d.	**3**		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	**4**		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	**5**		
6 Multiply line 5 by 0.035.	**6**		
7 Recoveries of prior-year distributions	**7**		
8 **Minimum Asset Amount** (add line 7 to line 6)	**8**		

Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	**1**		
2 Enter 0.85 of line 1.	**2**		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	**3**		
4 Enter greater of line 2 or line 3.	**4**		
5 Income tax imposed in prior year	**5**		
6 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	**6**		

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** *(continued)*

Section D - Distributions		**Current Year**
1 Amounts paid to supported organizations to accomplish exempt purposes	**1**	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	**2**	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	**3**	
4 Amounts paid to acquire exempt-use assets	**4**	
5 Qualified set-aside amounts (prior IRS approval required - *provide details in* **Part VI**)	**5**	
6 Other distributions (describe in **Part VI**). See instructions.	**6**	
7 **Total annual distributions.** Add lines 1 through 6.	**7**	
8 Distributions to attentive supported organizations to which the organization is responsive (*provide details in* **Part VI**). See instructions.	**8**	
9 Distributable amount for 2024 from Section C, line 6	**9**	
10 Line 8 amount divided by line 9 amount	**10**	

Section E - Distribution Allocations (see instructions)	**(i)** **Excess Distributions**	**(ii)** **Underdistributions Pre-2024**	**(iii)** **Distributable Amount for 2024**
1 Distributable amount for 2024 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2024 (reasonable cause required - *explain in* **Part VI**). See instructions.			
3 Excess distributions carryover, if any, to 2024			
a From 2019			
b From 2020			
c From 2021			
d From 2022			
e From 2023			
f **Total** of lines 3a through 3e			
g Applied to under distributions of prior years			
h Applied to 2024 distributable amount			
i Carryover from 2019 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2024 from Section D, line 7: $			
a Applied to underdistributions of prior years			
b Applied to 2024 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in* **Part VI.** See instructions.			
6 Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in* **Part VI**. See instructions.			
7 **Excess distributions carryover to 2025.** Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2020			
b Excess from 2021			
c Excess from 2022			
d Excess from 2023			
e Excess from 2024			

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Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART II, SHORT YEAR EXPLANATION:
THE ORGANIZATION CHANGED ITS ACCOUNTING PERIOD FROM CALENDAR YEAR JANUARY TO DECEMBER TO FISCAL YEAR APRIL TO MARCH, STARTING WITH THE SHORT PERIOD ENDED MARCH 31, 2024. THIS IS REFLECTED IN THE 2023 COLUMN.

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** PUBLIC DISCLOSURE COPY **

Schedule B (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Name of the organization

FARMLINK PROJECT

Employer identification number

85-1398171

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	[X] 501(c)(3) (enter number) organization
	[ ] 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	[ ] 527 political organization
Form 990-PF	[ ] 501(c)(3) exempt private foundation
	[ ] 4947(a)(1) nonexempt charitable trust treated as a private foundation
	[ ] 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

[ ] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

[X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year ..... $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization: FARMLINK PROJECT

Employer identification number: 85-1398171

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		$ 13,910,735.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)
2		$ 9,747,180.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)
3		$ 7,477,399.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)
4		$ 4,955,449.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)
5		$ 3,126,186.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)
6		$ 3,000,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

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Name of organization: FARMLINK PROJECT

Employer identification number: 85-1398171

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		$ 2,957,175.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)
8		$ 2,888,306.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)
9		$ 2,808,975.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)
10		$ 2,529,408.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)
11		$ 2,250,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
12		$ 2,161,390.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions.)

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Name of organization: FARMLINK PROJECT

Employer identification number: 85-1398171

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1	16,175,273 LBS OF DONATED FRESH PRODUCE VALUED AT $0.86 PER POUND	$ 13,910,735.	
2	11,333,930 LBS OF DONATED FRESH PRODUCE VALUED AT $0.86 PER POUND	$ 9,747,180.	
3	8,694,651 LBS OF DONATED FRESH PRODUCE VALUED AT $0.86 PER POUND	$ 7,477,399.	
4	5,762,150 LBS OF DONATED FRESH PRODUCE VALUED AT $0.86 PER POUND	$ 4,955,449.	
5	3,635,100 LBS OF DONATED FRESH PRODUCE VALUED AT $0.86 PER POUND	$ 3,126,186.	
7	3,438,576 LBS OF DONATED FRESH PRODUCE VALUED AT $0.86 PER POUND	$ 2,957,175.	

Name of organization: FARMLINK PROJECT

Employer identification number: 85-1398171

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
8	3,358,496 LBS OF DONATED FRESH PRODUCE VALUED AT $0.86 PER POUND	$ 2,888,306.	
9	3,266,250 LBS OF DONATED FRESH PRODUCE VALUED AT $0.86 PER POUND	$ 2,808,975.	
10	2,941,172 LBS OF DONATED FRESH PRODUCE VALUED AT $0.86 PER POUND	$ 2,529,408.	
12	2,513,244 LBS OF DONATED FRESH PRODUCE VALUED AT $0.86 PER POUND	$ 2,161,390.	
		$	
		$	

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Name of organization: FARMLINK PROJECT

Employer identification number: 85-1398171

Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor.** Complete columns **(a)** through **(e) and** the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **$1,000 or less** for the year. (Enter this info. once.) $_____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization
FARMLINK PROJECT

Employer identification number
85-1398171

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
- ☐ Preservation of land for public use (for example, recreation or education)
- ☐ Preservation of a historically important land area
- ☐ Protection of natural habitat
- ☐ Preservation of a certified historic structure
- ☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included on line 2a	2c	
d	Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year _____

4 Number of states where property subject to conservation easement is located _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenue included on Form 990, Part VIII, line 1 $ _____

(ii) Assets included in Form 990, Part X $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 $ _____

b Assets included in Form 990, Part X $ _____

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Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange program
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment _____%
b Permanent endowment _____%
c Term endowment _____%

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations?	3a(i)		
(ii) Related organizations?	3a(ii)		
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment				
e Other				
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, line 10c, column (B))*				0.

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Part VII Investments - Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))		

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, line 15, col. (B))*	

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, line 25, col. (B))*	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☐

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Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	99,639,685.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a	-3,516.		
b	Donated services and use of facilities	2b	371,933.		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines 2a through 2d			2e	368,417.
3	Subtract line 2e from line 1			3	99,271,268.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	3,375.		
b	Other (Describe in Part XIII.)	4b	-5,344.		
c	Add lines 4a and 4b			4c	-1,969.
5	Total revenue. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12.)*			5	99,269,299.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	95,072,637.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a	371,933.		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	5,344.		
e	Add lines 2a through 2d			2e	377,277.
3	Subtract line 2e from line 1			3	94,695,360.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	3,375.		
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	3,375.
5	Total expenses. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18.)*			5	94,698,735.

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART XI, LINE 4B - OTHER ADJUSTMENTS:
COST OF GOODS SOLD RECORDED IN EXPENSES ON THE AUDITED FINANCIAL STATEMENTS AND SHOWN ON FORM 990, PART VIII

PART XII, LINE 2D - OTHER ADJUSTMENTS:
COST OF GOODS SOLD RECORDED IN EXPENSES ON THE AUDITED FINANCIAL STATEMENTS AND SHOWN ON FORM 990, PART VIII

PART XII, LINE 4B - OTHER ADJUSTMENTS:
COST OF GOODS SOLD RECORDED IN EXPENSES ON THE AUDITED FINANCIAL STATEMENTS AND SHOWN ON FORM 990, PART VIII

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Part XIII Supplemental Information *(continued)*

SCHEDULE F (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.
Attach to Form 990.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

FARMLINK PROJECT

Employer identification number

85-1398171

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ..... [X] **Yes** [ ] **No**

2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	**(b)** Number of offices in the region	**(c)** Number of employees, agents, and independent contractors in the region	**(d)** Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	**(e)** If activity listed in (d) is a program service, describe specific type of service(s) in the region	**(f)** Total expenditures for and investments in the region
NORTH AMERICA	0	0	GRANTMAKING		4,436,611.
3 a Subtotal	0	0			4,436,611.
b Total from continuation sheets to Part I	0	0			0.
c **Totals** (add lines 3a and 3b)	0	0			4,436,611.

For Paperwork Reduction Act Notice, see the Instructions for Form 990. **Schedule F (Form 990) (Rev. 12-2024)**

LHA 432071 01-15-25

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than $5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	2039785.	2,371,843 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	595,912.	692,921 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	520,357.	605,066 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	435,693.	506,620 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	246,237.	286,322 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	127,752.	148,549 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	113,073.	131,480 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	103,200.	120,000 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 14

3 Enter total number of other organizations or entities 0

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Part II **Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States.** (Schedule F (Form 990), Part II, line 1)

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	68,800.	80,000 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	59,473.	69,155 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	40,329.	46,894 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	34,400.	40,000 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	17,200.	20,000 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY
		NORTH AMERICA	TO PROVIDE FRESH PRODUCE TO FAMILIES IN NEED	0.	N/A	34,400.	40,000 POUNDS OF FRESH PRODUCE	USDA AMS COMMODITY WHOLESALE PRICE STUDY

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Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)

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Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see the Instructions for Form 926)*	[X] Yes	[ ] No
2	Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see the Instructions for Forms 3520 and 3520-A; don't file with Form 990)*	[ ] Yes	[X] No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see the Instructions for Form 5471)*	[ ] Yes	[X] No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see the Instructions for Form 8621)*	[ ] Yes	[X] No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see the Instructions for Form 8865)*	[ ] Yes	[X] No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see the Instructions for Form 5713; don't file with Form 990)*	[ ] Yes	[X] No

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Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:
OUR GRANTS ARE FOOD DONATIONS TO FOOD AGENCIES. WHEN WE RECEIVE INFORMATION ABOUT A FOOD DONATION FOR US FROM A GROWER OR DISTRIBUTOR THEN WE PUT OUT THE INFORMATION TO OUR NETWORK OF FOOD AGENCIES (FOOD BANKS AND FOOD PANTRIES) STARTING WITH AGENCIES IN CLOSEST PROXIMITY TO THE DONATED FOOD. WHOEVER CAN ACCEPT THE QUANTITY OF FOOD (EITHER ONE OR MULTIPLE AGENCIES) WILL THEN RECEIVE THE FOOD. WE THEN SCHEDULE TRANSPORTATION OF THE FOOD FROM THE FOOD DONOR TO THE FOOD AGENCY. WE DON'T HAVE SPECIFIC CRITERIA THAT AN AGENCY HAS TO MEET - THEY HAVE TO BE ABLE TO RECEIVE THE FOOD. THE AMOUNT OF THE GRANT IS OUR ESTIMATED VALUE ATTRIBUTED TO THE FOOD THAT IS DONATED TO US AND THEN SUBSEQUENTLY DONATED TO THE FOOD AGENCY.

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SCHEDULE I (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization
FARMLINK PROJECT

Employer identification number
85-1398171

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ..... [X] Yes [ ] No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
FOOD FORWARD 5600 RICKENBACKER RD BLDG. 2E BELL, CA 90201	90-0678872	501(C)(3)	0.	8,848,153.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SOCIETY OF ST. ANDREW 3383 SWEET HOLLOW RD. BIG ISLAND, VA 24526-8517	54-1285793	501(C)(3)	0.	4,727,889.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FEEDING AMERICA 161 NORTH CLARK ST CHICAGO, IL 60601	36-3673599	501(C)(3)	0.	4,230,448.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CENTRAL CALIFORNIA FOOD BANK 4010 E. AMENDOLA DRIVE FRESNO, CA 93725	77-0320851	501(C)(3)	0.	4,222,826.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MEANS DATABASE 4410 MASSACHUSETTS AVE NW #397 WASHINGTON D.C., DC 20016	47-4262060	501(C)(3)	0.	3,418,693.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
BIENESTAR IS WELL-BEING PO BOX 338 RANCHO CUCAMONGA, CA 91729	20-1855839	501(C)(3)	0.	3,050,972.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ..... 231.

3 Enter total number of other organizations listed in the line 1 table ..... 6.

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Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RURAL COMMUNITIES INITIATIVE 4769953 E 1040 RD MULDROW, OK 74948	83-2668521	501(C)(3)	0.	2,918,774.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FRESNO METRO MINISTRY 3845 N. CLARK ST FRESNO, CA 93726	94-2181848	501(C)(3)	0.	2,916,823.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SO WHAT ELSE 6901 ROCKLEDGE DR SUITE 709 BETHESDA, MD 20817	27-1219231	501(C)(3)	0.	2,141,755.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
REAL HOPE INC. 8172 E. LONG MESA DR PRESCOTT VALLEY, AZ 86314	84-3359872	501(C)(3)	0.	2,134,767.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CENTRAL PENNSYLVANIA FOOD BANK 3908 COREY RD HARRISBURG, PA 17109-5929	23-2202250	501(C)(3)	0.	2,025,517.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SHARING EXCESS 6700 ESSINGTON AVE PHILADELPHIA, PA 19153	86-2161466	501(C)(3)	0.	1,893,401.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
HIGH DESERT SECOND CHANCE 16666 SMOKE TREE ST STE B4 HESPERIA, CA 92345	46-4690286	501(C)(3)	0.	1,655,409.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
LOVE COMMUNITY 1920 W CHESNUT AVE SANTA ANA, CA 92703	95-4575842	501(C)(3)	0.	1,626,075.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
VIDA LIFE MINISTRIES 11608 CEDAR AVE BLOOMINGTON, CA 92316	47-1281964	501(C)(3)	0.	1,304,132.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HEART OF COMPASSION 600 S MAPLE AVE MONTEBELLO, CA 90640	42-1573926	501(C)(3)	0.	1,283,713.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD FINDERS 10539 HUMBOLT ST LOS ALAMITOS, CA 90720	33-0412749	501(C)(3)	0.	1,173,232.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
COMMUNITY ACTION PARTNERSHIP ORANGE COUNTY FOOD BANK - 11870 MONARCH ST - GARDEN GROVE, CA 92841	95-2452787	501(C)(3)	0.	1,060,454.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
UNITED ACROSS BORDERS 701 S SUNKIST ST ANAHEIM, CA 92806	83-4655166	501(C)(3)	0.	1,032,771.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
BLESSING OF HOPE 500 BECKER RD LEOLA, PA 17540	81-0941898	501(C)(3)	0.	952,281.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
UNITED HANDS 139TH ST AND N WILMINGTON AVE COMPTON, CA 90222	82-3694217	501(C)(3)	0.	787,270.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE 3000 CLUB 1741 W ROSE GARDEN LN PHOENIX, AZ 85027	27-3295358	501(C)(3)	0.	773,116.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD BANK FOR MONTEREY COUNTY 353 WEST ROSSI ST SALINAS, CA 93907	77-0270228	501(C)(3)	0.	756,176.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SOUTH TEXAS FOOD BANK 2121 JEFFERSON ST LAREDO, TX 78040	74-2574983	501(C)(3)	0.	743,134.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ROADRUNNER FOOD BANK 5840 OFFICE BLVD NE ALBUQUERQUE, NM 87109	85-0278525	501(C)(3)	0.	727,839.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MINISTERIOS BETESDA 1534 E CHESNUT AVE SANTA ANA, CA 92701	02-0722005	501(C)(3)	0.	643,475.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD BANK OF THE RIO GRANDE VALLEY 724 N CAGE BLVD PHARR, TX 78577	74-2421560	501(C)(3)	0.	608,108.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MONTE SION CENTER 4405 E OLYMPIC BLVD LOS ANGELES, CA 90023	95-4603541	501(C)(3)	0.	548,585.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
LOS AMIGOS FARM 9638 ALLEN ROAD LITHIA, FL 33547			0.	548,250.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
EL PASOANS FIGHTING HUNGER FOOD BANK - 9541 PLAZA CIRCLE - EL PASO, TX 79927	45-2893839	501(C)(3)	0.	544,370.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
PRAISEALUJAH FOOD DISTRIBUTION CENTER - 20832 INTERNATIONAL BOULEVARD - SEATAC, WA 98198	01-0964541	501(C)(3)	0.	516,740.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FEEDING SAN DIEGO 9477 WAPLES ST SAN DIEGO, CA 92121	26-0457477	501(C)(3)	0.	505,017.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MIDWEST FOOD BANK 6450 S BELMONT AVE INDIANAPOLIS, IN 46217	41-2120170	501(C)(3)	0.	493,978.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EPIC CURE 2745 INDUSTRY CENTER RD STE 1 ST AUGUSTINE, FL 32084	83-2912083	501(C)(3)	0.	491,050.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
COMMUNITY ACTION PARTNERSHIP OF KERN FOOD BANK - 1807 FELIZ DR - BAKERSFIELD, CA 93307	95-2402760	501(C)(3)	0.	490,456.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CABWAYLINGO APPALACHIAN MISSION 1475 LEFT FORK DUNLOW BYPASS RD DUNLOW, WV 25511	81-3590310	501(C)(3)	0.	479,070.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE FOOD BANK OF CONTRA COSTA AND SOLANO - 4010 NELSON AVE - CONCORD, CA 94520	94-2418054	501(C)(3)	0.	450,672.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
HARVEST OUTREACH PEOPLE PROJECT (HOPP) - 2200 BAYNARD BLVD - WILMINGTON, DE 19802	51-0068078	501(C)(3)	0.	450,183.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
GRACE KLEIN COMMUNITY 2652 OLD ROCKY RIDGE ROAD HOOVER, AL 35216	80-0569639	501(C)(3)	0.	441,243.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
COMPASSION COALITION 178 INDUSTRIAL PARK DR FRANKFORT, NY 13340	16-1579336	501(C)(3)	0.	438,129.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
GODS STOREHOUSE FOODBANK 2011 COAL HERITAGE ROAD BLUEFIELD, WV 24701	56-2215477	501(C)(3)	0.	427,793.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MATHIAS RURITAN CLUB 1103 UPPER COVER ROAD MATHIAS, WV 26812	55-6029132	501(C)(3)	0.	414,088.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SECOND HARVEST FOOD BANK SANTA CRUZ COUNTY - 800 OHLONE PARKWAY - WATSONVILE, CA 95076	77-0326685	501(C)(3)	0.	397,032.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE CAMPAIGN AGAINST HUNGER 457 EAST 101 STREET BROOKLYN, NY 11236	20-0934854	501(C)(3)	0.	385,050.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SAN DIEGO FOOD BANK 9850 DISTRIBUTION AVE SAN DIEGO, CA 92121	20-4374795	501(C)(3)	0.	370,116.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
NORTH TEXAS FOOD BANK 3677 MAPLESHADE LN PLANO, TX 75075	75-1785357	501(C)(3)	0.	365,979.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FIRST FRUITS FARM 20431 MIDDLETOWN ROAD FREELAND, MD 21053	65-1220502	501(C)(3)	0.	353,676.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
IMPACT LA 7190 W SUNSET BLVD STE 525 LOS ANGELES, CA 90046	84-3797925	501(C)(3)	0.	340,034.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
YOUTH WAY MINISTRIES / MANNA MARKET - 3301 92ND AVE. NE - BLAINE, MN 55449	90-0647630	501(C)(3)	0.	331,745.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
JEE FOODS 131 N. THIRD ST HAMILTON, OH 45011	82-3983186	501(C)(3)	0.	323,574.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
TARRANT AREA FOOD BANK 2600 CULLEN FT. WORTH, TX 76107	75-1822473	501(C)(3)	0.	321,516.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PHILABUNDANCE 6969 SILVER CREST RD NAZARETH, PA 18064	23-2290505	501(C)(3)	0.	316,862.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ARIZONA FOOD BANK NETWORK (AZFBN) 555 W GOLD HILL RD NOGALES, AZ 85621	86-0507679	501(C)(3)	0.	314,595.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CAFB - CALIFORNIA ASSOCIATION OF FOOD BANKS - 1624 FRANKLIN ST SUITE 722 - OAKLAND, CA 94612	68-0392816	501(C)(3)	0.	305,919.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
COMMUNITY FOOD BANK OF SOUTHERN ARIZONA - 3003 SOUTH COUNTRY CLUB ROAD - TUCSON, AZ 85713	51-0192519	501(C)(3)	0.	302,323.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CAMPESINXS A CAMPESINXS 350 SOUTH K ST OXNARD, CA 93030			0.	285,781.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
GREATER CHRIST TEMPLE 312 EDWARDS DR EUTAW, AL 35462	91-0982375	501(C)(3)	0.	283,468.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
INSPIRED VISION COMPASSION CENTER 2019 N MASTERS DR DALLAS, TX 75217	45-2810447	501(C)(3)	0.	265,532.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CARING FOR FRIENDS 12271 TOWNSEND RD PHILADELPHIA, PA 19154	23-2072722	501(C)(3)	0.	263,306.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
9 MILLION REASONS EVANGEL FOOD PANTRY - 39-21 CRESCENT ST - LONG ISLAND CITY, NY 11101	83-1110947	501(C)(3)	0.	223,643.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SALVATION ARMY WEST US 30840 HAWTHORNE BLVD RANCHO PALOS VERDES, CA 90275	94-1156347	501(C)(3)	0.	217,521.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
BEAN SETTLEMENT RURITAN 4222 MT OLIVE ROAD RIO, WV 26755	55-0564853	501(C)(3)	0.	213,438.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
EAST-WEST FOOD RESCUE 17641 GARDEN WAY NE WOODINVILLE, WA 98072	85-1100467	501(C)(3)	0.	213,256.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CONVOY OF HOPE 1 CONVOY DRIVE SPRINGFIELD, MO 65802	68-0051386	501(C)(3)	0.	207,466.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ONE MORE CHILD 1015 SIKE BLVD LAKELAND, FL 33815	45-3175893	501(C)(3)	0.	201,276.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD BANK OF CENTRAL AND EASTERN NORTH CAROLINA - 1924 CAPITAL BOULEVARD - RALEIGH, NC 27604	56-1283426	501(C)(3)	0.	198,419.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
BOSTON AREA GLEANERS 5 CRAIG RD ACTON, MA 01720	30-0434755	501(C)(3)	0.	198,095.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WVU EXTENSION FNP PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	501(C)(3)	0.	194,630.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
HIDDEN HARVEST 85711 PETER RABBIT LN COACHELLA, CA 92236	33-0821743	501(C)(3)	0.	193,333.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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CALIFORNIA EMERGENCY FOODLINK 5800 FOODLINK STREET SACRAMENTO, CA 95828	68-0275330	501(C)(3)	0.	191,056.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
COLLABORATIVE FOR FRESH PRODUCE PO BOX 262567 PLANO, TX 75026	82-4308154	501(C)(3)	0.	187,026.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FARMERS AGAINST HUNGER NJ 173 CREEK RD DELRAN, NJ 08075	21-0634544	501(C)(3)	0.	172,786.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ROLLING HARVEST 1265 ALMSHOUSE ROAD DOYLESTOWN, PA 18901	27-4630639	501(C)(3)	0.	167,704.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
VINDEKET FOODS 1317 WEBSTER AVE FORT COLLINS, CO 80524	84-4870952	501(C)(3)	0.	158,119.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE FOOD BANK OF WESTERN MASSACHUSETTS - 97 NORTH HATFIELD ROAD - HATFIELD, MA 01038	04-2751023	501(C)(3)	0.	156,615.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD RESCUE US 1127 HIGH RIDGE RD. SUITE 338 STAMFORD, CT 06905	27-4486556	501(C)(3)	0.	140,429.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MOUNTAINEER FOOD BANK 484 ENTERPRISE DRIVE GASSAWAY, WV 26624	55-0611100	501(C)(3)	0.	127,927.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
UNITED FOOD BANK OF PLANT CITY 702 E. ALSOBROOK STREET PLANT CITY, FL 33563	59-3069728	501(C)(3)	0.	122,990.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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FOODLINK FOR TULARE COUNTY 611 2ND STREET EXETER, CA 93221	94-2558802	501(C)(3)	0.	121,466.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CONASUPO 9225 GREENLEAF AVE SANTA FE SPRINGS, CA 90670	92-0464700	501(C)(3)	0.	120,219.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CHRISTIAN HELP OF MINGO COUNTY 100 LINCOLN STREET KERMIT, WV 25674	55-0750315	501(C)(3)	0.	119,340.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
BMORE COMMUNITY FOODS 300 WEST 24TH STREET BALTIMORE, MD 21211	81-4922824	501(C)(3)	0.	114,840.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
HOUSTON FOOD BANK 535 PORTWALL ST HOUSTON, TX 77029	74-2181456	501(C)(3)	0.	113,365.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
REGIONAL EAST TEXAS FOODBANK 3201 ROBERSTON RD TYLER, TX 75701	75-2222686	501(C)(3)	0.	111,800.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
BORDER MISSIONS 203 RAMON AYALA DR HIDALGO, TX 78557	74-6068350	501(C)(3)	0.	111,770.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CARE AND SHARE 2605 PREAMBLE POINT COLORADO SPRINGS, CO 80915	84-0731930	501(C)(3)	0.	109,048.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
NATIONAL DAY LABORER ORGANIZING NETWORK (NDLON) - 1030 S ARROYO PKWY STE 106 - PASADENA, CA 91105	20-8802586	501(C)(3)	0.	108,999.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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TABLE TO TABLE 260 SECAUCUS ROAD SECAUCUS, NJ 07094	22-3646125	501(C)(3)	0.	108,875.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MILFORD FOOD BANK 111 S. JAMES ST. MILFORD, IN 46542	86-3382997	501(C)(3)	0.	108,202.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
EAGLES HELPING HANDS 26255 SCHOOLCRAFT RD REDFORD CHAPTER TWP, MI 48239	86-3371962	501(C)(3)	0.	107,486.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CATHOLIC CHARITIES OF EASTERN OKLAHOMA - 1845 W 4TH ST - BARTLESVILLE, OK 74005	53-0196617	501(C)(3)	0.	103,948.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
METRO FOOD RESCUE 6928 EAST KNOLLWOOD CIRCLE WEST BLOOMFIELD, MI 48322	85-1902179	501(C)(3)	0.	102,512.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE HUB - RISE AUGUSTA 631 CHAFEE AVE AUGUSTA, GA 30904	58-2246930	501(C)(3)	0.	100,247.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
DON MANUEL FARM 9245 56TH STREET RIVERSIDE, CA 92509			0.	99,880.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
NEIGHBORHOOD NETWORK 258 SYCAMORE STREET ST MARYS, WV 26170	55-6000379	501(C)(3)	0.	98,783.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FRANK KONYN DAIRY 15777 OLD MILKY WAY ESCONDIDO, CA 92027			0.	98,453.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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FARM SHARE 18212 BLUE STAR HIGHWAY QUINCY, FL 32351	65-0342192	501(C)(3)	0.	97,808.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FACING HUNGER FOODBANK 1327 7TH AVE HUNTINGTON, WV 25701	55-0625915	501(C)(3)	0.	97,710.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CHURCH COMMUNITIES INTERNATIONAL 101 WOODCREST DRIVE RIFTON, NY 12471	14-1777904	501(C)(3)	0.	97,586.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SUPPLY HIVE FOOD RESCUE PO BOX 8338 DES MOINES, IA 50314	85-1650570	501(C)(3)	0.	96,792.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MARYLAND FOOD BANK 2200 HALETHORPE FARMS RD BALTIMORE, MD 21227	52-1135690	501(C)(3)	0.	93,519.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD BANK OF DELAWARE 102 DELAWARE VETERANS BLVD MILFORD, DE 19963	51-0258984	501(C)(3)	0.	92,572.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
HANDS OF HOPE 511 OAKWOOD CT JOLIET, IL 60436	26-0643414	501(C)(3)	0.	92,194.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
RUBYS PANTRY 5833 PECAN ST NORTH BRANCH, MN 55056	30-0157388	501(C)(3)	0.	91,719.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
4MYCITY 1133 WILSO DRIVE BALTIMORE, MD 21223	84-2908913	501(C)(3)	0.	88,825.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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CITY HOPE FOOD PANTRY 562 S 1000 E CLEARFIELD, UT 84015	87-0653799	501(C)(3)	0.	79,436.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WHITE PONY EXPRESS 2470 BATES AVENUE, SUITE D CONCORD, CA 94520	46-5220565	501(C)(3)	0.	79,006.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE FREEDOM TOUR PO BOX 2430 EAGLE LAKE, FL 33839	81-4516415	501(C)(3)	0.	76,772.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CENTRAL TEXAS FOOD BANK 6500 METROPOLIS DRIVE AUSTIN, TX 78744	74-2217350	501(C)(3)	0.	72,927.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
H AND J WEINBERG NORTHEAST PENNSYLVANIA REGIONAL FOOD BANK - 165 AMBER LANE - WILKES BARRE, PA 18702	23-1653093	501(C)(3)	0.	71,373.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FEEDING AMERICA WEST MICHIGAN 864 WEST RIVER CENTER DRIVE NE COMSTOCK PARK, MI 49321	38-2439659	501(C)(3)	0.	71,254.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
HARVEST TYME FOOD MINISTRIES 500 AIRPORT RD FORT DEPOSIT, AL 36032	45-4859374	501(C)(3)	0.	71,167.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE CONCHO VALLEY REGIONAL FOODBANK - 1313 SOUTH HILL ST - SAN ANGELO, TX 76903	75-1897032	501(C)(3)	0.	70,336.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WVU EXTENSION FNP - PARKERSBURG PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	501(C)(3)	0.	69,784.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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AMERICA'S SECOND HARVEST OF COASTAL GEORGIA, INC. - 1380 CHATHAM PARKWAY - SAVANNAH, GA 31405	58-1442013	501(C)(3)	0.	69,135.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FEEDING NORTHEAST FLORIDA 1116 EDGEWOOD AVENUE NORTH, UNITS D JACKSONVILLE, FL 32254	46-5014769	501(C)(3)	0.	69,058.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FEED MY PEOPLE FOOD BANK 2610 ALPINE RD EAU CLAIRE, WI 54703	36-1488941	501(C)(3)	0.	68,800.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CATHOLIC CHARITIES OF OMAHA 9223 BEDFORD AVENUE OMAHA, NE 68134	47-0376612	501(C)(3)	0.	68,800.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FEEDING AMERICA EASTERN WISCONSIN 1700 W. FOND DU LAC AVENUE MILWAUKEE, WI 53205	39-1384593	501(C)(3)	0.	68,800.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ROCK GREEN BAPTIST CHURCH (GILMER COUNTY REC CENTER) - 1365 SYCAMORE RUN ROAD - GLENVILLE, WV 26351	55-0624310	501(C)(3)	0.	68,700.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WETZEL COUNTY SOLID WASTE AUTHORITY - 250 N STREET - NEW MARTINSVILLE, WV 26155		GOV'T	0.	68,484.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
TYGARTS VALLEY CONSERVATION 16346 BARBOUR COUNTY HIGHWAY PHILIPPI, WV 26416		GOV'T	0.	68,484.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
DREAM CENTER 2301 BELLEVUE AVE LOS ANGELES, CA 90026	41-2269686	501(C)(3)	0.	65,796.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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CITY HARVEST 55-01 2ND STREET LONG ISLAND CITY, NY 11101	13-3170676	501(C)(3)	0.	65,393.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE FOOD BANK FOR CENTRAL AND NORTHEAST MISSOURI - 2101 VANDIVER DRIVE, SUITE B - COLUMBIA, MO 65202-1910	43-1238934	501(C)(3)	0.	65,318.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SOUTHEASTERN FOOD BANK 655 N. KISSIMMEE AVE OCOEE, FL 34761	59-3166797	501(C)(3)	0.	65,016.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
COMMUNITY FOOD BANK OF FORT WORTH 3000 GALVEZ FORT WORTH, TX 76111	75-1813170	501(C)(3)	0.	64,466.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD RESCUE US (NORWALK CT) 15 SOUTH SMITH ST NORWALK, CT 06855	27-4486556	501(C)(3)	0.	63,004.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
GLEANERS OF CLACKAMAS COUNTY 13821 FIR ST. OREGON CITY, OR 97045	93-0784775	501(C)(3)	0.	62,651.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FEEDING THE MULTITUDES 50 AZALEA DR CANTON, NC 28716	41-2245774	501(C)(3)	0.	62,417.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE COMMUNITY PANTRY 1130 HASLER VALLEY RD GALLUP, NM 87301	85-0460193	501(C)(3)	0.	62,200.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ECHO FOOD BANK 1921 E MURRAY DR FARMINGTON, NM 87401	85-0196667	501(C)(3)	0.	60,996.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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BRIGHTER BITES P.O. BOX 25456 HOUSTON, TX 77029	47-4070026	501(C)(3)	0.	59,815.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MOOREFIELD LIONS CLUB 483 OLD CAPON ROAD MOOREFILED, WV 26836	55-6028677	501(C)(3)	0.	59,567.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
YUMA COMMUNITY FOOD BANK 2404 E 24TH ST. STE. A YUMA, AZ 85365	86-0457836	501(C)(3)	0.	59,168.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
PASSION AND COMPASSION 5600 TAYLOR ROAD RIVERDALE, MD 20737	86-1404268	501(C)(3)	0.	58,972.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SECOND HARVEST FOOD BANK OF ORANGE COUNTY - 8014 MARINE WAY - IRVINE, CA 92618	32-0362611	501(C)(3)	0.	58,260.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOODBANK OF SOUTHEASTERN VIRGINIA AND THE EASTERN SHORE - 800 TIDEWATER DRIVE - NORFOLK, VA 23504	52-1219783	501(C)(3)	0.	57,675.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE REFUGE 19 BROOKHAVEN STREET RAYSAL, WV 24879	32-0767449	501(C)(3)	0.	57,214.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WVU EXTENSION FNP - BRAXTON PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	501(C)(3)	0.	56,750.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
LA PLANTA 6 METATE DR SANDIA PARK, NM 87047	99-1956787	501(C)(3)	0.	55,666.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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THE LIBERTY FFA 700 COAL RIVER RD GLEN DANIEL, WV 25844	55-6000390	501(C)(3)	0.	52,953.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
TRI-COMMUNITY W.E.B. ASSOCIATION 18612 S 585 RD STILWELL, OK 74960	46-1069358	501(C)(3)	0.	52,800.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
GREATER BOSTON FOOD BANK 70 S BAY AVE FANO MEMBER FOOD BANK BOSTON, MA 02118	04-2717782	501(C)(3)	0.	52,513.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THREE SQUARE 4190 N PECOS RD LAS VEGAS, NV 89115	30-0396918	501(C)(3)	0.	49,515.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
TYRAND COOPERATIVE MINISTRIES 792 BACK ROAD MILL CREEK, WV 26280	55-0643559	501(C)(3)	0.	46,810.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SACRAMENTO FOOD BANK & FAMILY SERVICES - 1951 BELL AVE - SACRAMENTO, CA 95838	94-3315566	501(C)(3)	0.	46,341.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
LAREDO REGIONAL FOODBANK 2802 ANNA AVE LAREDO, TX 78040	74-2263742	501(C)(3)	0.	45,580.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SHARE FOOD PROGRAM 2901 W HUNTING PARK AVE PHILADELPHIA, PA 19129	23-2360819	501(C)(3)	0.	45,023.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CARHARTT, INC. 5750 MERCURY DRIVE DEARBORN, MI 48126	38-1776575		0.	44,899.	MARKET VALUE	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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WATER DROP LA 633 W 32ND STREET LOS ANGELES, CA 90007	85-2327993	501(C)(3)	0.	44,170.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WEST SIDE FOODBANK 1710 22ND ST SANTA MONICA, CA 90404	95-3685875	501(C)(3)	0.	41,916.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ATLANTA COMMUNITY FOOD BANK 3400 N DESERT DR ATLANTA, GA 30344	58-1376648	501(C)(3)	0.	41,022.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD BANK OF THE ROCKIES 10700 E 45TH AVE DENVER, CO 80239	84-0772672	501(C)(3)	0.	37,178.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
NAVIDAD EN EL BARRIO 5600 RICKENBACKER RD. WAREHOUSE 1B BELL, CA 90201	51-0191663	501(C)(3)	0.	37,152.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MODESTO LOVE CENTER 2118 WOODLAND AVE MODESTO, CA 95358	94-2869407	501(C)(3)	0.	36,695.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CAPITAL AREA FOOD BANK 4900 PUERTO RICO AVE NE WASHINGTON, DC 20017	52-1167581	501(C)(3)	0.	36,409.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WV FAMILY NUTRITION PROGRAM PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	501(C)(3)	0.	36,409.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
CHURCH OF CHRIST 1147 STAUNTON TURNPIKE PETROLEUM, WV 26161	11-3722625	501(C)(3)	0.	36,409.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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NRV GLEAN TEAM 6 HICKOCK STREET SW CHRISTIANSBURG, VA 24073	54-0534502	501(C)(3)	0.	36,409.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
OPERATION BLESSING 977 CENTERVILLE TPKE VIRGINIA BEACH, VA 23463	54-1382657	501(C)(3)	0.	36,120.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ISLAND HARVEST 126 SPAGNOLI ROAD MELVILLE, NY 11747	11-3136350	501(C)(3)	0.	36,003.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MT ZIONS UNITED METHODIST CHURCH 5377 MARTINSBURG RD BERKELEY SPRINGS, WV 25411	55-6020790	501(C)(3)	0.	35,542.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WELLSBURG CHURCH OF THE NAZARENE 835 WASHINGTON PIKE WELLSBURG, WV 26070	55-6066202	501(C)(3)	0.	35,542.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
PAWS FOR A CAUSE 729 E GRAND AVE TOWER CITY, PA 17980	47-1081438	501(C)(3)	0.	35,505.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SAN JOSE SHIP KITS 1524 BERGER DRIVE SAN JOSE, CA 95112	94-2825213	501(C)(3)	0.	35,465.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WESTERN MARYLAND FOODBANK 816 FREDERICK STREET CUMBERLAND, MD 21501	52-1305848	501(C)(3)	0.	35,294.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
PETERSON CENTRAL ELEMENTARY SCHOOL 500 BELIN ROAD WESTON, WV 26452	55-6000390	501(C)(3)	0.	35,109.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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HUGHES RIVER PRESBYTERIAN CHURCH HARRISVILLE MUNICIPAL BIULDING HARRISVILLE, WV 26362	55-0611653	501(C)(3)	0.	35,109.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD BANK OF THE SOUTHERN TIER 388 UPPER OAKWOOD AVENUE ELMIRA, NY 14903	20-8808059	501(C)(3)	0.	35,000.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
KNOXVILLE DREAM CENTER 1444 BREDA DRIVE KNOXVILLE, TN 37918	46-3430928	501(C)(3)	0.	34,892.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
LOWCOUNTRY FOOD BANK 2864 AZALEA DRIVE CHARLESTON, SC 29405	57-0751835	501(C)(3)	0.	34,821.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ALAMEDA FOOD BANK 650 W RANGER AVE ALAMEDA, CA 94501	94-2878910	501(C)(3)	0.	34,680.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE AFTERMARKET 4437 LAS VEGAS BLVD BLDG B LAS VEGAS, NV 89115	47-3097990	501(C)(3)	0.	34,400.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ETERNAL LIGHT 5752 N TELEGRAPH DEARBORN HEIGHTS, MI 48127	82-3643309	501(C)(3)	0.	34,400.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ST VINCENT DE PAUL OUTREACH FOOD CENTER - 169 N CENTREAL ACE - MARSHFIELD, WI 54449	39-1396428	501(C)(3)	0.	34,400.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE FOOD GROUP 8501 54TH AVE N NEW HOPE, MN 55428	41-1246504	501(C)(3)	0.	34,400.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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COMMUNITY ACTION HOUSE 739 PAW PAW DR HOLLAND, MI 49423	23-7120670	501(C)(3)	0.	34,400.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
PEACE PANTRY PO BOX 32 CEDAR HILL, MO 63016	43-1814790	501(C)(3)	0.	34,400.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SECOND HARVEST FOODBANK OF LEHIGH VALLEY & NORTHEAST PA - 6969 SILVER CREST RD - NAZARETH, PA 18064	23-1669589	501(C)(3)	0.	34,153.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WVU EXTENSION - KINGSWOOD PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	501(C)(3)	0.	33,971.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
COPO 1077 CONEY ISLAND AVE BROOKLYN, NY 11230	75-3046891	501(C)(3)	0.	33,945.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FEEDING CHARLOTTE 901 CARRIER DR CHARLOTTE, NC 28216	84-3548764	501(C)(3)	0.	33,712.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FEEDING SOUTH FLORIDA 2501 SW 32 TERRACE PEMBROKE PARK, FL 33023	59-2097520	501(C)(3)	0.	33,375.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
S WV HEALTH SYSTEM 7400 LYNN AVE HAMLIN, WV 25523	55-0552212	501(C)(3)	0.	33,375.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
HIGHER GROUND BAPTIST MINISTRIES PO BOX 6005 MORGANTOWN, SC 29929	93-2204258	501(C)(3)	0.	33,024.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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STAFFORD EMERGENCY RELIEF THROUGH VOLUNTEER EFFORTS - 15 UPTON LANE - STAFFORD, VA 22554	54-1289683	501(C)(3)	0.	33,021.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SALS HISTORIC OAK HILL SCHOOL PO BOX 127 KINCAID, WV 25119	55-0620198	501(C)(3)	0.	31,923.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
AGAPE FOOD RESCUE 69 BELLMONT AVE BROOKLYN, NY 11212	47-1782688	501(C)(3)	0.	31,596.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
NEW HOPE BAPTIST 1777 ROSEMARY PARKERSBURG, WV 26105	55-0773375	501(C)(3)	0.	31,208.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
INLAND HARVEST 150 PALMYRITA AVE RIVERSIDE, CA 92507	33-0479589	501(C)(3)	0.	31,142.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WORLD VISION P.O. BOX 9716 FEDERAL WAY, WA 98063	95-1922279	501(C)(3)	0.	30,960.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
PLEASANTS COUNTY COMMISSION 27 RENNER LANE FRIENDLY, WV 26146	55-6000379	501(C)(3)	0.	30,900.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
NORTHERN VIRGINIA FOOD RESCUE 10535 BATTLEVIEW PKWY MANASSAS, VA 20109	85-3050369	501(C)(3)	0.	30,196.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WVU EXTENSION - RAYSAL PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	501(C)(3)	0.	29,722.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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SOUTHERN MARYLAND FOOD BANK 22 IRONGATE DRIVE WALDORF, MD 20602	53-0196524	501(C)(3)	0.	29,257.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SAN ANTONIO FOOD BANK 5200 HISTORIC OLD HWY 90 SAN ANTONIO, TX 78227	74-2122979	501(C)(3)	0.	28,920.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SHADY SPRINGS FFA 300 HINTON ROAD SHADY SPRINGS, WV 25918	55-6000390	501(C)(3)	0.	28,758.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FARM TO SCHOOL FREDERICK 8397 BUCKEYE CT FREDERICK, MD 21702	88-1402592	501(C)(3)	0.	28,607.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
COMMUNITY CONNECTION 1 MAIN ST CLAY, WV 25043	55-0740913	501(C)(3)	0.	28,607.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
COMMUNITY ACTION PARTNERSHIP OF SAN BERNADINO - 696 S. TIPPECANOE AVE - SAN BERNARDINO, CA 92408	95-2376882	501(C)(3)	0.	28,406.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ST. MARY'S FOOD BANK 2831 N. 31ST AVENUE PHOENIX, AZ 85009	23-7353532	501(C)(3)	0.	28,380.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WVU EXTENSION - PINEVILLE PO BOX 6005 MORGANTOWN, WV 26506	36-5088723	501(C)(3)	0.	28,236.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
LABOR OF LOVE 1379 TAZEWELL AVE. NORTH TAZEWELL, VA 24630	20-0729780	501(C)(3)	0.	27,307.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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COASTAL BEND FOOD BANK / FOOD BANK OF CORPUS - 5442 BEAR LN - CORPUS CHRISTI, TX 78408	74-2234089	501(C)(3)	0.	27,245.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FEEDING AMERICA RIVERSIDE AND SAN BERNARDINO COUNTIES - 2950 JEFFERSON STREET - RIVERSIDE, CA 92504	33-0072922	501(C)(3)	0.	27,137.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOODBANK OF SANTA BARBARA COUNTY 490 WEST FOSTER ROAD SANTA MARIA, CA 93455	77-0169214	501(C)(3)	0.	26,437.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FLORIDA FOOD FORCE 11523 PROSPEROUS DR ODESSA, FL 33556	82-3270729	501(C)(3)	0.	26,264.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD BANK OF NORTHERN NEVADA 550 ITALY DRIVE SPARKS, NV 89437	94-2924979	501(C)(3)	0.	25,774.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WORLD FOOD BANK KITCHEN AND URBAN FARM - 410 S VAN NESS AVE - LOS ANGELES, CA 90020	86-3384271	501(C)(3)	0.	25,587.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
HELPING HANDS OF LOS ANGELES 2360 E 51ST ST VERNON, CA 90058	85-3086233	501(C)(3)	0.	25,406.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
GREY BEARS 2710 CHANTICLEER AVE SANTA CRUZ, CA 95065	94-2298681	501(C)(3)	0.	25,181.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
VALLEY LIGHTHOUSE 105 MAIN ST LYKENS, PA 17046	25-1792929	501(C)(3)	0.	25,055.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CLARK COUNTY FOOD BANK 6502 NE 47TH AVENUE VANCOUVER, WA 98661	91-1307564	501(C)(3)	0.	25,000.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOODBANK OF NEW YORK CITY 39 BROADWAY FL 10 NEW YORK CITY, NY 10006	13-3179546	501(C)(3)	0.	20,640.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
HELPFUL HARVEST 20 SCOTT AVENUE MORGANTOWN, WV 26408	55-0462065	501(C)(3)	0.	19,938.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WVU EXTENSION ANR PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	501(C)(3)	0.	19,350.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WVU EXTENSION FCD PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	501(C)(3)	0.	19,350.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WVU EXTENSION FNP - BARBOUR PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	501(C)(3)	0.	18,204.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
WVU EXTENSION FNP - UPSHUR PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	501(C)(3)	0.	18,204.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MINISTERIOS CRISTIANOS FARO DE LUZ 2202 CENTER ST HUNTINGTON PARK, CA 90255	45-3414285	501(C)(3)	0.	17,200.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
GREEN BANK SENIOR CITIZENS CENTER 4500 POTOMAC HIGHLANDS TRAIL GREEN BANK, WV 24944			0.	15,850.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ROCK CHURCH AND WORLD OUTREACH CENTER - 2345 S WATERMAN AVE - SAN BERNARDINO, CA 92408	95-3824225	501(C)(3)	0.	14,748.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
BRUSH ARBOR GOSPEL MINISTRIES 768 BLUE BALL ROAD ELKTON, MD 21921	47-2088097	501(C)(3)	0.	14,448.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SUPPORT AND FEED 3756 W AVENUE 40 LOS ANGELES, CA 90065	85-4223098	501(C)(3)	0.	14,294.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
BRAXTON COUNTY BOARD OF EDUCATION 100 CARTER BRAXTON DR SUTTON, WV 26601	55-6000301	501(C)(3)	0.	10,619.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
SEEDS OF HOPE 840 ECHO PARK AVE LOS ANGELES, CA 90026	95-1684078	501(C)(3)	0.	9,900.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
COMMUNITY AGRICULTURE NUTRITIONAL ENTERPRISE CANE - 38 COLLEGE DRIVE - WHITESBURG, KY 41858	81-1583005	501(C)(3)	0.	9,481.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
BRAZOS VALLEY FOOD BANK 1501 INDEPENDENCE AVE BRYAN, TX 77803	74-2380446	501(C)(3)	0.	9,451.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOOD SHARE OF VENTURA COUNTY 4156 N SOUTHBANK RD OXNARD, CA 93036	77-0018162	501(C)(3)	0.	9,378.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
FOODLINK - FOOD DISTRIBUTION CENTER - 2011 MT. READ BLVD - ROCHESTER, NY 14615	22-2428304	501(C)(3)	0.	9,330.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FAMILY FOOD MINISTRY 696 SARVIS BRANCH RD ESTILL SPRINGS, TN 37330	84-4465120	501(C)(3)	0.	9,288.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MONTROSE CHURCH, PASADENA-BRESEE CAMPUS - 1480 E WASHINGTON BLVD - PASADENA, CA 91104	95-3078799	501(C)(3)	0.	9,288.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
UTAH FOOD BANK 3150 S 900 W SOUTH SALT LAKE, UT 84119	87-0212453	501(C)(3)	0.	9,082.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
ALAMEDA COUNTY COMMUNITY FOOD BANK 7900 EDGEWATER DR OAKLAND, CA 94621	94-2960297	501(C)(3)	0.	8,600.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
MOVE FOR HUNGER 7 THIRD AVE NEPTUNE, NJ 07753	26-4826262	501(C)(3)	0.	8,221.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED
THE MOUNTAIN VIEW MIDDLE FFA 130 N STREET UNION, WV 24983	55-6000390	501(C)(3)	0.	7,625.	USDA AMS COMMODITY WHOLESALE PRICE STUDY	FRESH PRODUCE	TO PROVIDE HEALTHY FRESH PRODUCE TO FAMILIES IN NEED

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Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:
OUR GRANTS ARE FOOD DONATIONS TO FOOD AGENCIES. WHEN WE RECEIVE INFORMATION ABOUT A FOOD DONATION FOR US FROM A GROWER OR DISTRIBUTOR THEN WE PUT OUT THE INFORMATION TO OUR NETWORK OF FOOD AGENCIES (FOOD BANKS AND FOOD PANTRIES) STARTING WITH AGENCIES IN CLOSEST PROXIMITY TO THE DONATED FOOD. WHOEVER CAN ACCEPT THE QUANTITY OF FOOD (EITHER ONE OR MULTIPLE AGENCIES) WILL THEN RECEIVE THE FOOD. WE THEN SCHEDULE TRANSPORTATION OF THE FOOD FROM THE FOOD DONOR TO THE FOOD AGENCY. WE DON'T HAVE SPECIFIC CRITERIA THAT AN AGENCY HAS TO MEET - THEY HAVE TO BE ABLE TO RECEIVE THE FOOD. THE AMOUNT OF THE GRANT IS OUR ESTIMATED VALUE ATTRIBUTED TO THE FOOD THAT IS DONATED TO US AND THEN SUBSEQUENTLY DONATED TO THE FOOD AGENCY.

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SCHEDULE L
(Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c; or Form 990-EZ, Part V, line 38a or 40b.
Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization
FARMLINK PROJECT

Employer identification number
85-1398171

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only)

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b; or Form 990-EZ, Part V, line 40b.

1 **(a)** Name of disqualified person	**(b)** Relationship between disqualified person and organization	**(c)** Description of transaction	**(d)** Corrected? Yes	No
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ..... $

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ..... $

Part II Loans to and/or From Interested Persons

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	**(b)** Relationship with organization	**(c)** Purpose of loan	**(d)** Loan to or from the organization? To	From	**(e)** Original principal amount	**(f)** Balance due	**(g)** In default? Yes	No	**(h)** Approved by board or committee? Yes	No	**(i)** Written agreement? Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
Total						$						

Part III Grants or Assistance Benefiting Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	**(b)** Relationship between interested person and the organization	**(c)** Amount of assistance	**(d)** Type of assistance	**(e)** Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

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Part IV Business Transactions Involving Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues? Yes	(e) Sharing of organization's revenues? No
(1)	AIDAN REILLY	FAMILY MEMBER OF KE	113,406.	PAYROLL		X
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L. See instructions.

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:
(A) NAME OF PERSON: AIDAN REILLY
(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:
FAMILY MEMBER OF KEVIN REILLY A BOARD MEMBER

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, line 29 or 30.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

Name of the organization: FARMLINK PROJECT

Employer identification number: 85-1398171

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				
5	Clothing and household goods	X		44,899.	MARKET QUOTED PRICE
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded	X	5	40,064.	MARKET QUOTED PRICE
10	Securities - Closely held stock				
11	Securities - Partnership, LLC, or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution - Historic structures				
14	Qualified conservation contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory	X	163	86,317,356.	ANNUAL PRODUCT STUDY
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ( )				
26	Other ( )				
27	Other ( )				
28	Other ( )				

			Yes	No
29	Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement	29	0	
30a	During the year, did the organization receive by contribution any property reported on Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	31	X	
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a		X
b	If "Yes," describe in Part II.			
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

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Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):
THE AMOUNT IN COLUMN B REPRESENTS THE NUMBER OF CONTRIBUTIONS.

SCHEDULE O (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization
FARMLINK PROJECT

Employer identification number
85-1398171

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
THE FARMLINK PROJECT IS A STUDENT-FOUNDED NON-PROFIT WITH AN INNOVATIVE SOLUTION TO COMBAT BOTH FOOD WASTE AND FOOD INSECURITY: WE PROVIDE SEAMLESS LOGISTICS TO CONNECT FARMERS TO HUNGER FIGHTING CHARITIES ACROSS THE UNITED STATES. THE FARMLINK PROJECT BUILDS SOLUTIONS TO MAKE THE ABUNDANCE OF NUTRITIOUS FOOD ACCESSIBLE TO ALL.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:
CHAIN AND VULNERABLE COMMUNITIES FACING FOOD INSECURITY AND CLIMATE STRESSORS (I.E. EXTREME WEATHER, CLIMATE-INDUCED DISPLACEMENT). ADVOCATING ITS CRITICAL ROLE IN EXPANDING ACCESS TO NUTRITIOUS FOOD AND MITIGATING PREVENTABLE ENVIRONMENTAL HARM, FARMLINK ACCELERATES PROGRESS TOWARDS INTERNATIONAL GOALS TO HALVE FOOD WASTE AND END HUNGER BY 2030.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
OTHER PROGRAM SERVICES
EXPENSES $ 109,593. INCLUDING GRANTS OF $ 0. REVENUE $ 0.

FORM 990, PART VI, SECTION A, LINE 2:
THE UNPAID FOUNDER AND BOARD MEMBER, JAMES KANOFF, IS THE SON OF BOARD MEMBER MARY-ELLEN KANOFF.

FORM 990, PART VI, SECTION A, LINE 4:
THE BY-LAWS WERE UPDATED IN 2024 TO MAKE THE FOLLOWING CHANGES:
- UPDATED THE DESCRIPTION OF FARMLINK'S CHARITABLE PURPOSE
- ADDED THE ABILITY TO LABEL A SUPPORTER WHO MAKES A MONETARY CONTRIBUTION OR PAYS MEMBERSHIP FEES AS A "MEMBER"
- RAISED THE MINIMUM NUMBER OF DIRECTORS FROM ONE TO THREE
- INTRODUCED THE CONCEPT OF A "STAGGERED BOARD"
- ADDED THAT THE CEO SHALL SERVE AS A DIRECTOR ON THE BOARD
- DEFINED OFFICER TERMS
- ADDED REQUIREMENTS FOR COMMITTEES

FORM 990, PART VI, SECTION B, LINE 11B:
FARMLINK PROJECT'S OUTSIDE CPA FIRM, WITH ASSISTANCE FROM THE FARMLINK TEAM PREPARES THE FORM 990. THE FORM IS SUBSEQUENTLY REVIEWED AND APPROVED BY THE ORGANIZATION'S CEO. THE FORM IS THEN PROVIDED TO THE FULL BOARD FOR REVIEW BEFORE FILING.

FORM 990, PART VI, SECTION B, LINE 12C:
THE ORGANIZATION HAS A CONFLICT OF INTEREST POLICY. UNDER THE POLICY, EMPLOYEES AND FELLOWS HAVE AN OBLIGATION TO CONDUCT BUSINESS WITHIN GUIDELINES THAT PROHIBIT ACTUAL OR POTENTIAL CONFLICTS OF INTEREST. TRANSACTIONS WITH OUTSIDE FIRMS MUST BE CONDUCTED WITHIN A FRAMEWORK ESTABLISHED AND CONTROLLED BY THE EXECUTIVE LEVEL LEADERSHIP OF THE ORGANIZATION. PROMOTIONAL PLANS THAT COULD BE INTERPRETED TO INVOLVE UNUSUAL GAIN REQUIRE SPECIFIC EXECUTIVE-LEVEL APPROVAL. IF EMPLOYEES OR FELLOWS HAVE ANY INFLUENCE ON TRANSACTIONS INVOLVING PURCHASES, CONTRACTS, OR LEASES, THEY MUST DISCLOSE TO EXECUTIVE LEVEL LEADERSHIP OF THE ORGANIZATION AS SOON AS POSSIBLE OF THE EXISTENCE OF ANY ACTUAL OR

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Name of the organization: FARMLINK PROJECT

Employer identification number: 85-1398171

POTENTIAL CONFLICT OF INTEREST SO THAT SAFEGUARDS CAN BE ESTABLISHED TO PROTECT ALL PARTIES.

FORM 990, PART VI, SECTION B, LINE 15A:
THE BOARD OF DIRECTORS ADOPTED A COMPENSATION REVIEW POLICY RELATING TO THE COMPENSATION OF THE CHIEF EXECUTIVE OFFICER AND OTHER KEY EMPLOYEES. THE POLICY PROVIDES THAT THE REVIEW WILL BE CONDUCTED BY INDEPENDENT AND IMPARTIAL MEMBERS OF THE BOARD (OR A COMMITTEE OF THE BOARD). THE BOARD OF DIRECTORS WILL REVIEW AND APPROVE THE COMPENSATION OF THE CEO AND OTHER KEY EMPLOYEES BASED ON EXTERNAL COMPARABILITY DATA SUCH AS COMPENSATION PAID BY SIMILARLY SITUATED NONPROFITS AND FOR-PROFIT ORGANIZATIONS FOR COMPARABLE POSITIONS; AVAILABILITY OF SIMILAR SERVICES IN THE ORGANIZATION'S GEOGRAPHIC AREA; CURRENT COMPENSATION SURVEYS COMPILED BY INDEPENDENT FIRMS; AND WRITTEN OFFERS FROM SIMILAR ORGANIZATIONS COMPETING FOR THE COVERED INDIVIDUAL'S SERVICES. IN ADDITION, THE BOARD WILL ALSO REVIEW THE COMPENSATION OF THE PRESIDENT, TREASURER, AND ANY OTHER INDIVIDUALS REGARDLESS OF TITLE WITH RESPONSIBILITIES COMPARABLE TO THE CEO, PRESIDENT, CFO, INCLUDING THE PERSON WHO HAS ULTIMATE RESPONSIBILITY FOR MANAGING THE ORGANIZATION'S FINANCES. THE BOARD OF DIRECTORS WILL DOCUMENT HOW IT REACHED ITS DECISIONS AND THE DOCUMENTATION WILL NOTE THE TERMS OF THE COMPENSATION AND THE DATE IT WAS APPROVED, THE BOARD MEMBERS WHO WERE PRESENT AND VOTED DURING THE MEETING, THE RECOMMENDATIONS RECEIVED FROM CONSULTANTS, AND THE COMPARABLE DATA OBTAINED AND RELIED UPON. THE DATE OF THE LAST COMPENSATION REVIEW WAS DECEMBER 2024.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:
AL,AR,CA,FL,GA,HI,IL,KS,KY,MD,MA,MI,MN,MS,NH,NJ,NM,NY,NC,OR,PA,RI,SC,TN,UT
VA,WV,WI

FORM 990, PART VI, SECTION C, LINE 19:
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST. HOWEVER, CURRENT TAX LAW DOES NOT REQUIRE THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY OR FINANCIAL STATEMENTS BE PROVIDED TO THE PUBLIC.

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STATE COPY

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022

Date Accepted _____

DO NOT MAIL THIS FORM TO THE FTB

TAXABLE YEAR **2024**

California e-file Return Authorization for Exempt Organizations

FORM **8453-EO**

Exempt Organization name	Identifying number
FARMLINK PROJECT	85-1398171

Part I Electronic Return Information (whole dollars only)

1	Total gross receipts or unrelated business taxable income (Form 199, line 4 or Form 109, line 5)	1	99,310,401
2	Total gross income or total tax (Form 199, line 8 or Form 109, line 14)	2	99,269,299
3	Refund (Form 109, line 26)	3	
4	Balance due or Total amount due (Form 199, line 16 or Form 109, line 29)	4	

Part II Settle Your Account Electronically for Taxable Year 2024

5 ☐ Direct deposit of refund (Form 109 only.)

6 ☐ Electronic funds withdrawal **6a** Amount **6b** Withdrawal date (mm/dd/yyyy)

Part III Schedule of Estimated Tax Payments for Taxable Year 2025 (These are **not** installment payments for the current amount the exempt organization owes.)

	First Payment	Second Payment	Third Payment	Fourth Payment
7 Amount				
8 Withdrawal Date				

Part IV Banking Information (Have you verified the exempt organization's banking information?)

9 Routing number _____

10 Account number **11** Type of account: ☐ Checking ☐ Savings

Part V Declaration of Officer

I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, box 5, I declare that the bank account specified in Part IV for the direct deposit refund agrees with the authorization stated on my return. If I check Part II, box 6, I authorize an electronic funds withdrawal for the amount listed on line 6a and any estimated payment amounts listed on Part III, line 7 from the bank account specified in Part IV.

Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electronic return originator (ERO), transmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the exempt organization's 2024 California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If the exempt organization is filing a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization's tax liability, the exempt organization will remain liable for the tax liability and all applicable interest and penalties. I authorize the exempt organization return and accompanying schedules and statements be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. **If the processing of the exempt organization's return or refund is delayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay or the date when the refund was sent.**

Sign Here Signed by: [signature] Signature of officer | 10/1/2025 Date | CEO Title

Part VI Declaration of Electronic Return Originator (ERO) and Paid Preparer.

I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB. I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2024 Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for **four** years from the due date of the return or **four** years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

ERO Must Sign

ERO's signature | Date | Check if also paid preparer ☐ | Check if self-employed ☐ | ERO's PTIN

Firm's name (or yours if self-employed) and address: GELMAN, ROSENBERG & FREEDMAN
4500 MONTGOMERY AVE SUITE 800N
BETHESDA, MD

Firm's FEIN 52-1392008

ZIP code 20814-2930

Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

Paid Preparer Must Sign

Paid preparer's signature | Date | Check if self-employed ☐ | Paid preparer's PTIN P00288314

Firm's name (or yours if self-employed) and address: GELMAN, ROSENBERG & FREEDMAN
4550 MONTGOMERY AVE SUITE 800N
BETHESDA, MD

Firm's FEIN 52-1392008

ZIP code 20814-2930

Docusign Envelope ID: E967C690-51D0-4E85-B46D-46448FC35CB0

STATE OF CALIFORNIA
RRF-1
(Rev. 01/2024)

MAIL TO:
Registry of Charities and Fundraisers
P.O. Box 903447
Sacramento, CA 94203-4470

STREET ADDRESS:
1300 I Street
Sacramento, CA 95814

WEBSITE ADDRESS:
www.oag.ca.gov/charities

ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code
11 Cal. Code Regs. sections 301-307, and 310

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of $800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.

DEPARTMENT OF JUSTICE

(For Registry Use Only)

FARMLINK PROJECT
Name of Organization

List all DBAs and names the organization uses or has used

3680 WILSHIRE BLVD., STE P04-1590
Address (Number and Street)

LOS ANGELES, CA 90010
City or Town, State, and ZIP Code

701-515-4769
Telephone Number

LISA.MAULDIN@FARMLINKPROJECT.ORG
E-mail Address

Check if:
- ☐ Change of address
- ☐ Amended report
- ☐ Organization requests email notifications

State Charity Registration Number 0277452

Corporation or Organization No. 4599069

Federal Employer ID No. 85-1398171

ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, and 310)
Make Check Payable to Department of Justice

Total Revenue	Fee	Total Revenue	Fee	Total Revenue	Fee
Less than $50,000	$25	Between $250,001 and $1 million	$100	Between $20,000,001 and $100 million	$800
Between $50,000 and $100,000	$50	Between $1,000,001 and $5 million	$200	Between $100,000,001 and $500 million	$1,000
Between $100,001 and $250,000	$75	Between $5,000,001 and $20 million	$400	Greater than $500 million	$1,200

PART A - ACTIVITIES

For your most recent full accounting period (beginning 04/01/2024 ending 03/31/2025) list:

Total Revenue (including noncash contributions) $ 99,269,299 Noncash Contributions $ 86,402,319 Total Assets $ 9,491,247

Program Expenses $ 92,485,910 Total Expenses $ 94,698,735

PART B - STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT

Note: All questions must be answered. If you answer "yes" to any of the questions below, you must attach a separate page providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required.

		Yes	No
1.	During this reporting period, were there any contracts, loans, leases or other financial transactions between the organization and any officer, director or trustee thereof, either directly or with an entity in which any such officer, director or trustee had any financial interest?		X
2.	During this reporting period, was there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds?		X
3.	During this reporting period, were any organization funds used to pay any penalty, fine or judgment?		X
4.	During this reporting period, were the services of a commercial fundraiser, fundraising counsel for charitable purposes, or commercial coventurer used?		X
5.	During this reporting period, did the organization receive any governmental funding?		X
6.	During this reporting period, did the organization hold a raffle for charitable purposes?		X
7.	Does the organization conduct a vehicle donation program?		X
8.	Did the organization conduct an independent audit and prepare audited financial statements in accordance with generally accepted accounting principles for this reporting period?	X	
9.	At the end of this reporting period, did the organization hold restricted net assets, while reporting negative unrestricted net assets?		X

I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, the content is true, correct and complete, and I am authorized to sign.

Signature of Authorized Agent	Printed Name	Title	Date
Signed by:	ELIZA BLANK	CEO	10/1/2025

429291
05-01-24

Form **8868**
(Rev. January 2025)

Department of the Treasury
Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

File a separate application for each return.
Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Part I - Identification

Type or Print

File by the due date for filing your return. See instructions.

Name of exempt organization, employer, or other filer, see instructions.
FARMLINK PROJECT

Taxpayer identification number (TIN)
85-1398171

Number, street, and room or suite no. If a P.O. box, see instructions.
3680 WILSHIRE BLVD., STE P04-1590

City, town or post office, state, and ZIP code. For a foreign address, see instructions.
LOS ANGELES, CA 90010

Enter the Return Code for the return that this application is for (file a separate application for each return) 01

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 4720 (other than individual)	09
Form 4720 (individual)	03	Form 5227	10
Form 990-PF	04	Form 6069	11
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 8870	12
Form 990-T (trust other than above)	06	Form 5330 (individual)	13
Form 990-T (corporation)	07	Form 5330 (other than individual)	14
Form 1041-A	08	Form 990-T (governmental entities)	15

- After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330.
- If this application is for an extension of time to file Form 5330, you must enter the following information.

Plan Name _____
Plan Number _____
Plan Year Ending (MM/DD/YYYY)

Part II - Automatic Extension of Time To File for Exempt Organizations (see instructions)

The books are in the care of CHRISTINE CHOE
3680 WILSHIRE BLVD., STE P04-1590 - LOS ANGELES, CA 90010

Telephone No. 701-515-4769 Fax No. _____

- If the organization does not have an office or place of business in the United States, check this box ..... ☐
- If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ..... ☐. If it is for part of the group, check this box ... ☐ and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until FEBRUARY 15, 20 26, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

☐ calendar year 20 _____ or
☒ tax year beginning APR 1, 20 24, and ending MAR 31, 20 25

2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

3a	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	**3a**	$	0.
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	**3b**	$	0.
c	**Balance due.** Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	**3c**	$	0.

For Privacy Act and Paperwork Reduction Act Notice, see instructions. Form **8868** (Rev. 1-2025)

LHA 423841 01-02-25